AQUAFIL 7

Investor Presentation [ECNL:IM] - [ECNLF: OTCOX] Lytham Partners Fall 2024 Investor Conference

October 1, 2024







Aquafil is Market Leader in Nylon

% on 1H 2024 REVENUES

Carpet yarn

- Contract
- Residential 72%
- Automotive

Textile yarn

- Apparel

16% Swimwear Sportwear

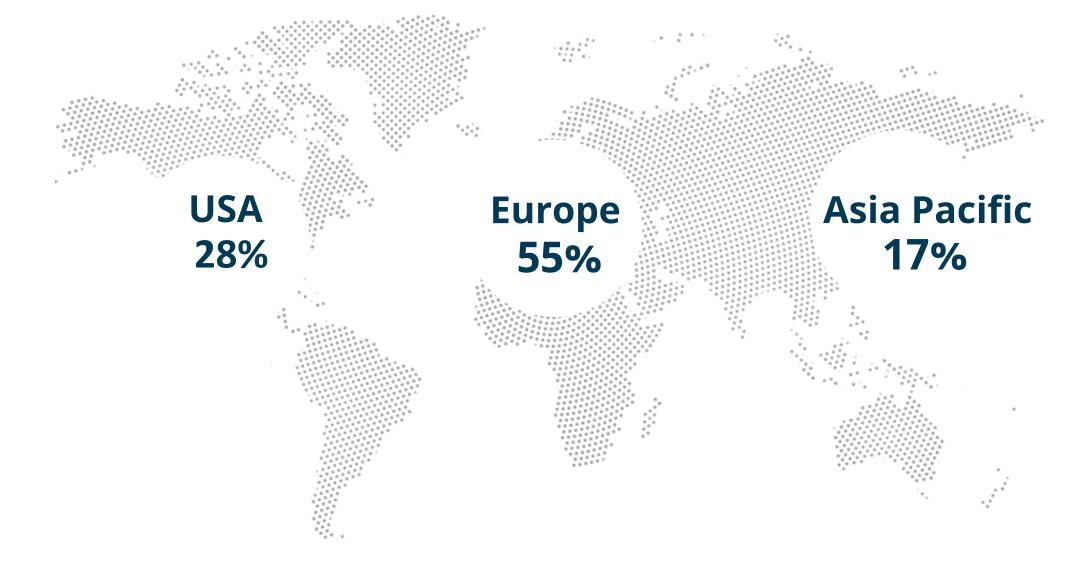
Polymers

- Industrial Molding
- Extrusion
- Compounding

12%

And Market Leader Worldwide

% on 1H 2024 REVENUES



Company Strengths



A successful **Business Model**. Proprietary technology with continuous R&D innovation.

Approx. 2% of revenues in R&D Pioneer of Circularity with the ECONYL® Regeneration System, producing sustainable fibers and polymers from nylon 6 waste.

Approx. 53% of fiber turnover



Glocal. A Global Company with local productions.

19 Plants, 8 Countries on 3 Continents Ca. **2,400 Employees**

Infinitely Recyclable, Endless Possibilities

100% regenerated & regenerable nylon.

Unique proprietary technology.

Same quality and performance as standard nylon without using new resources.

The ECONYL® Regeneration System



WASTE IN

ECONYL[®] nylon is made from waste otherwise destined for the landfill



NO WASTE OUT



GUCCI







Our Main ESG Targets

Generate 60% of our fibers revenues from ECONYL® and other regenerated fibers

Collect 35,000 tons of post-consumer waste

Join the SBT initiative and set GHG reduction target

Monitor Group's key suppliers through audits and/or due diligence (in line with the European Supply Chain Act)

20% women in top and senior management positions within 3 years to assure gender equality

Draft a succession plan for our top management

Our Top ESG Achievements

1st ranked company in the "Textiles" subindustry according to Morningstar Sustainalytics ESG Risk Rating

and

Silver Medal according to EcoVadis.







- Environmental Policy approval
- Scope 3 emissions reporting
- Development, validation and issuance of **ISO 4484-2 standard** on microplastics
- Climate Change Risk and Vulnerability Assessment and Biodiversity Assessment



- DE&I Policy definition
- Approval of Human Rights Policy
- Approval of Green
 Procurement Policy
- 45 thousand hours of training (+35% vs 2022)
- Launch of the talent management project



- Approval of new **ESG Policy** and establishment of an **ESG Committee**
- New remuneration and incentive policy with ESG parameters
- Anti-Corruption Policy
- Update of the Code of Ethics and Whistleblowing Procedure



Key figures 1H 2024

€ 288,1 Million of Revenues

€ 32,6 Million EBITDA

€ 243,0 Million NFP

52,8% ECONYL® fiber turnover

Industrial plan 2024 – 2026

- New **2024 2026 industrial plan** designed to:
 - further strengthen the Group's competitive positioning through volumes increase
 - accelerate the growth path, also through additional investments, partly leveraging on the €40m capital increase
 - support selected initiatives for:
 - technological improvement
 - increase in efficiency and automation of the production process, and
 - cost rationalization.





Industrial plan 2024 – 2026 - Expected volumes by business lines

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'24E vs '23E	Substantially stable	Substantially stable	40%
'25E vs '24E	From +7% to +9%	From +15% to +18%	From +45% to +55%
'26E vs '25E	From +2% to +4%	From +4% to +7%	From 1% to +2%
CAGR '23-'26	+4%	+7%	+30%

All the expected results include the effects of the proposed capital increase of €40 mln.

Industrial plan 2024 – 2026 - Key indicators

Expected results 2024

- EBITDA target: ca. 65 €/mln
- **NFP*:** ca. 207 €/mln

Expected results 2025

- **EBITDA target:** 80 87 €/mln
- NFP*: 185 195 €/mln

Expected results 2026

- **EBITDA target:** 90 96 €/mln
- NFP*: 157 167 €/mln

All the expected results include the effects of the proposed capital increase of \notin 40 mln.

* Positive means debt







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