

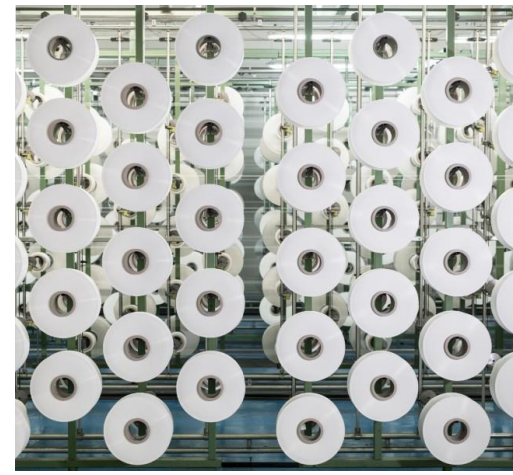


Investor Presentation

[ECNL:IM] - [ECNLF: OTCQX]

Nordics Digital Conference

16th May 2023



Aquafil is Market Leader in Nylon

% on 1Q 2023 REVENUES

Carpet yarn

- Contract
- Residential
- Automotive

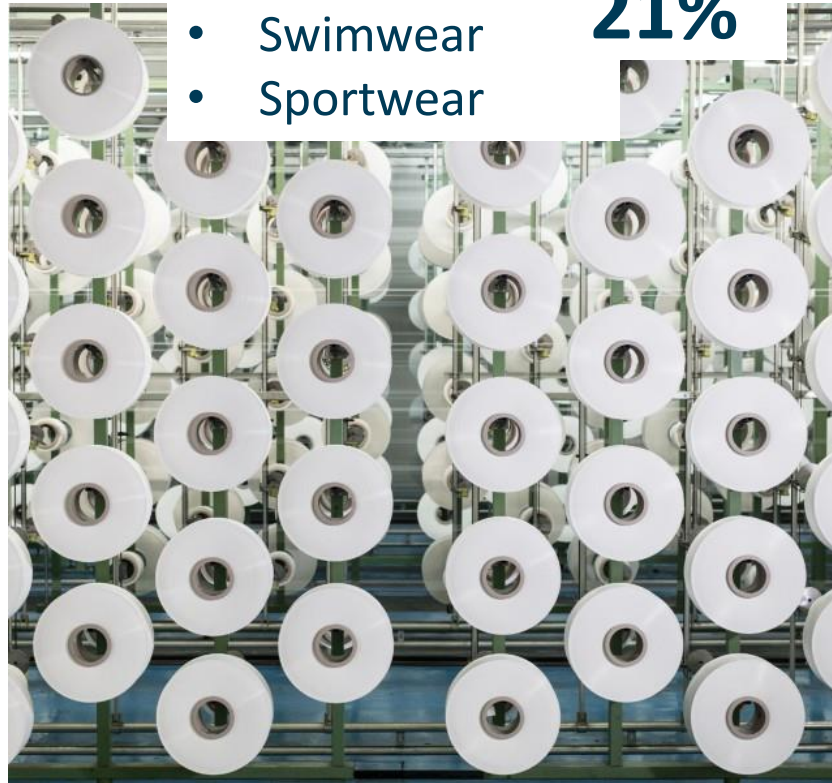
72%



Textile yarn

- Apparel
- Swimwear
- Sportswear

21%



Polymers

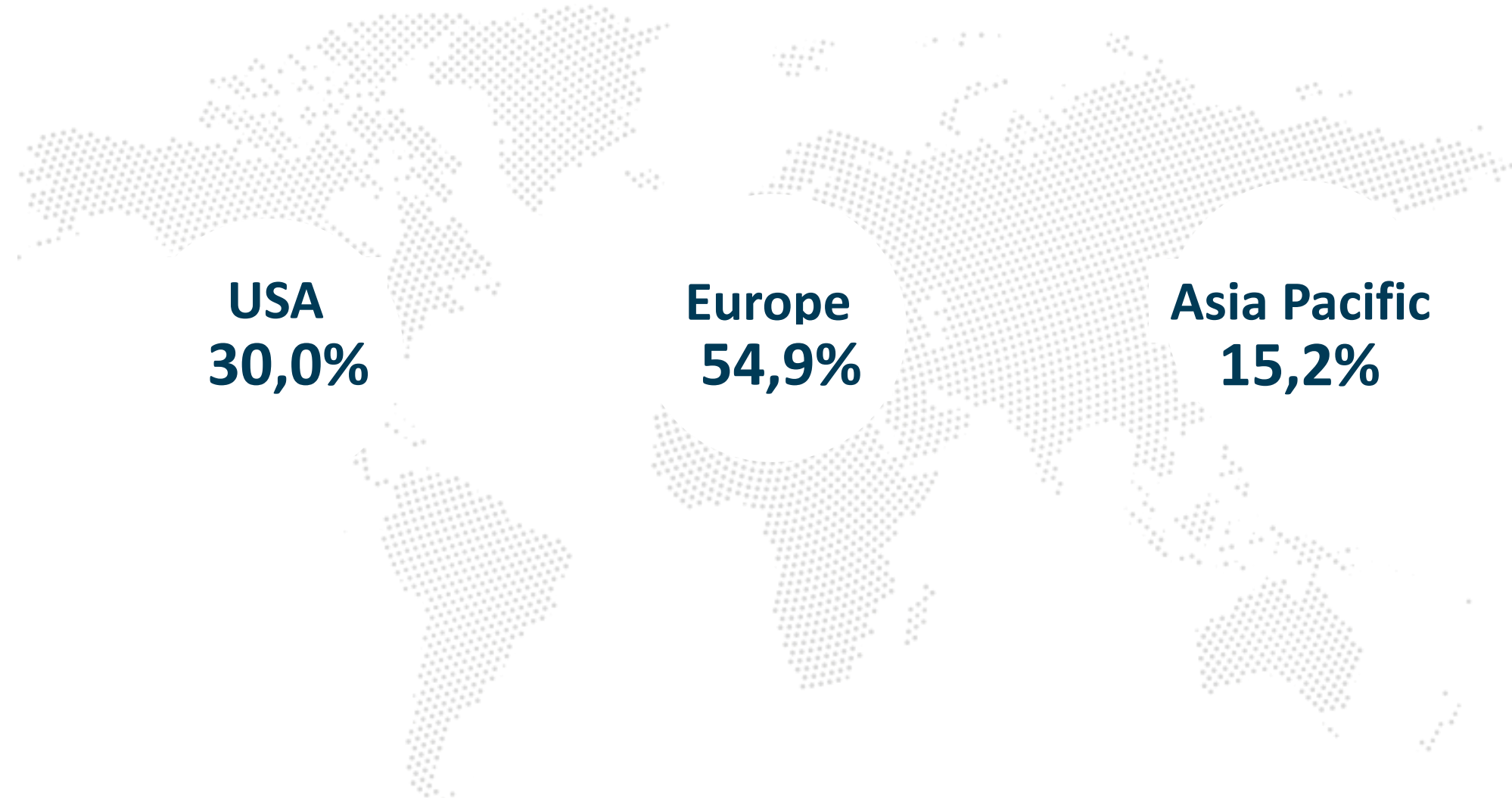
- Industrial Molding

7%



And Market Leader Worldwide

% on 1Q 2023 REVENUES



USA
30,0%

Europe
54,9%

Asia Pacific
15,2%



From Family Business To Global Sustainability Champion

20 Plants, 9 Countries on 3 Continents

Ca. 2,800 Employees

€ 684,1 Million of Revenues FY22

€ 92,3 Million EBITDA FY22

43,5% ECONYL[®] fiber turnover

Aquafil Group



Aquafil Brand Manifesto - Our Vision

At Aquafil, we design better to do better.

We are conscious innovators.

We think as beginners and act as pioneers to provide unique products and services that leverage performance and reduce the impact on a global scale.

We are thoughtful listeners.

We step out of our comfort zone to set new standards through empathy and collaboration, inside and outside.

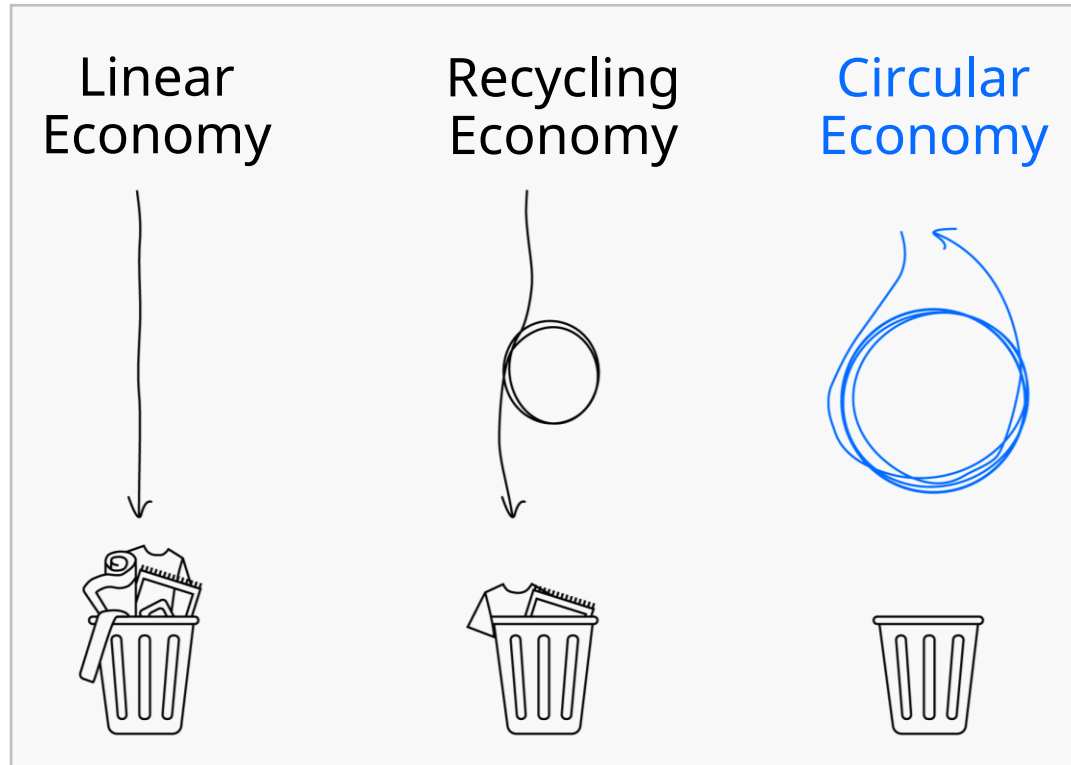
We are down-to-earth visionaries.

We envision the goal of a sustainable future to achieve it, driven by the responsibility to change the world one choice at a time.

To come full circle and create our story.

Leading the Circular Economy Revolution

Developed of the Group current business



- Source: Ellen MacArthur Foundation

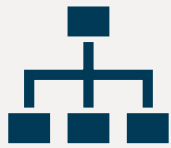
Our path to circularity began in 1990, when the Group started recovering “**lactamic waters**” produced during the polymerisation process. Since then, we have invested time and money to “**close the loop**” through **cutting-edge technologies**. The biggest turning point was the adoption of a “Life Cycle” approach. This led to the creation of our **ECONYL® Regeneration System**.

Aquafil change drivers are

- Increasing volatility related to crucial raw materials both in term of availability and prices
- Production process wastes management
- Growing attention versus an “environmental” frame in the value chain and among stakeholders
 - Clients sharing the same vision
 - Many different regulators increasing focus to environmental laws all across Group presence countries
 - First steps versus Extended Production Responsibility (“EPR”)
 - Civil society growing sensitiveness

Eco-Design is next crucial step, from the “raw material-product-waste” linear model to the “closing the loop” paradigm. Products build with raw materials which will become raw materials by themselves

Company Strengths



A successful **Business Model**. Proprietary technology with continuous R&D innovation. Manufacturing and operational excellence focused on high end segments.



Pioneer of Circularity with the ECONYL® Regeneration System, producing sustainable fibers and polymers from nylon 6 waste.

Around 43,5% of fiber turnover.



Glocal.
A Global Company with local productions.

ECONYL[®] Regeneration System

- ECONYL[®] nylon is 100% coming from waste. **No fossil oil used!**
- It has the same quality and performance as standard nylon. **Infinitely regenerable!**
- Unique proprietary technology.

- **Global warming potential reduced up to 90%** if compared with traditional oil-based raw material.

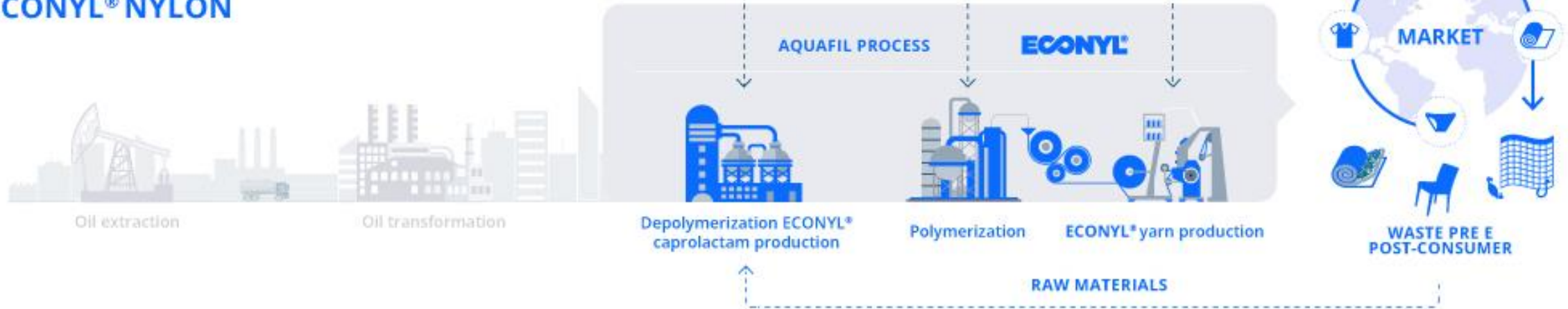


ECONYL® : Our Source Of (Sustainable) Competitive Advantage

STANDARD NYLON



ECONYL® NYLON



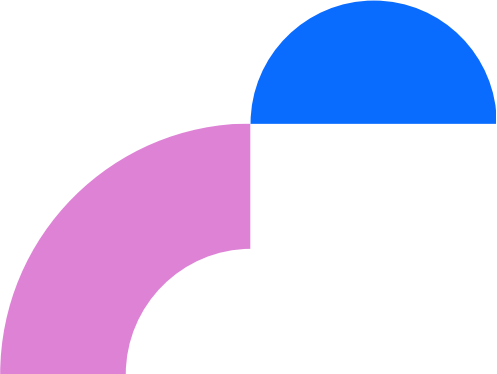
WASTE IN

ECONYL[®] nylon is made from waste otherwise destined for the landfill





NO WASTE OUT





Our Main 2025 Environmental Targets

60% Of Revenues Generated By
Fibers From ECONYL® Branded
Products

35,000 Tons Of Post consumer
Waste Collected Annually

Water Consumption Reduced By
30% Compared To 2018

Our path to Sustainability

Since 2008, we have formalized our commitment in our ECO PLEDGE®, a set of five principles that guide and inspire all the work of the Group.

SUPPORT LOCAL COMMUNITIES

Grow in harmony with local communities, promoting a prosperous and respectful development of their territory.

SHARED RESPONSIBILITY ALONG THE SUPPLY CHAIN

Collaborate with suppliers and customers to bring about change and environmental sustainability in the entire sector.

RETHINKING PRODUCTS IN A CIRCULAR PERSPECTIVE

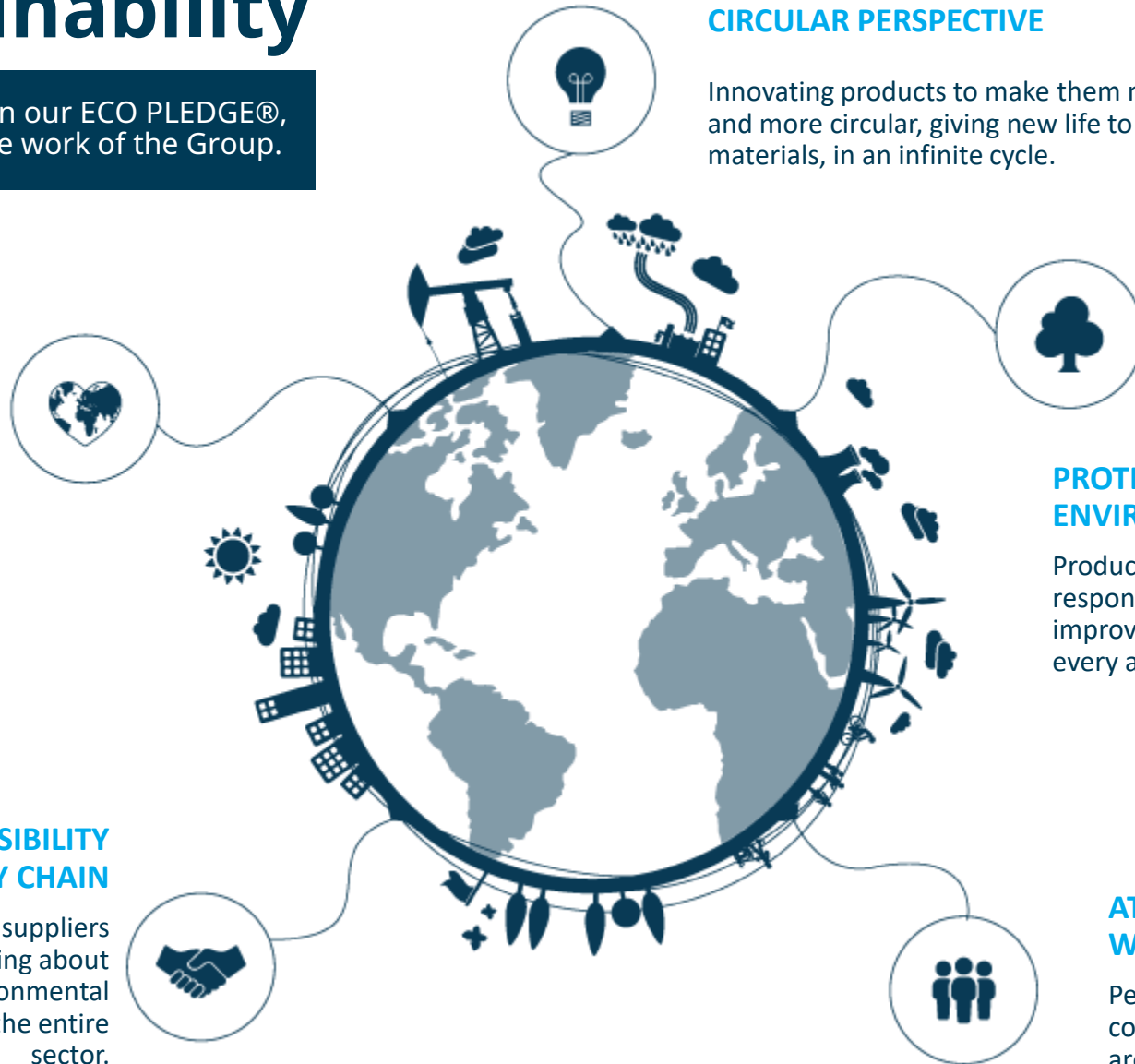
Innovating products to make them more and more circular, giving new life to waste materials, in an infinite cycle.

PROTECTING THE ENVIRONMENT

Producing consciously and responsibly, pursuing continuous improvement and excellence in every aspect.

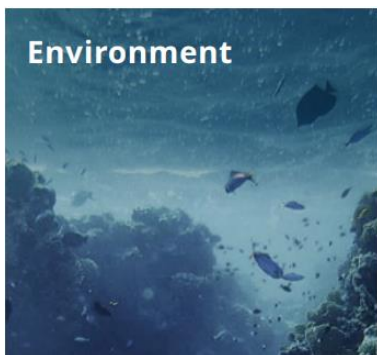
ATTENTION TO THE WELL-BEING OF PEOPLE

People who, with commitment and passion, are the foundation of the Group.



Our Top Achievements

ESG goals



Environment

- 64% reduction in Scope 1 + Scope 2 emissions in 5 years
- 100% of electricity coming from renewable resources
- 25% reduction in water consumption in 5 years
- 90% of waste recovered (recycling and energy recovery)
- Cradle to Cradle Material Health Gold & Silver certification for our ECONYL® products



Social

- 100% increase in the number of female executives in 2 years
- 92% increase in hours of training delivered vs 2020
- 2x welfare budget vs 2020



Governance

- Approval of a new remuneration policy
- Approval of a new engagement policy
- Acquisition of 3 more ISO 50001 (Energy management) and 4 more SA8000 (Social Responsibility) certifications in our Slovenian facilities during 2021.

Aquafil is a **top Italian Circular Economy** excellence according to Symbola and Enel's report, "100 Italian Circular Economy Stories".

After joining the **Ellen McArthur Foundation** in 2020, our Group joined the **Plastics Recyclers Europe** association.

Aquafil contributes to **12 SDGs**

4 Quality Education

5 Gender Equity

6 Clean Water and Sanitation

7 Affordable & Clean Energy

8 Decent Work & Economic Growth

9 Industry, Innovation & Infrastructure

10 Reduced Inequalities

11 Sustainable Cities & Communities

12 Responsible Consumption & Production

13 Climate Action

14 Life Below Water

15 Life on Land

Financial Results

1Q23 – Key Message

1Q23 General Results

- Revenues 166,8 €/mil (-2,5% vs 1Q 22)
- EBITDA 21,6 €/mil (-13,1% vs 1Q 22)

ECONYL® Branded Products ¹

- Revenues up by 11,2% vs 1Q 22
- 46,9% of revenues generated by fibers

CONTINUED GROWTH
FOR CARPET FIBRES IN
THE UNITED STATES

GLOBAL MARKET CHARACTERIZED BY
VOLATILITY
WITH LIMITED VISIBILITY



1Q 23 – Main Result

REVENUES			
	2022	2021	Δ%
1Q	166,8	171,2	-2,5%

EBITDA			
	2022	2021	Δ%
1Q	21,6	24,8	-13,1%
% on Revenues	12,9%	14,5%	

NET PROFIT			
	2022	2021	Δ
1Q	3,3	9,1	(5,8)
% on Revenues	2,0%	5,3%	

NFP			
	31.03.23	31.12.22	Δ
1Q	(246,8)	(247,9)	1,1

SALES
VOLUME¹ -9,5% compared to 1Q 2022
EMEA Lower demand
USA Best macro area
ECONYL® 46,9% of Fiber Revenues Growth of ca 11% vs 1Q22

EBITDA
LOWER TO 1Q 222
Lower Volume
High inventory Raw Material unit cost

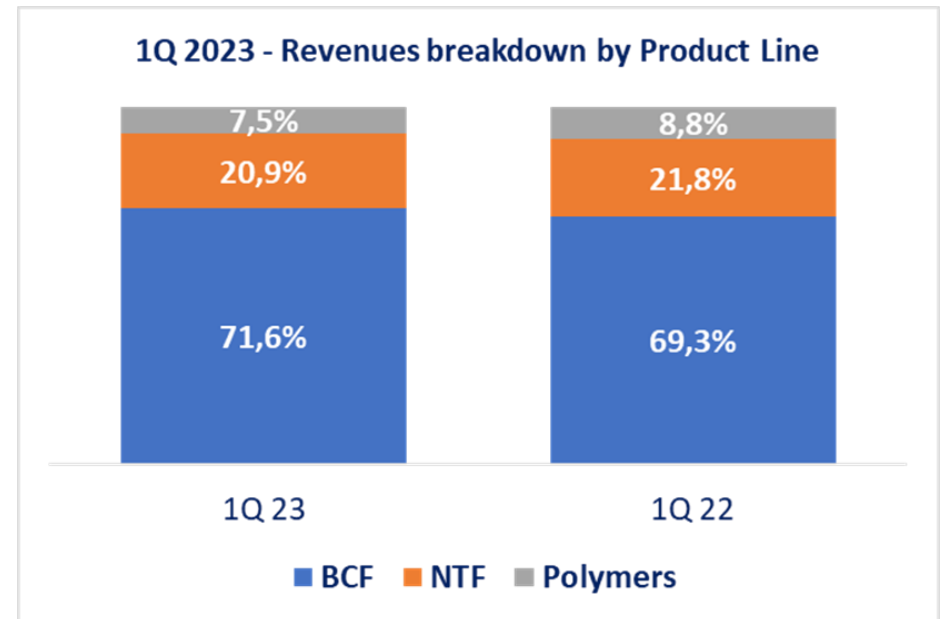
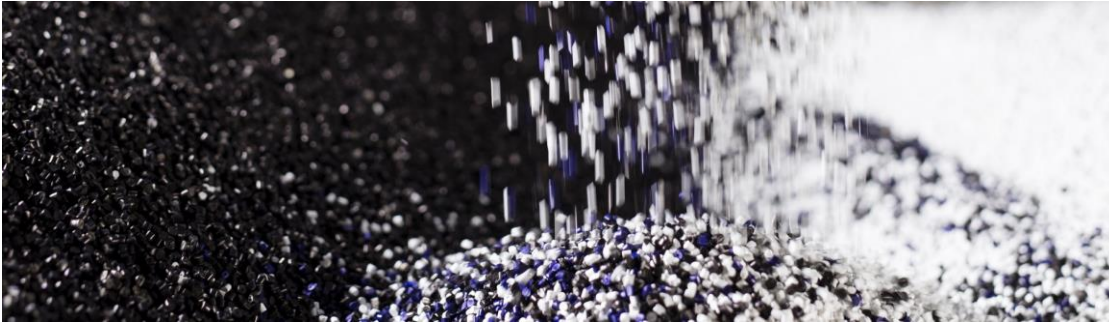
NET PROFIT
LOWER TO 1Q 222
Lower EBITDA
Higher Depreciation and Financial Cost not benefit of Mark to Market on IRS

NET FINANCIAL POSITION
BETTER THAN Dec 22
NFP/EBITDA LTM
X2,687 on 31 st December 2022
X2,773 on 31 st March 2023

⁽¹⁾ Based on "First Grade Product" revenues

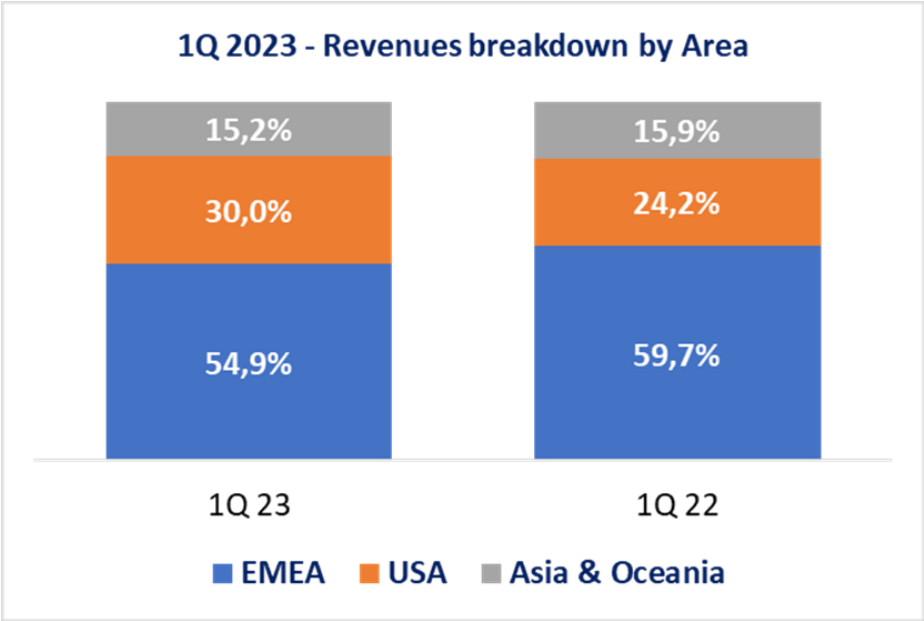
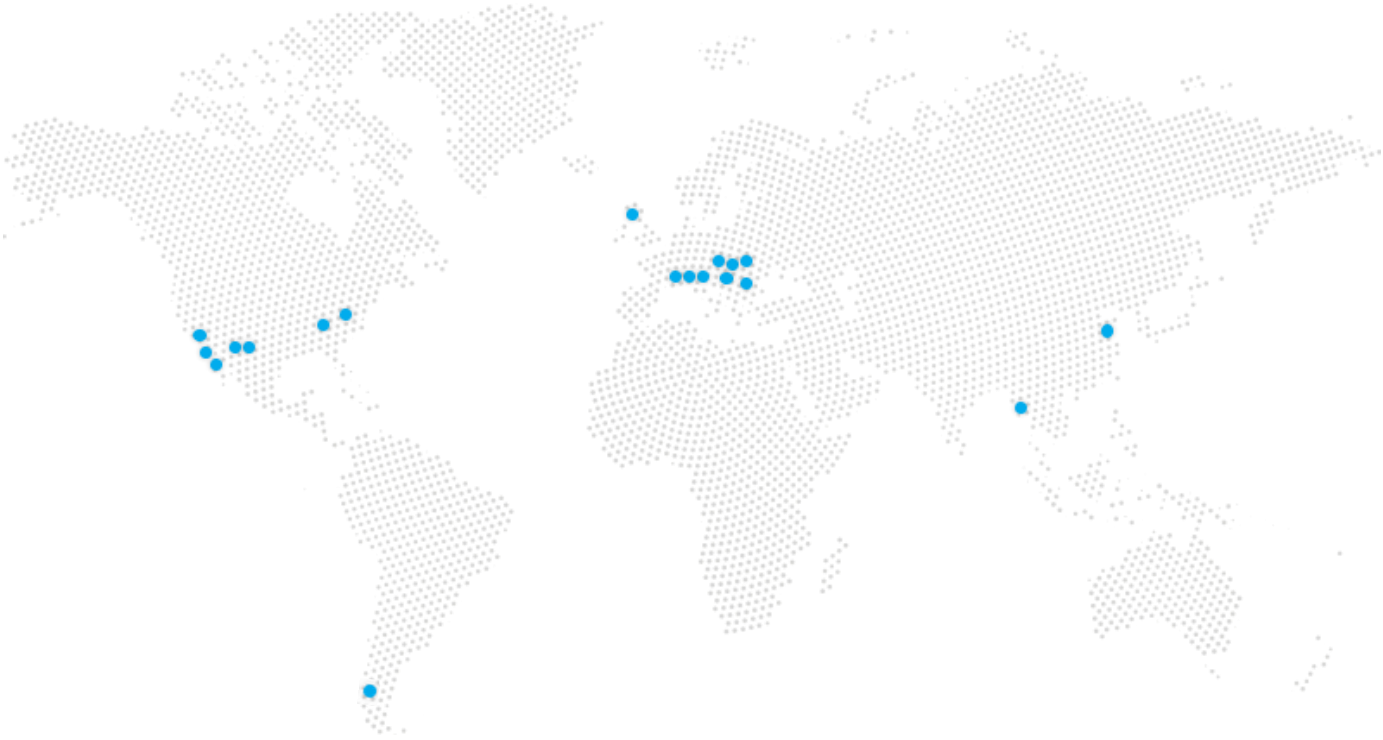
Revenues

Breakdown by Product Line



Revenues

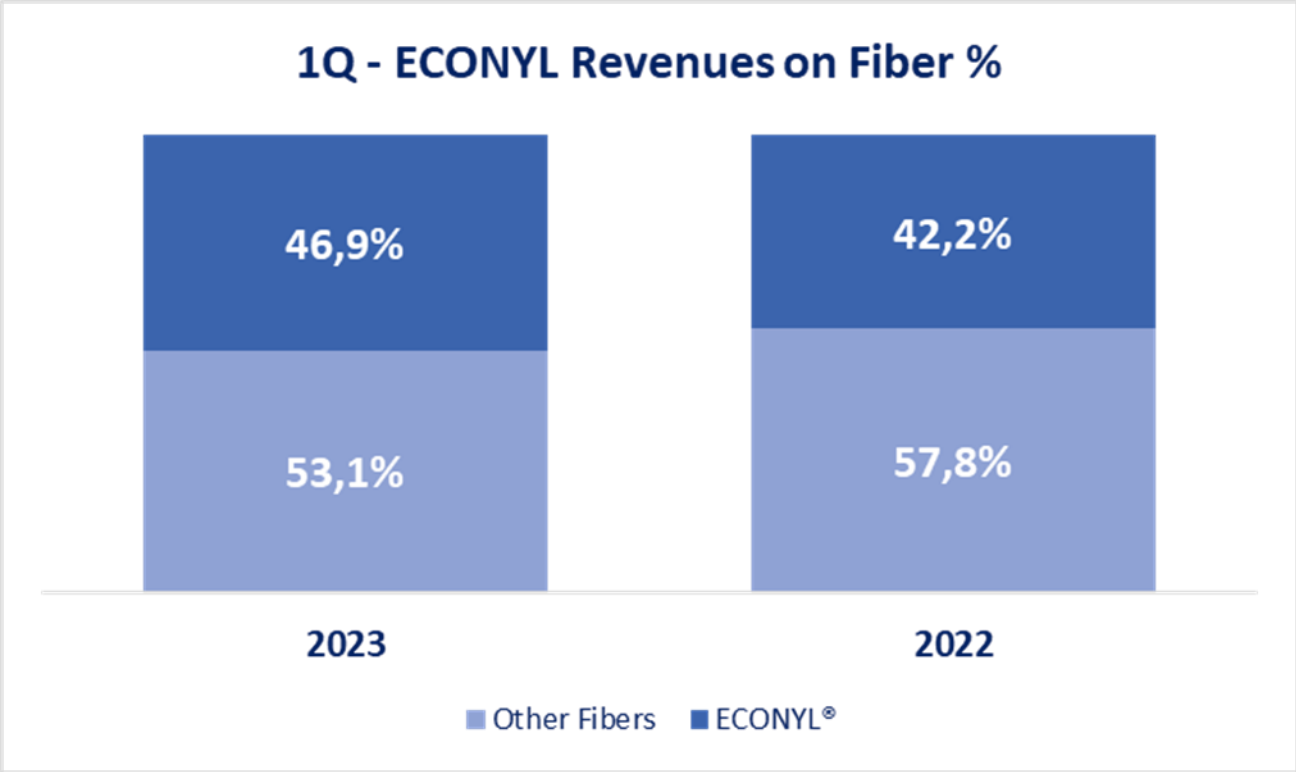
Breakdown by Area



Revenues

ECONYL® regenerated nylon

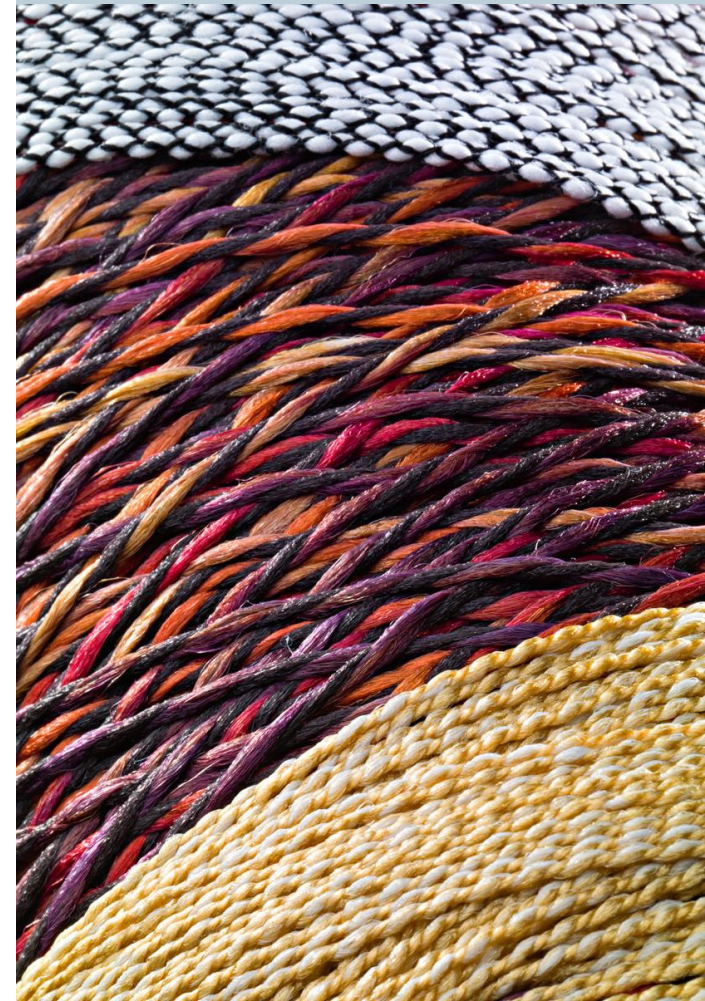
+11,2% vs 1Q 223



Revenues includes both ECONYL® branded and regenerated products.

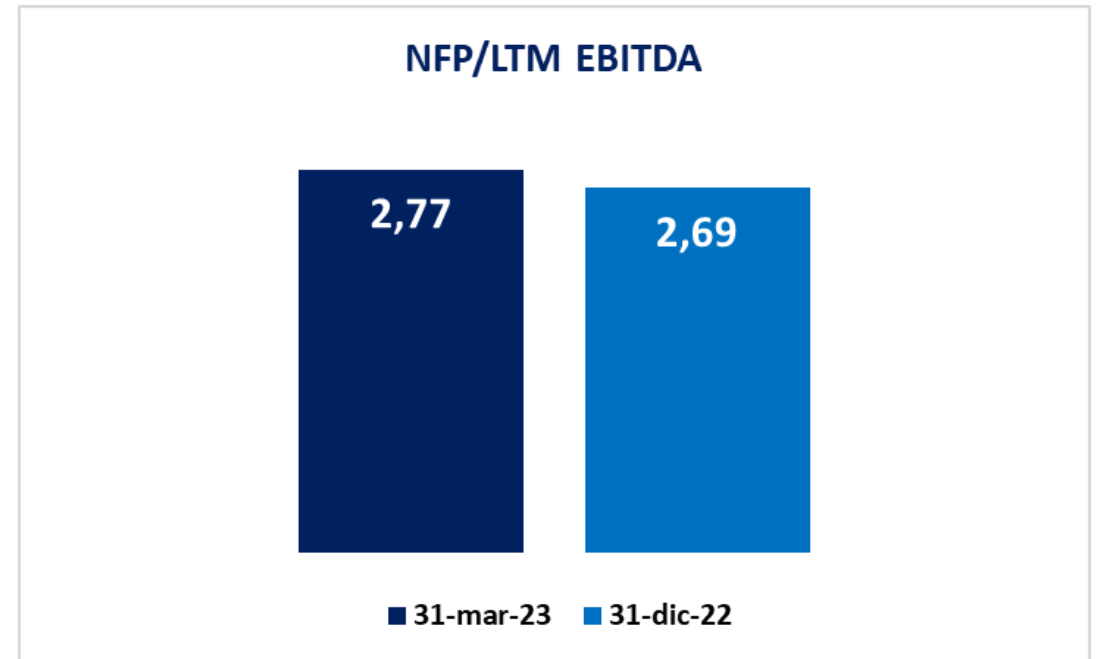
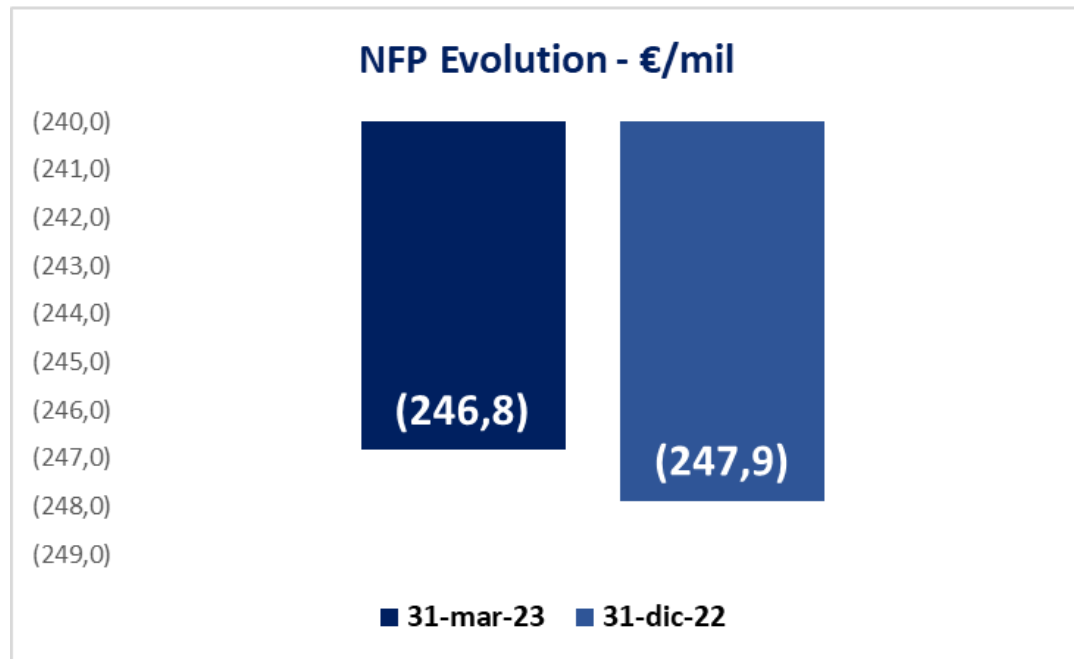
P&L – KPI

€/mil	First Quarter		
	2023	2022	△
REVENUES	166,8	171,2	(4,3)
EBITDA	21,6	24,8	(3,2)
<i>% on net sales</i>	12,9%	14,5%	
EBIT	8,0	12,5	(4,5)
<i>% on net sales</i>	4,8%	7,3%	
EBT	4,6	11,9	(7,3)
<i>% on net sales</i>	2,8%	7,0%	
NET RESULT	3,3	9,1	(5,8)

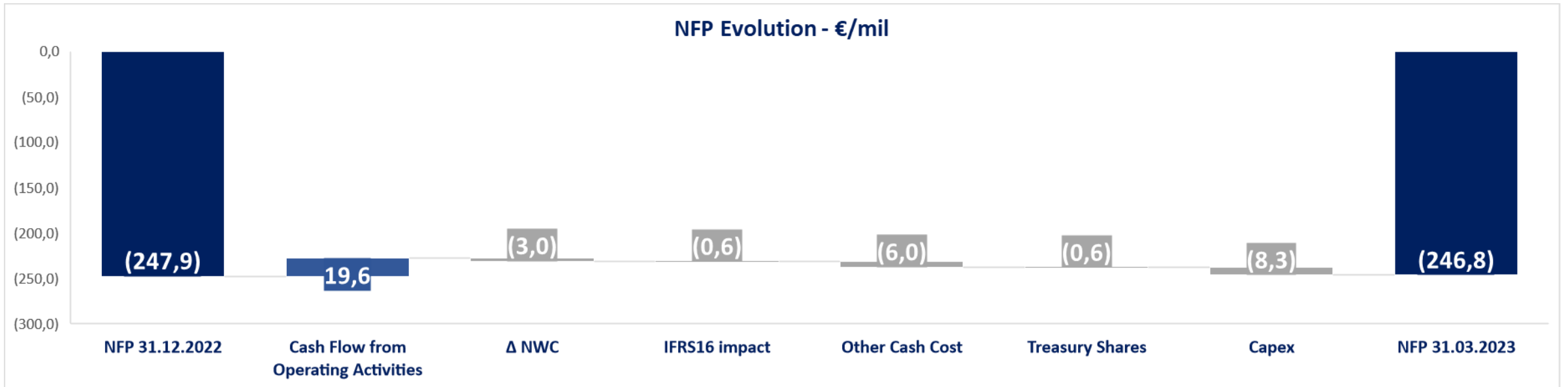


NFP – NFP on EBITDA

- NFP on 31st March 2023 equal to (246,8) €/mil, better of 1,1 €/mil compared to 31st December 2022;
- Ratio NPF/EBITDA LTM at 2,77x



NFP



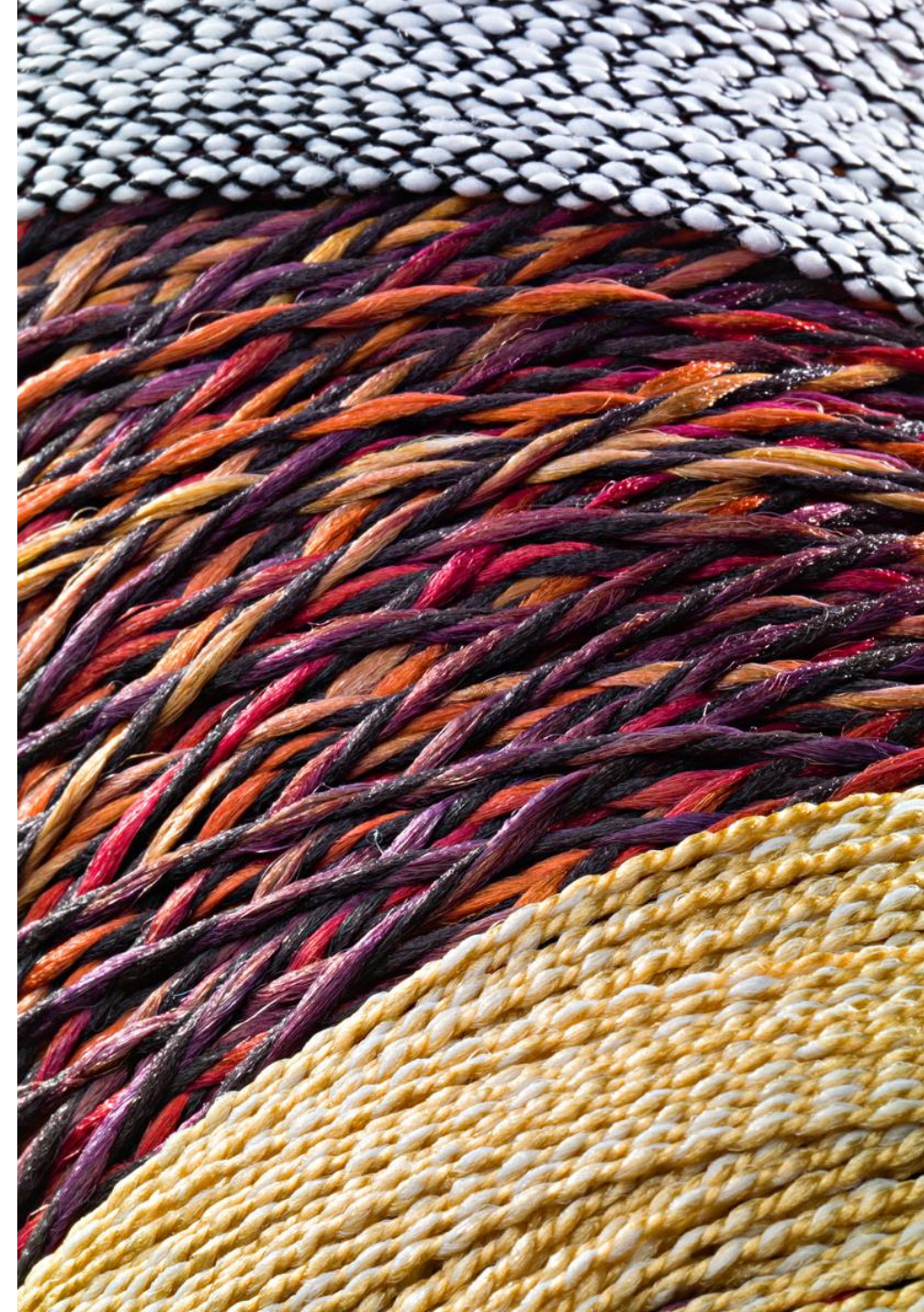
Outlook 2023

In terms of margins, the first quarter of 2023 ended in line with Group's expectations and the different geographical areas confirmed the trend reported during the fourth quarter of the previous year.

In terms of volumes sold compared to the first quarter of 2022, the United States confirmed an uptrend, while the Asia Pacific demand levels remained stable and the EMEA witnessed a decline of the end market for all product lines.

In this context, the Group maintained its capacity to generate value.

The remaining part of 2023 is still marked by strong uncertainty, especially with regard to the EMEA market, also due to an extremely limited visibility. Within this framework, the Group continues to make sustainability-oriented strategic decisions, with the aim of creating products and processes that are increasingly appreciated by the end market, while pursuing greater industrial efficiency and cost effectiveness.



Corporate Governance

- (1) Director who has declared that he satisfies the independence requirements pursuant to Articles 147-ter, paragraph 4 of the Consolidating Law on Finance, as well as Article 3 of the Code of Self-Governance;
- (2) Member and President of Audit and Risk Committee;
- (3) Member of Audit and Risk Committee;
- (4) Member and President of Appointment and Remuneration Committee;
- (5) Member of Appointment and Remuneration Committee;

Diversity: 44,4% women

Independent Directors: 44,4%

Chiara Mio
Chair (1) (2)



Giulio Bonazzi
CEO



Stefano Loro
Director



Franco Rossi
Director



Silvana Bonazzi
Director



Francesco Bonazzi
Director



Francesco Profumo
Director (1) (3) (4)



Patrizia Riva
Director (1) (3) (5)



Ilaria Maria Dalla Riva
Director (1) (5)

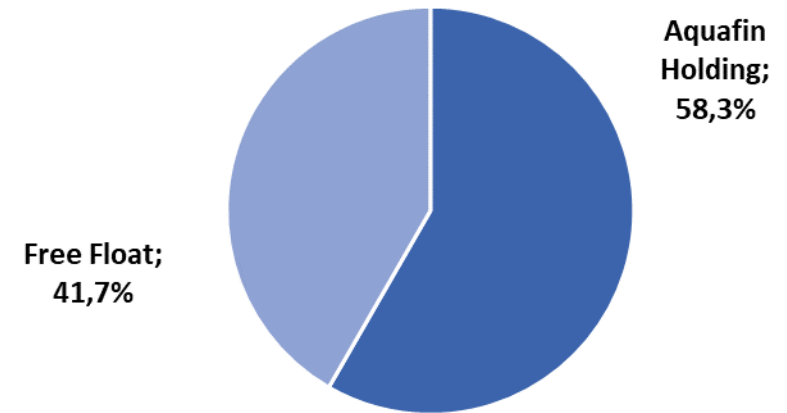


Ownership Structure

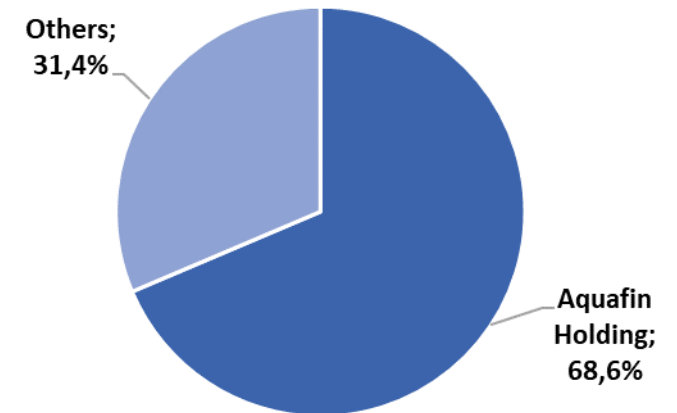
A capital structure with 2 type of Shares:

- a) **Share A:** ordinary share;
- b) **Share B:** dedicated to Giulio Bonazzi family with the same economic right of ordinary share but with 3 voting right for any share;

Ownership Structure by Share Numbers



Ownership Structure by Voting Rights



Definition

«FIRST CHOICE REVENUES»

“First choice revenues” are revenues generated by the sale of fiber and polymers, gross of any adjustments (for example, discounts and allowances), but excluding revenues generated by “non-first choice products”, revenues generated by Aquafil Engineering GmbH and “other revenues”. Based on historical figures, these revenues accounted for more than 95% of the Group’s consolidated revenues

EBITDA

This is an alternative performance indicator not defined under IFRS but used by company management to monitor and assess the operating performance as not impacted by the effects of differing criteria in determining taxable income, the amount and types of capital employed, in addition to the amortisation and depreciation policies. This indicator is defined by the Aquafil Group as the net result for the year adjusted by the following components: income taxes, investment income and charges, amortisation, depreciation and write-downs of tangible and intangible assets, provisions and write-downs, financial income and charges, non-recurring items.

NFP

This was calculated as per Consob Communication of July 28, 2006 and the ESMA/2013/319 Recommendations:

- A. Cash
- B. Other liquid assets
- C. Other current financial assets
- D. Liquidity (A+B+C)**
- E. Current financial receivables
- F. Current bank payables
- G. Current portion of non-current debt
- H. Other current financial payables
- I. Current financial debt (F+G+H)
- J. Net current financial debt (I-D-E)**
- K. Non-current bank payables
- L. Bonds issued
- M. Other non-current payables
- N. Non-current financial debt (K+L+M)**
- O. Net financial debt (J+N)**

Appendix

Consolidated Income Statements

CONSOLIDATED INCOME STATEMENT €/ 000	First Quarter 2023	<i>of which non- current</i>	First Quarter 2022	<i>of which non- current</i>
Revenue	166.820		171.160	296
<i>of which related parties</i>	76		13	
Other Revenue	2.717	2	1.256	91
Total Revenue and Other Revenue	169.537	2	172.416	387
Raw Material	(82.183)	-	(78.567)	(91)
Services	(36.242)	(803)	(38.860)	(354)
<i>of which related parties</i>	(124)	-	(526)	
Personel	(32.034)	(318)	(31.387)	(347)
Other Operating Costs	(864)	(3)	(1.234)	(55)
<i>of which related parties</i>	(17)		(17)	
Depreciation and Amortization	(11.828)		(10.919)	
Provisions&Write-downs	87		(17)	
(write-downs)/recovery of inancial assets (receivables)	63		25	
Capitalization of Internal Construction Costs	1.450		1.004	
EBIT	7.986	(1.123)	12.463	(460)
Other Financial Income	114		1.694	
Interest Expenses	(3.280)		(1.872)	
<i>of which related parties</i>	(45)		(31)	
FX Gains and Losses	(176)		(383)	
Profit Before Taxes	4.644	(1.123)	11.902	(460)
Income Taxes	(1.352)		(2.782)	
Net Profit (Including Portion Attr. to Minority)	3.291	(1.123)	9.120	(460)
Net Profit Attributable to Minority Interest	0		0	
Net Profit Attributable to the Group	3.291		9.120	

Appendix

Consolidated Income Statements – Revenues 1Q 2023

1Q 2023 €/mil	BCF (fiber for carpet)				NTF (fiber for fabric)				Polymers				Total					
	2023	2022	Δ	Δ%	2023	2022	Δ	Δ%	2023	2022	Δ	Δ%	2023	2022	Δ	Δ%	% 23	% 22
EMEA	54,3	59,4	34,5	58,0 %	26,3	28,4	17,0	59,6 %	10,9	14,5	(13,3)	(92,2)%	91,5	102,3	38,1	37,2 %	54,9 %	59,7 %
North America	41,4	33,9	61,4	181,1 %	7,2	7,4	3,1	42,4 %	1,4	0,2	(2,4)	(993,1)%	50,0	41,5	62,1	149,7 %	30,0 %	24,2 %
Asia e Oceania	23,5	25,2	10,6	41,9 %	1,0	1,0	(1,2)	(122,1)%	0,2	0,4	0,3	0,0 %	24,7	26,6	9,7	36,5 %	14,8 %	15,6 %
RoW	0,2	0,2	0,2	109,1 %	0,3	0,6	0,5	80,5 %	0,0	0,0	(0,0)	0,0 %	0,6	0,8	0,7	86,8 %	0,3 %	0,5 %
Total	119,4	118,7	106,6	89,8 %	34,8	37,4	19,4	51,9 %	12,6	15,1	(15,4)	(101,8)%	166,8	171,2	110,6	64,6 %	100,0 %	100,0 %
% ToT	71,6%	69,3%			20,9%	21,8%			7,5%	8,8%			100,0%	100,0%				

1Q - % Revenues by Geographical Area



1Q - % Revenues by Product Line



■ EMEA ■ North America ■ Asia e Oceania

■ BCF (fiber for carpet) ■ NTF (fiber for fabric) ■ Polymers

Appendix

Consolidated Income Statements – EBITDA & EBITD Adj

RECONCILIATION FROM NET PROFIT TO EBITDA €/000	First Quarter 2023	First Quarter 2022
Net Profit (Including Portion Attr. to Minority)	3.291	9.120
Income Taxes	1.352	2.782
Amortisation & Depreciation	11.828	10.919
Write-downs & Write-backs of intangible and tangible assets	(150)	(9)
Financial items (*)	4.127	1.542
No recurring items (**)	1.123	460
EBITDA	21.572	24.814
Revenue	166.820	171.160
EBITDA Margin	12,9%	14,5%

RECONCILIATION FROM EBITDA TO EBIT ADJUSTED €/000	First Quarter 2023	First Quarter 2022
EBITDA	21.572	24.814
Amortisation & Depreciation	11.828	10.919
Write-downs & Write-backs of intangible and tangible assets	(150)	(9)
EBIT Adjusted	9.893	13.904
Revenue	166.820	171.160
EBIT Adjusted Margin	5,9%	8,1%

(*) The financial items include: (i) financial income of Euro 0.1 million (ii) financial charges and other bank charges of Euro (3.2) million, (iii) cash discounts of Euro (0.8) million, and (iv) exchange loss of Euro (0.2) million.

(**) This includes at the end of March: (i) non-recurring charges related to the expansion of the Aquafil Group for Euro (0.4) million, (ii) (0.7) million related to a no recurring event in the USA.

Appendix

Consolidated Balance Sheet (1/2)

CONSOLIDATED BALANCE SHEET	At March 31,	At December 31,
<i>€/000</i>	2023	2022
Intangible Assets	20.852	21.596
Goodwill	15.346	15.647
Tangible Assets	243.959	247.469
Financial Assets	643	831
<i>of which related parties</i>	<i>318</i>	<i>318</i>
Investments & Equity method	1.018	<i>1.018</i>
Other Assets	426	426
Deferred Tax Assets	9.855	11.519
Total Non-Current Assets	292.101	298.506
Inventories	242.684	260.808
Trade Receivable	35.846	28.553
<i>of which related parties</i>	<i>398</i>	<i>376</i>
Financial Current Assets	5.632	9.964
Current Tax Receivables	1.167	580
Other Current Assets	16.059	15.862
<i>of which related parties</i>	<i>1.851</i>	<i>247</i>
Cash and Cash Equivalents	122.817	110.682
Total Current Assets	424.206	426.449
Total Current Assets	716.306	724.955

Appendix

Consolidated Balance Sheet (2/2)

CONSOLIDATED BALANCE SHEET	At March 31,	At December 31,
<i>€/ 000</i>	2023	2022
Share Capital	49.722	49.722
Reserves	121.113	96.528
Group Net Profit for the year	3.291	29.151
Group Shareholders Equity	174.127	175.401
Net Equity attributable to minority interest	1	1
Net Profit for the year attributable to minority interest	0	0
Total Shareholders Equity	174.128	175.402
Employee Benefits	4.975	5.192
Non-Current Financial Liabilities	286.705	285.385
<i>of which related parties</i>	4.837	5.262
Provisions for Risks and Charges	1.591	1.975
Deferred Tax Liabilities	9.064	9.237
Other Payables	7.899	8.985
Total Non-Current Liabilities	310.233	310.774
Current Financial Liabilities	88.575	83.146
<i>of which related parties</i>	2.817	2.957
Current Tax Payables	3.241	3.630
Trade Payables	113.372	126.840
<i>of which related parties</i>	281	270
Other Liabilities	26.757	25.163
<i>of which related parties</i>	230	230
Total Current Liabilities	231.945	238.779
Total Equity and Liabilities	716.306	724.955

Appendix

Net Financial Debt

NET FINANCIAL DEBT €/000	At March 31, 2023	At December 31, 2022
A. Liquidity	122.817	110.682
B. Cash and cash equivalents		
C. Other current financial assets	5.632	9.964
D. Liquidity (A + B + C)	128.450	120.646
E. Current financial debt (including debt instruments but excluding the current portion of non-current financial debt)	(6.358)	(1.333)
F. Current portion of non-current financial debt	(82.217)	(81.814)
G. Current financial debt (E + F)	(88.575)	(83.146)
H. Net current financial debt (G - D)	39.875	37.500
I. Non-current financial debt (excluding current portion and debt instruments)	(216.417)	(215.084)
J. Debt instruments	(70.288)	(70.301)
K. Trade payables and other non-current payables		
L. Non-current financial debt (I + J + K)	(286.705)	(285.385)
M. Total financial debt (H + L)	(246.831)	(247.885)

Appendix

Consolidated

Cash Flow Statement (1/2)

CASH FLOW STATEMENT €/000	At March 31, 2023	At March 31, 2022
<i>Operation Activities</i>		
Net Profit (Including Portion Attr. to Minority)	3.291	9.120
<i>of which related parties</i>	(111)	(561)
Income Taxes	1.352	2.782
Financial income	(114)	(1.694)
Financial charges	3.280	1.872
<i>of which related parties</i>	45	31
FX (Gains) and Losses	176	383
(Gain)/Loss on non - current asset Disposals	(81)	(56)
Provisions&Write-downs	(87)	17
(write-downs)/recovery of inancial assets (receivables)	(63)	(25)
Amortisation, depreciation & write-downs	11.828	10.918
Cash Flow from Operating Activities Before Changes in NWC	19.582	23.316
Change in Inventories	18.127	(27.001)
Change in Trade and Other Payables	(13.469)	5.409
<i>of which related parties</i>	11	461
Change in Trade and Other Receivables	(7.230)	(6.889)
<i>of which related parties</i>	(22)	51
Change in Other Assets/Liabilities	(430)	(2.696)
<i>of which related parties</i>	(1.604)	2.040
Net Interest Expenses	(3.166)	(178)
Income Taxes paid	(2.335)	(78)
Change in Provisions for Risks and Charges	(668)	(242)
Cash Flow from Operating Activities (A)	10.411	(8.358)

Appendix

Consolidated

Cash Flow Statement (1/2)

CASH FLOW STATEMENT	At March 31,	At March 31,
<i>€/000</i>	2023	2022
<i>Investing activities</i>		
Investment in Tangible Assets	(7.858)	(7.226)
Disposal of Tangible Assets	304	76
Investment in Intangible Assets	(771)	(550)
Disposal of Intangible Assets		
Cash Flow used in Investing Activities (B)	(8.325)	(7.701)
<i>Financing Activities</i>		
Increase in no current Loan and borrowing	15.000	20.000
Decrease in no current Loan and borrowing	(11.903)	(10.854)
Net variation in current and not current financial Assets and Liability included IFRS 16	8.172	2.357
<i>of which related parties</i>	(565)	472
Net variation non-monetary increase IFRS16	(617)	(3.982)
<i>of which related parties</i>	-	(1.177)
Dividends Distribution	(6)	
Acquisition of treasury shares	(597)	(1.558)
Cash Flow from Financing Activities (C)	10.049	5.964
Net Cash Flow of the Year (A)+(B)+(C)	12.135	(10.095)

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Investors Contact:
Karim Tonelli - CPO & IR
karim.tonelli@aquafil.com
Mob: +39 3486022950