AQUASIL 7

Investor Presentation

[ECNL:IM] - [ECNLF: OTCQX]

Small Cap Growth Virtual Investor Conference By OTC Market

October 12, 2023







When I see a landfill I see a goldmine

Aquafil recycles more than 88 million pounds (40 thousand tons) of waste per year

Aquafil is Market Leader in Nylon

% on 1H 2023 REVENUES



ECONYL[®] regenerated nylon is 100% recycled yarn made of plastic waste such as fishing nets, fabric scraps and old carpets.



Infinitely Recyclable, Endless Possibilities

100% regenerated & regenerable nylon.

Unique proprietary technology.

Same quality and performance as standard nylon without using new resources.

The ECONYL® Regeneration System



Global warming potential reduced up to 90% if compared with traditional oil-based raw material.

WASTE IN

ECONYL[®] nylon is made from waste otherwise destined for the landfill



NO WASTE OUT

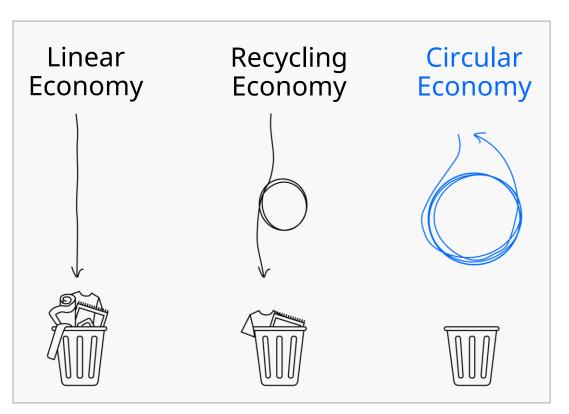


GUCCI





Leading the Circular Economy Revolution



- Source: Ellen MacArthur Foundation

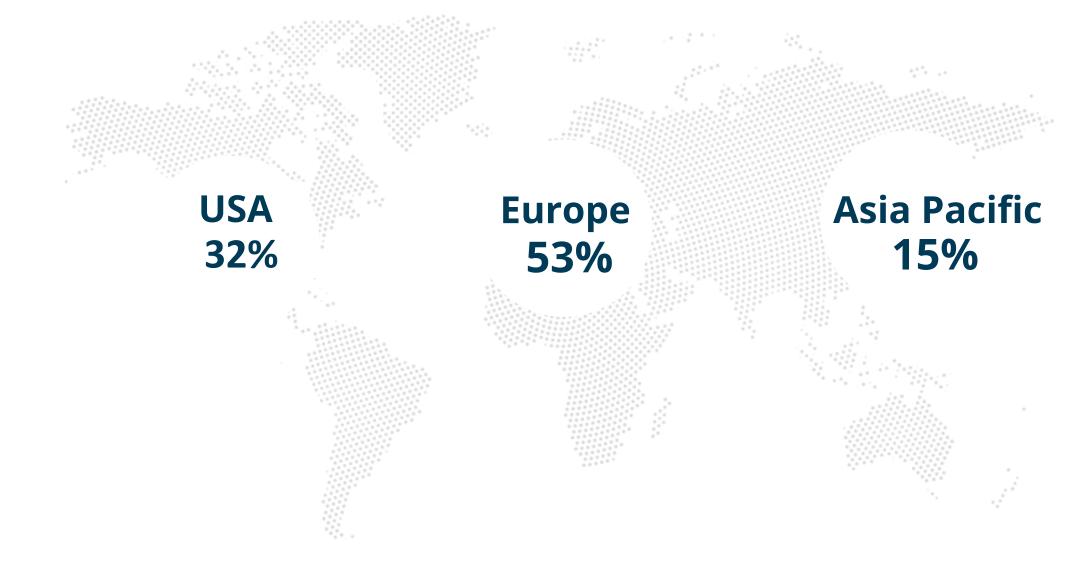
Our Main Milestones Towards Circularity from 1990 onwards:

- Investments to "close the loop" through cutting edge technologies
- Adoption of a "Life Cycle" approach
- ECONYL[®] Regeneration System
- Healthy Seas Foundation
- USA Aquafil Carpet Recycling establishment
- USA Aquafil Carpet Collection acquisition

Eco-Design is our next crucial step. Imagine innovative products, created to be fully recyclable at the end of its life.

And Market Leader Worldwide

% on 1H 2023 REVENUES





From Family Business To Global Sustainability Champion

20 Plants, 9 Countries on 3 Continents

Ca. 2,800 Employees

€ **311,1 Million** of Revenues 1H23

€ **31,3 Million** EBITDA 1H23

47,8% ECONYL® fiber turnover

Company Strengths



A successful **Business Model**. Proprietary technology with continuous R&D innovation. Manufacturing and operational excellence focused on high end segments. Pioneer of Circularity with the ECONYL® Regeneration System, producing sustainable

fibers and polymers from nylon 6 waste.

Around 48% of fiber turnover.



Glocal. A Global Company with local productions.



Our Main ESG Targets

60% Of Revenues Generated By Fibers From ECONYL® Branded Products

35,000 Tons Of Post consumer Waste Collected Annually

D&I policy to assure gender equality in recruiting and career development

Monitor Group's key suppliers through audits and/or due diligence (in line with the European Supply Chain Act)

Join the SBTi initiative and set GHG reduction target

Our Top ESG Achievements



- 16% reduction in Scope 1 + Scope 2 emissions vs 2021
- 100% of electricity coming from renewable resources
- 23% reduction in water consumption vs 2021
- 90% of waste recovered (through recycling and energy recovery)
- 1st plant-based nylon demo plant



- 18.5% increase in the number of female managers vs 2021
- 2.2x increase in hours of environmental training delivered vs 2021
- 2x welfare budget vs 2021
- Approval of Global Parental Leave Policy
- Drafting of Human Rights
 Policy



- Adhesion to UN Global Compact
- New remuneration policy for the Top Management
- Creation of the ESG Committee by the Board of Director



Financial Results

1H23 – Key Message

1H23 General Results

- **Revenues** 311,1 €/mil (-11,4% vs 1H 22)
- **EBITDA** 31,3 €/mil (-39,2% vs 1H 22)

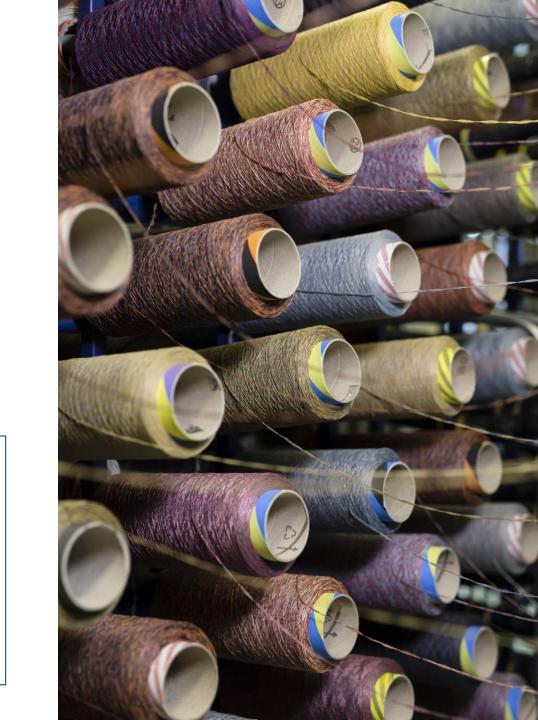
ECONYL® Branded Products¹

- **Revenues** up by 2,4% vs 1H 22
- **47,8%** of revenues generated by fibers

TEMPORARY DECLINE IN MARGINS IN THE 2023 REPORTING PERIOD DUE TO THE HIGH UNIT VALUE OF THE INVENTORIES STOCKED IN 2022 COMPARED TO THE CURRENT MARKET VALUE OF RAW MATERIALS VOLUMES SOLD MAINTAINED IN THE USA AND ASIA

SLOWDOWN IN EMEA OF THE FIBERS MARKET

ACHIEVEMENT OF PRODUCTION TARGETS OF THE ENGINEERING PLASTICS PROJECT BY YEAR-END



1H23 – Main Result

| | Revenues | | | EBITDA | | | Net profit | | | NFP | | |
|---------------|---|-------|---------|---|-------|---------|---|------|----------|--|----------|------|
| | 2023 | 2022 | Δ% | 2023 | 2022 | Δ% | 2023 | 2022 | Δ% | 30.06.23 | 31.12.22 | Δ% |
| 1H | 311,1 | 351,0 | (11,4)% | 31,3 | 51,5 | (39,2)% | (4,1) | 17,7 | (123,4)% | (250,7) | (247,9) | 1,1% |
| % on Revenues | | | | 10,1% | 14,7% | | (1,3)% | 5,0% | | | | |
| 2Q | 144,3 | 179,8 | (19,8)% | 9,8 | 26,7 | (63,5)% | (7,4) | 8,6 | (186,9)% | | | |
| % on Revenues | | | | 6,8% | 14,8% | | (5,1)% | 4,8% | | | | |
| | SALES VOLUME ¹ -10,7% compared to 1H22 -11,9% compared to 2Q22 EMEA Lower demand USA and Asia Pacific Volumes maintained ECONYL® ca 47,8% of Fiber Revenues Growth of 2,4% vs 1H22 | | | EBITDA Lower to 1H 2022 Due to high unit cost of the raw materials stocked in 2022 (approximately €13 million) and decline in volumes sold | | | NET PROFIT Lower to 1H 2022 Strong decrease Due to EBITDA decrease and Increase of net financial costs | | | NFP Higher of 1,1% vs Dec. 22 NFP/EBITDA LTM x2,69 on 31 st December 2022 x3,48 on 30 th June 2023 | | |

Aquafil Brand Manifesto - Our Vision

At Aquafil, we design better to do better.

We are conscious innovators. We think as beginners and act as pioneers to provide unique products and services that leverage performance and reduce the impact on a global scale.

We are thoughtful listeners.

We step out of our comfort zone to set new standards through empathy and collaboration, inside and outside.

We are down-to-earth visionaries.

We envision the goal of a sustainable future to achieve it, driven by the responsibility to change the world one choice at a time.

To come full circle and create our story.



www.aquafil.com



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www.dryarn.com

