## Aquafil Group

## Financial Results

First Half 2020

## 28 ${ }^{\text {th }}$ August 2020

synthetic fibres and polymers

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## 1. KEY MESSAGES

## Clear path ahead

| STRONG GROUP REACTION |
| :---: |
| EXTRAORDINARY EFFORTS OF ALL OF US |
| BUSINESS CONTINUITY, |
| 2019 SAVINGS PLAN AND |
| PROMPLY ADOMPTED |
| COUNTERMISURES |
| MINIMISED FLOW THROUGH |
| NFP IMPROVED AND |
| FINANCIAL SOLIDITY ENHANCED |
| RECOVERY IN SUMMER |
| 2020 GUIDANCE |

## CONFIDENT IN GROUP FUTURE

CLEAR PATH AHEAD
"CIRCULARITY" IN OUR DNA
IN OUR STRATEGY
AND DRIVING OUR FUTURE

LEVERAGE OUR PEOPLE OUR PRODUCTS
AND OUR TECHNOLOGIES

STRONG FOCUS ON
VALUE CHAINS AND PARTHENRSHIP

## 2. 1H2020 RESULTS

## Effectively minimising negative flow through

|  | REVENUES |  |  |
| ---: | ---: | ---: | :--- |
|  | 2019 | 2020 | $\Delta \%$ |
| HALF | 286,8 | 222,7 | $(22,3 \%)$ |
|  |  |  |  |
| QUARTER | 141,3 | 82,0 | (42,0\%) |
|  |  |  |  |


|  | EBITDA |  |  |
| ---: | ---: | ---: | ---: |
|  | 2019 | 2020 | $\Delta \%$ |
| HALF | 39,1 | 26,9 | $(31,2 \%)$ |
| \% on net sales | $13,6 \%$ | $12,1 \%$ |  |
| QUARTER | 20,0 | 8,7 | $(56,6 \%)$ |
|  | $14,1 \%$ | $10,6 \%$ |  |


|  | NET PROFIT |  |  |
| ---: | ---: | ---: | ---: |
|  | 2019 | 2020 | $\Delta \%$ |
| HALF | 10,7 | $(1,9)$ | n.s. |
| \% on net sales | $3,7 \%$ | n.s. |  |
| QUARTER | 3,0 | $(6,0)$ | n.s. |
|  | $2,1 \%$ | n.s. |  |


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### 2.1. 1H2020 RESULTS - P\&L DETAILS

## All region and product lines severely impacted

| HALF | BCF |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
|  | 2019 | 2020 | $\Delta$ | $\Delta \%$ |
|  | 108,7 | 82,4 | $(26,3)$ | $(24,2 \%)$ |
| EMEA | 55,8 | 41,9 | $(13,8)$ | $(24,8 \%)$ |
| North America | 46,1 | 31,5 | $(14,5)$ | $(31,7 \%)$ |
| Asia \& Oceania | 0,1 | 0,1 | 0,0 | $63,6 \%$ |
| ROW | 210,6 | 155,9 | $(54,7)$ | $(26,0 \%)$ |
| TOTAL |  |  |  |  |


| NTF |  |  |  | POLYMERS |  |  |  |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 2019 | 2020 | $\Delta$ | $\Delta \%$ | 2019 | 2020 | $\Delta$ | $\Delta \%$ |
| 48,7 | 37,4 | $(11,4)$ | $(23,3 \%)$ | 19,2 | 13,5 | $(5,8)$ | $(29,9 \%)$ |
| 2,9 | 10,4 | 7,6 | n.a. | 3,4 | 3,3 | $(0,1)$ | $(2,4 \%)$ |
| 1,3 | 1,6 | 0,3 | $24,3 \%$ | 0,2 | 0,0 | $(0,2)$ | $(94,1 \%)$ |
| 0,5 | 0,6 | 0,1 | $29,0 \%$ | 0,0 | 0,0 | 0,0 | n.s. |
| 53,4 | 50,0 | $(3,4)$ | $\% 6,3$ | 22,8 | 16,8 | $(6,0)$ | $(26,5 \%)$ |


| TOTAL |  |  |  |
| ---: | ---: | ---: | ---: |
| 2019 | 2020 | $\Delta$ | $\Delta \%$ |
| 176,7 | 133,3 | $(43,4)$ | $(24,6 \%)$ |
| 62 | 55,7 | $(6,3)$ | $(10,2 \%)$ |
| 47,6 | 33,1 | $(14,5)$ | $(30,5 \%)$ |
| 0,5 | 0,7 | 0,2 | $33,6 \%$ |
| 286,8 | 222,7 | $(64,1)$ | $(22,3 \%)$ |




## A different path for ECONYL ${ }^{\circledR}$

- Sales: reduction of $14,7 \%$ in 1 H 2020 and of $28 \%$ in 2 Q 2020
- end markets impacted later in the period
- \% on net sales: 40,9\% in 1H2020
- 2Q incidence peak influenced by demand evolution


| PROFITABILITY | BUSINESS CONTINUITY | Sites: prompt adoption stricter safety measures, including new sites protocol and working practice <br> HQs progressive adoption of remote working <br> Customers: on-going support and services |
| :---: | :---: | :---: |
|  | LABOUR | Activation of Government social schemes and other employment support tools <br> Precise and flexible "shift" management |
|  | OTHER COST | Cancelling all discretionally spending |

## Business continuity and labour efficiency

- Delivery of 2019 saving plans almost in line with expectations
- Group strong efforts to minimize sales decline are paying off
- Business continuity
- Exceptional effort in labour efficiency



## Net Result influenced by depreciation too

|  | QUARTER |  |  | HALF |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2019 | 2020 | $\Delta \%$ | 2019 | 2020 | $\Delta \%$ |
| REVENUES | 141,3 | 82,0 | (42\%) | 286,8 | 222,7 | (22\%) |
| EBITDA | 20,0 | 8,7 | (57\%) | 39,1 | 26,9 | (31\%) |
| Margin \% | 14,1\% | 10,6\% |  | 13,6\% | 12,1\% |  |
| EBIT | 8,1 | -5,3 | n.s. | 17,1 | $(0,1)$ | n.s. |
| Margin \% | 5,7\% | n.s. |  | 6,0\% | 0,0\% |  |
| EBT | 4,7 | $(7,2)$ | n.s. | 14,3 | $(1,6)$ | n.s. |
| Margin \% | 3,3\% | n.s. |  | 5,0\% | n.s. |  |
| NET RESULTS | 3,0 | $(6,0)$ | n.s. | 10,7 | $(1,9)$ | n.s. |
| Margin \% | 2,1\% | n.s. |  | 3,7\% | n.s. |  |

- Depreciation: $+€ 5,2 \mathrm{~m}$ driven by 2018-2019 CAPEX peak and O'Mara consolidation
synthetic fibres and polymers


### 2.1. 1H2020 RESULTS - NET FINANCIAL POSITION DETAILS

| CASH GENERATION | NWC | Proactive and efficient inventories management |
| :---: | :---: | :---: |
|  | CAPEX | Focus on operating CAPEX |
|  | M\&A | Temporary suspension of M\&A process |
| FINANCIAL SOLIDITY | NEW LOANS | € 40 million new medium-long term loans |
|  | DEBT MATURITY | Extension of all medium-long term facilities |
|  | COVENANTS HOLIDAY | «Covenant holiday» agreement on 30 June 2020 test ${ }^{(1)}$ |
|  | DIVIDENDS | 2019 profit entirely allocated to retained earnings |

## NFP decreasing trend




## Further enhancement of liquidity

- 2 new medium long-term for a total amount of $€ 40$ million
- Further increase of liquidity
- Extended all medium-term facilities
- "Covenant holiday" on 30 June 2020

synthetic fibres and polymers


## 3. TRADING UPDATE AND 2020 OUTLOOK

## Summer recovery driven by Asia-Pacific region

- Asia and Oceania driving recovery thanks to "Fiber for carpet" (BCF)
- NTF demand stronger than last year in North America
- ECONYL ${ }^{\circledR}$ demand recovering gradually



## Profitability recovery in 2H2020

## Assuming no COVID-19 resurge and no further lockdowns in 2 H 2020 :

- Revenues: summer trend substantially confirmed
- EBITDA: on-going benefits from 2019 savings plan, COVID-19 countermeasures ${ }^{(1)}$ and moreover a positive evolution of sales mix both in term of regions and product lines
- NFP: reduction driven by CAPEX and NWC

|  | SALES | $20 \%$ reduction |
| :---: | :---: | :---: |
| 2020 GUIDANCE ${ }^{(8)}$ | EBITDA | $20 \%$ reduction |
|  | NFP | $10 \%$ improvement |

## 4. APPENDIX

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The reader should, however, consult any further disclosure Aquafil may make in documents it files with the Italian Securities and Exchange Commission and with the Italian Stock Exchange.
$\left.\begin{array}{l|l}\text { «FIRST CHOICE } \\ \text { REVENUES" }\end{array} \begin{array}{l}\text { "First choice revenues" are revenues generated by the sale of fibers and polymers, gross of any adjustments } \\ \text { (for example, discounts and allowances), but excluding revenues generated by "non-first choice products", } \\ \text { revenues generated by Aquafil Engineering GmbH and "other revenues". On the basis of the 2019 figures, } \\ \text { these revenues accounted for more than } 95 \% \text { of the Group's consolidated revenues }\end{array}\right\}$

## A@U|AFML 表 Consolidate Income Statement <br> synthetic fibres and polymers

| CONSOLIDATED INCOME STATEMENT €/000 | $\begin{array}{r} \hline \text { Half Year } \\ 2020 \end{array}$ | of wich non- | $\begin{array}{r} \hline \text { Half Year } \\ 2019 \end{array}$ | of wich non- | Second Quarter 2020 | of wich non- | Second <br> Quarter 2019 | of wich non- |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue | 222.733 | - | 286.667 | - | 82.019 | 166 | 141.339 | - |
| of which related parties | 27 |  | 29 | - | - | - | 12 | - |
| Other Revenue | 3.371 | 226 | 1.181 | 95 | 2.889 | 42 | 580 | 20 |
| Total Revenue and Other Revenue | 226.104 | 226 | 287.848 | 95 | 84.909 | 209 | 141.919 | 20 |
| Raw Material | (109.477) | (58) | (148.225) | (119) | (36.746) | (46) | (71.071) | (19) |
| Services | (42.296) | (1.036) | (51.191) | (2.340) | (17.194) | (410) | (26.410) | (1.537) |
| of which related parties | (211) | - | (219) | - | (102) | - | (116) | - |
| Personel | (51.635) | (1.168) | (54.060) | (739) | (23.817) | (544) | (27.348) | (600) |
| Other Operating Costs | (2.582) | (716) | (1.311) | (293) | (1.436) | (587) | (717) | (174) |
| of which related parties | (35) | - | (38) | - | (17) | - | (23) | - |
| Depreciation and Amorti zation | (21.754) | - | (16.574) | - | (10.921) | - | (8.536) | - |
| Doubtful debt prevision | (1.084) | - | (117) | - | (1.070) | - | (103) | - |
| Provisions for risks and charges | (3) | - | (107) | - | (3) | - | (86) | - |
| Capitalization of Internal Construction Costs | 2.666 | - | 886 | - | 1.028 | - | 415 | - |
| EBIT | (62) | (2.751) | 17.148 | (3.396) | (5.250) | (1.378) | 8.063 | (2.310) |
| Other Financial Income | 197 | - | 1.100 | 1.082 | 151 | - | 9 | - |
| Interest Expenses | (4.241) | - | (3.717) | - | (2.035) | - | (2.156) | - |
| of which related parties | (123) | - | (132) | - | (94) | - | (68) | - |
| FX Gains and Losses | 2.541 | - | (241) | - | (78) | - | (1.202) | - |
| Profit Before Taxes | (1.564) | (2.751) | 14.291 | (2.314) | (7.213) | (1.378) | 4.714 | (2.310) |
| Income Taxes | (371) | - | (3.637) | - | 1.201 | - | (1.757) | - |
| Net Profit (Including Portion Attr. to Minority ) | (1.935) | (2.751) | 10.654 | (2.314) | (6.012) | (1.378) | 2.958 | (2.310) |
| Net Profit Attributable to Minority Interest | 0 |  | - |  | 0 |  | 0 |  |
| Net Profit Attributable to the Group | (1.935) |  | 10.654 |  | (6.012) |  | 2.958 |  |

## $\underset{\substack{\mathbb{A} \\ \text { synthetic fibees and polymers }}}{\mathbb{A}}$ Consolidate Income Statement - Sales details - 2Q

| 2QUARTER | BCF |  |  |  | NTF |  |  |  | POLYMERS |  |  |  | TOTAL |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2019 | 2020 | $\triangle$ | $\Delta \%$ | 2019 | 2020 | $\triangle$ | $\Delta \%$ | 2019 | 2020 | $\triangle$ | $\Delta \%$ | 2019 | 2020 | $\triangle$ | $\Delta \%$ |
| EMEA | 53,9 | 30 | $(23,9)$ | (44,3\%) | 22,5 | 12,4 | $(10,1)$ | (44,7\%) | 9,1 | 5,1 | $(4,0)$ | (44,1\%) | 85,5 | 47,5 | $(38,0)$ | (44,4\%) |
| North America | 26,3 | 17,1 | $(9,2)$ | (35,0\%) | 2,9 | 3,5 | 0,6 | 22,1\% | 2,1 | 1,2 | $(1,0)$ | (45,1\%) | 31,3 | 21,8 | $(9,5)$ | (30,5\%) |
| Asia \& Oceania | 23,8 | 11,9 | $(11,8)$ | (49,8)\% | 0,5 | 0,7 | 0,1 | 25,3\% | 0,1 | 0,0 | $(0,1)$ | (85,8\%) | 24,4 | 12,6 | $(11,8)$ | (48,3\%) |
| ROW | $(0,0)$ | 0,0 | 0,0 | n.a | 0,3 | 0,1 | $(0,2)$ | (60,2\%) | 0,0 | 0,0 | 0,0 | n.s. | 0,29 | 0,1 | (0,2) | (60,0\%) |
| TOTAL | 104,0 | 59,0 | $(45,0)$ | (43,2\%) | 26,2 | 16,7 | $(9,5)$ | (36,2\%) | 11,3 | 6,3 | $(5,0)$ | (44,6\%) | 141,3 | 82,0 | $(59,3)$ | (42,0\%) |




## $\mathbb{A}(\mathbb{A} F \| \operatorname{zan}$ Consolidate Income Statement - EBITDA Adjusted

| RECONCILIATION FROM NET PROFIT TO EBITDA $€ / 000$ | $\begin{array}{r} \hline \text { Half Year } \\ 2020 \end{array}$ | $\begin{array}{r} \hline \text { Half Year } \\ 2019 \end{array}$ | Second Quarter 2020 | Second Quarter 2019 |
| :---: | :---: | :---: | :---: | :---: |
| Net Profit (Including Portion Attr. to Minority ) | (1.935) | 10.654 | (6.012) | 2.958 |
| Income Taxes | 371 | 3.637 | (1.201) | 1.757 |
| Amortisation \& Depreciation | 21.754 | 16.574 | 10.921 | 8.536 |
| Write-downs \& Write-backs of intangible and tangible assets | 1.087 | 224 | 1.073 | 189 |
| Financial items (*) | 2.848 | 4.587 | 2.501 | 4.208 |
| No recurring items (**) | 2.751 | 3.396 | 1.378 | 2.310 |
| EBITDA | 26.876 | 39.070 | 8.660 | 19.957 |
| Revenue | 222.733 | 286.667 | 82.019 | 141.339 |
| EBITDA Margin | 12,1\% | 13,6\% | 10,6\% | 14,1\% |


| RECONCILIATION FROM EBITDA TO EBIT ADJUSTED $€ / 000$ | $\begin{array}{r} \hline \text { Half Year } \\ 2020 \end{array}$ | $\begin{array}{r} \hline \text { Half Year } \\ >019 \end{array}$ | Second Quarter 2020 | Second Quarter 2019 |
| :---: | :---: | :---: | :---: | :---: |
| EBITDA | 26.876 | 39.070 | 8.660 | 19.957 |
| Amortisation \& Depreciation | 21.754 | 16.574 | 10.921 | 8.536 |
| Write-downs \& Write-backs of intangible and tangible assets | 1.087 | 224 | 1.073 | 189 |
| EBIT Adjusted | 4.036 | 22.273 | (3.334) | 11.232 |
| Revenue | 222.733 | 286.667 | 82.019 | 141.339 |
| EBIT Adjusted Margin | 1,8\% | 7,8\% | -4,1\% | 7,9\% |

$\left(^{*}\right)$ The financial items include: (i) financial income of Euro 0.2 million and Euro 1.1 million respectively in the periods ending June 30,2020 and June 30 , 2019 (ii) financial charges of Euro 4.2 million and Euro 3.7 million respectively in the periods ending June 30, 2020 and June 30, 2019, (iii) cash discounts of Euro 1.3 million end Euro 1.7 million respectively in the periods ending June 30, 2020 and June 30,2019 , and (iv) exchange gains of Euro 2.5 million and exchange losses of Euro 0.2 million respectively in the periods ending June 30, 2020 and June 30, 2019.
$\left({ }^{* *}\right)$ This includes (i) non-recurring charges related to the expansion of the Aquafil Group and other corporate transactions for Euro 1.7 million and 2.3 million respectively in the periods ending June 30, 2020 and June 30, 2019, (ii) non-recurring industrial charghes of Euro 0.6 million for the period ending June 30, 2019, (iii) costs for restructuring for Euro 0.5 million and Euro 0.1 million respectively in the periods ending June 30,2020 and June 30 , 2019 and (iv) other non-recurring charges of Euro 0.5 million and Euro 0.4 million respectively in the periods ending June 30, 2020 and June 30, 2019.

## A@UAFIL 罂 Consolidate Balance Sheet <br> synthetic fibres and polymers

| CONSOLIDATED BALANCE SHEET | At June 30, | At December 31, |
| :--- | ---: | ---: |
| €/Oo0 | 2020 | 2019 |
| Intangible Assets | 22.265 | 21.101 |
| Goodwill | 13.071 | 13.029 |
| Tangible Assets | 244.154 | 251.492 |
| Financial Assets | 677 | 765 |
| of which related parties | 313 | 313 |
| Other Assets | 1.336 | 2.189 |
| Deferred Tax Assets | 10.577 | 13.636 |
| Total Non-Current Assets | 292.081 | 302.212 |
| Inventories | 168.360 | 184.931 |
| Trade Receivable | 22.426 | 24.960 |
| of which related parties | 98 | 69 |
| Financial Current Assets | 853 | 1.637 |
| Current Tax Receivables | 1.987 | 1.639 |
| Other Current Assets | 13.096 | 12.126 |
| of which related parties | 2.416 | 2.231 |
| Cash and Cash Equivalents | 132.774 | 90.400 |
| Asset held for sales | - | 428 |
| Total Current Assets | 339.496 | 316.120 |
| Total Current Assets | 631.577 | 618.332 |
| Share Capital | 49.722 | 49.722 |
| Reserves | 92.377 | 81.813 |
| Group Net Profit for the year | $15.490)$ | 10.799 |
| Group Shareholders Equity | 136.609 | 142.335 |
| Net Equity attributable to minority interest | 123.263 | 1 |
| Total Sharholders Equity | 631.577 | 618.332 |
| Employee Benefits | 136.610 | 142.336 |
| Non-Current Financial Liabilities | 5.729 | 5.721 |
| of which related parties | 341.414 | 286.970 |
| Provisions for Risks and Charges | 7.241 | 9.624 |
| Deferred Tax Liabilities | 1.963 | 1.508 |
| Other Payables | 8.997 | 10.915 |
| Total Non-Current Liabilities | 13.600 | 15.383 |
| Total Current Liabilities | 371.704 | 320.497 |
| Total Equity and Liabilities | 34.462 | 54.733 |
| of which rent Financial Liabilities | 3.556 | 3.572 |
| Current Tax Payables | 655 | 1.127 |
| Trade Payables | 64.801 | 76.089 |
| of which related parties | 406 | 127 |

## Net Financial Position

| NET FINANCIAL DEBT | At June 30, At December 31, |  |
| :--- | ---: | ---: |
| $€ / 000$ | 2020 | 2019 |
| A. Cash | 132.774 | 90.400 |
| B. Other cash equivalents | - | - |
| C. Securities held-for-trading | - | - |
| D. Liquidity ( A + B + C) | 132.774 | 90.400 |
| E. Current financial receivables | 853 | 1.637 |
| F. Current bank loans and borrowing | $(72)$ | $(129)$ |
| G. Current portion of non-current loans and borrowing | $(8.324)$ | $(46.056)$ |
| H. Other current loans and borrowing | $(34.462)$ | $(8.547)$ |
| l. Current financial debt (F + G + H ) | 99.165 | $(54.733)$ |
| J. Net current financial debt (I + E+ D) | $(226.800)$ | $(169.796)$ |
| K. Non-current bank loans and borrowing | $(90.432)$ | $(90.458)$ |
| L. Bonds issued | $(24.182)$ | $(26.619)$ |
| M. Other non-current loans and borrowing | $(341.414)$ | $(286.874)$ |
| N. Non-current financial debt ( K + L + M ) | $(242.249)$ | $(249.570)$ |
| O. Net financial debt (J+N) |  |  |

## Net Financial Position - Evolution and details





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## Additional financial information

| BORROWINGS - 30 June 2020 | ISSUE DATE | CURRENCY | COUPON ${ }^{(1)}$ | MATURITY | AMOUT |  |  | COVENANTS ${ }^{(2)}$ |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Total | Drawn | Undrawn | Parameters | Reference | Check |
| Private Placement B | Sept 2018 | EUR | 4,70\% | Sept 2028 | 50 | 50 | 0 | EBITDA / Net financial charges $>3.5$ Net Debt / EBITDA < 3.75 |  |  |
| Private Placement C | May 2019 | EUR | 2,87\% | May 2029 | 40 | 40 | 0 | Minimum NET Equity threshold levels | Group | Half-yearly |
| Shelf facilities | Sept 2018 | EUR | Floating at use | Sept 2028 | 50 | 0 | 50 | To be defined at use |  |  |
| US Private Placement |  |  |  |  | 140 | 90 | 50 |  |  |  |
| Medium-long term loans - fixed rate | 2016-2020 | EUR | 1,25\% | 2021-2027 | 109 | 109 | 0 | Net Debt / Net Equity <br> Net Debt / EBITDA | Group |  |
| Medium-long term loans - variable rate | 2018-2020 | EUR | 0,62\% | 2021-2026 | 139 | 139 | 0 | EBITDA / Financial charges |  |  |
| USD PPL | June 2019 | USD | 1,00\% | 2021 | 5 | 5 | 0 | N.A. |  |  |
| Medium-long term loans |  |  |  |  | 253 | 253 | 0 |  |  |  |
| Short term credit lines | N.A. | EUR | Floating at use | Revocable | 84 | 0 | 84 | N.A. |  |  |
| Leasing | 2007 | EURO | 0,08\% | 2021 | 9 | 9 | 0 | N.A. |  |  |
| TOTAL |  |  |  |  | 486 | 352 | 134 |  |  |  |

## Cash Flow Statements

| CASH FLOW STATEMENT €/000 | At June 30, 2020 | At June 30, 2019 |
| :---: | :---: | :---: |
| Operation Activities |  |  |
| Net Profit (Including Portion Attr. to Minority ) | -1.935 | 10.654 |
| of which related parties | -342 | -360 |
| Income Taxes | 371 | 3.637 |
| Income (loss) from Investments | -197 | -1.100 |
| Other Financial Income | 4.241 | 3.717 |
| of which related parties | 123 | 132 |
| FX (Gains) and Losses | -2.541 | 241 |
| (Gain)/Loss on non - current asset Disposals | -72 | -148 |
| Provisions \& write-downs | 1.087 | 224 |
| Amortisation, depreciation \& write-downs | 21.761 | 16.572 |
| Net variation non-monetary increase IFRS16 | -1.206 | -2.976 |
| Cash Flow from Operating Activities Before Changes in NWC | 21.508 | 30.820 |
| Change in Inventories | 16.571 | 1.313 |
| Change in Trade and Other Receivables | -11.287 | -19.584 |
| of which related parties | 279 | -611 |
| Change in Trade and Other Payables | 2.531 | -4.966 |
| of which related parties | -29 | 36 |
| Change in Other Assets/Liabilities | -3.640 | 402 |
| of which related parties | -191 | 681 |
| Net Interest Expenses paid | -4.044 | -1.593 |
| Income Taxes paid | 610 | -713 |
| Change in Provisions for Risks and Charges | -571 | -58 |
| Cash Flow from Operating Activities (A) | 21.678 | 5.621 |
| Investing activities |  |  |
| Investment in Tangible Assets | -12.120 | -30.421 |
| Disposal of Tangible Assets | 584 | 183 |
| Investment in Intangible Assets | -2.979 | -2.319 |
| Disposal of Intangible Assets | 167 | 7 |
| Business Purchases Aquafil O'Mara | 0 | -35.618 |
| of which Asset | 0 | -15.060 |
| of which Goodwill | 0 | -14.040 |
| of which cash | 0 | 112 |
| of which other assets and liabilities | 0 | -6.630 |
| Cash Flow used in Investing Activities (B) | (14.348) | (68.168) |
| Financing Activities |  |  |
| Increase in no current Loan and borrowing | 45.059 | 73.000 |
| Decrease in no current Loan and borrowing | -7.991 | -11.320 |
| Net variation in current fiancial Assets and Liability | -2.024 | -1.105 |
| of which related parties | -2.400 | 2.030 |
| Dividends Distribution | 0 | -12.273 |
| of which related parties | 0 | -7.316 |
| Cash Flow from Financing Activities ( C) | 35.044 | 48.301 |
| Net Cash Flow of the Year (A)+(B)+(C) | 42.374 | (14.245) |



