

# AQUAFIL

**Corporate Presentation** 

**June 2018** 



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#### Market Leader in Nylon Fibers and Polymers:

- Flooring solutions;
- Fashion and sportswear textile applications;
- Polymers for engineering plastics solutions;

#### • Technologies, processes and continuous innovation key to a successful business model

- R&D focus for a uniquely diversified commercial offer;
- Manufacturing and operational excellence;
- Focus on high-end segments for a premium positioning;

#### Pioneers of circularity

- A true regeneration Group with **37%** of fiber revenue coming from Nylon 6 waste regeneration;
- ECONYL® Regeneration System: high barriers to entry and cost effectiveness (www.econyl.com);
- Substantial opportunities ahead;

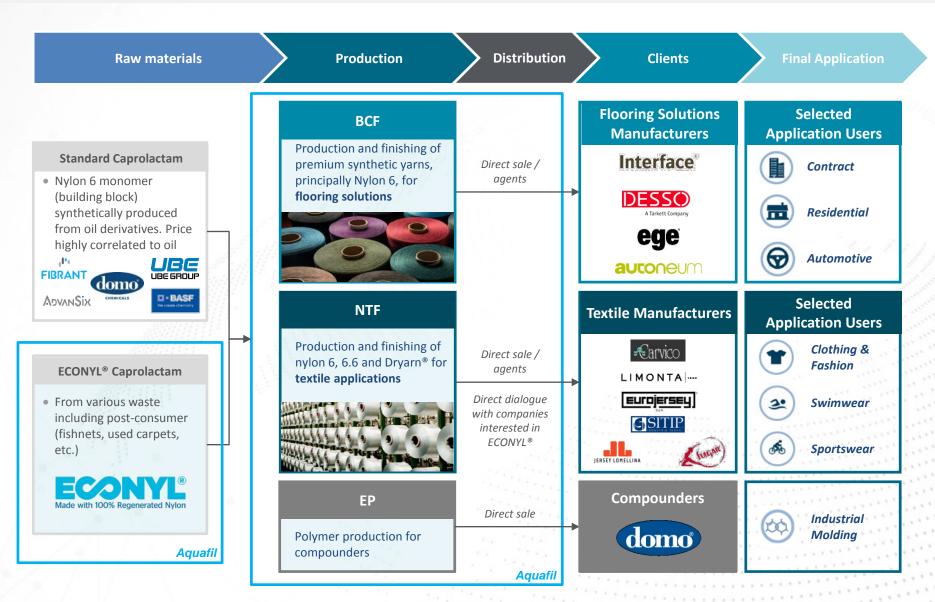
# A global company with a dedicated, local supply system

- Manufacturing presence in 8 countries
- 2.828 employees at the 30<sup>th</sup> June 2018;
- **€291,3m of Revenues in H1 2018** (528,3m FY17 and 278,8 H1-17);
- **€44,5m EBITDA in H1 2018** (72,6m EBITDA in FY17 and 40,3 H1 17)
- Entrepreneurial talent and strong management team















# **USA**

Cartersville (Georgia)

Aquafil USA 1 & 2

Phoenix (Arizona)

**Aquafil Carpet Recycling #1** 

Sacramento (California)

**Aquafil Carpet Recycling #s** 

# The same of

# **CHINA**

**Jiaxing** 

**Aquafil Jiaxing** 

# **THAILAND**

Rayong

**Aquafil Asia Pacific** 

# **ITALY**

Arco (TN)

**Aquafil (Headquarter)** 

Cares (TN)

Rovereto (TN)

Tessilquattro



# **GERMANY**

Leuna

Aqualeuna

# UK

Kilbirnie

**Aquafil UK** 

# **SLOVENIA**

Ljubljana

**AquafilSLO Ljubljana** 

Senozece

AquafilSLO Senožeče

Store

**AquafilSLO** Štore

Ajdovščina

AquafilSLO Ajdovščina

er i

# **CROATIA**

Oroslavje

**Aquafil CRO** 









**Contribution to** Revenues H1 - 18

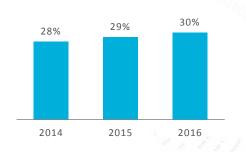
**European Market Shares**(1)

Contract

Residential

**Automotive** 

ca. 72%



B

NTF





Swimwear



Sportswear

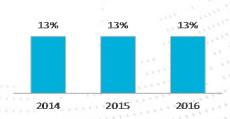


High-tech clothing





ca. 18%



ΕP **Engineering Plastic** 

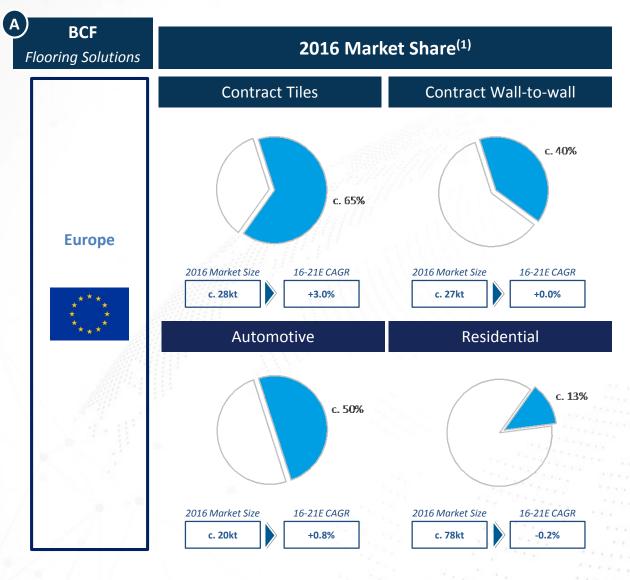




ca. 10%

	n.m.	n.m.
2014	2015	2016





# **Comments**

- Aquafil dominating the consolidated and growing European contract market thanks to:
  - Technology mastering
  - Ability to provide small batches in very short lead times

- Leader in automotive, which is heavily concentrated around 3 players
- One of 2 independent players in fragmented residential, where vertically integrated operators represent 70% of the market







# BCF Flooring Solutions

# **Best-in-class BCF commercial offer**

**Product Range Co-development Service** 

- More than **20,000 SKUs**
- Approximately 5,000 references renewed each year
- The only supplier of 100% regenerated ECONYL® fibers and polymers
- Broad proprietary color range
- Specialty polymers
  - Carpet development centers in each geography
- Production of more than 8,000 samples per year

- Short delivery time: e.g. 2 weeks worldwide for the ECONYL® solution dyed fiber
- Consistent high quality across all geographies to serve consistent product to global clients

































# **BCF Brands using Aquafil Econyl® Fibers**

















CAVALIER BREMWORTH























solution for any room















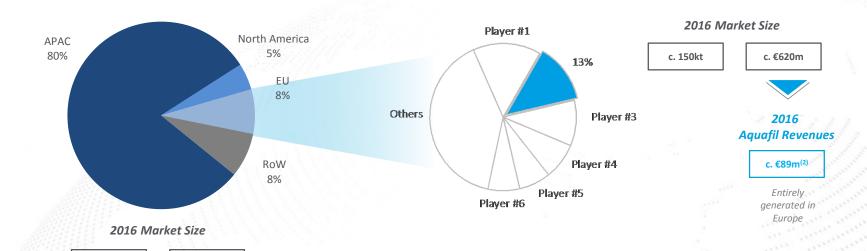




NTF
Textile Applications

# Global NTF Market<sup>(1)</sup> (2016)

# **Aquafil NTF Market Share**<sup>(1)</sup> in Europe (2016)



- Textile mass production is in APAC
- Europe's core focus is on high-end production

c. 1,990kt

 Fast fashion needs lead to growing production out of Turkey, which can be served by European NTF players

c. €7.9bn

- · A leading player with limited competition
  - One of only 3 suppliers capable of offering products starting from monomer and intermediate handling
- APAC moving slowly towards high-end production



В

NTF

Textile Application

# Successful client portfolio thanks to a wide, competitive and diversified product offering

# Flexible & Competitive Asset Base

- 90% + utilization
- · Low labor, energy and logistic cost
- High level of automation in state of the art plants

# **Proximity to Clients**

- Consolidated partnership with the two most established nylon users in Europe
- Global footprint close to clients

# **Attractive Value Proposition**

- ECONYL®
- Dryarn<sup>®</sup>
- Microlon and Borgolon
- Recognized brands and sophisticated product offer to the swimwear and lingerie sector

**Main Competitors** 























B NTF
Textile Applications

# **ECONYL® Regenerated Fiber**

- 100% regenerated & regenerable nylon fiber
- **Fully recognized** by a large and growing number of global sportswear and luxury brands (c. 300 contracts in place)
- Unique storyline channeled by brands onto final consumers
- Qualifies and opens doors to the entire Aquafil products offering

### **Examples of ECONYL® Applications**

STELL/McCARTNEY



**OUTER<NOWN** 





#### Dryarn®: a Successful High-performance Fiber

- Dryarn® is a niche, high-end fiber for sportswear and technical underwear applications
- Dryarn® has significantly superior properties than most common textile fibers (polyester, cotton, wool): better dryness (less moisture absorption), lightness, breathability and insulation capacity
- Established itself as THE brand of microfiber polypropylene high performance garments (military and civil service included)

# **Examples of Dryarn® Applications**









Biking suit underwear





Jeans



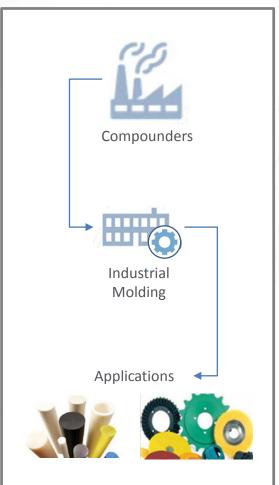


High performance sportswear





# EP Engineering Plastic



#### **Description**

- Aquafil manufactures nylon 6 and raisin pellet polymers for compounders
  - Once the polymer has been transformed into a techno-polymer, compounders sell the semi-finished product to the industrial molding companies, which model it based on the final product requested by the client

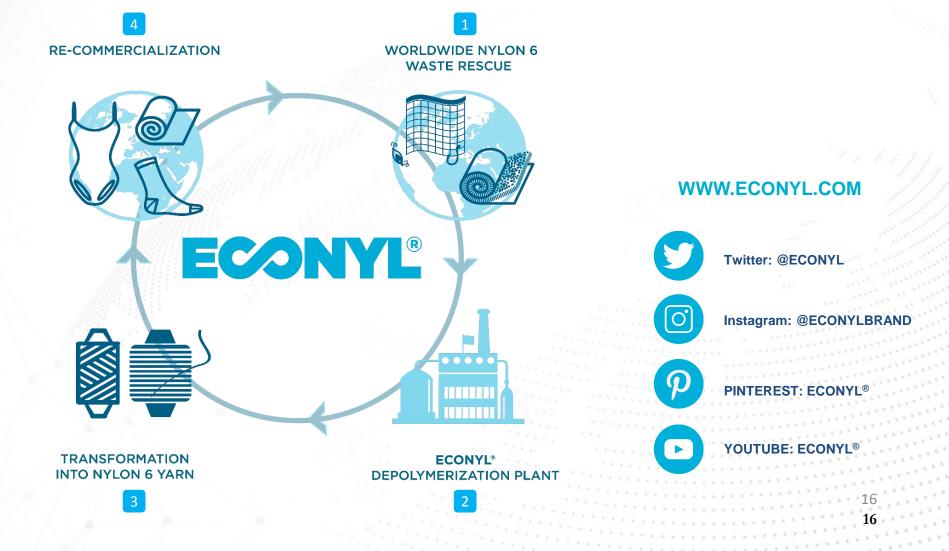
Polymers sold by Aquafil are sold to market, mainly related to the contract between
 Aquafil and Domo Chemicals



With the expiry of the "competitive agreement" with Domo, signed in 2013, in the following years Aquafil will have the opportunity to expand its customer base



# 100% regenerated & regenerable nylon fiber, unique proprietary technology and high barriers to entry











100% regenerated & regenerable nylon fiber



1990

1998

2007

2011

Recovery of the Lactamic Waters

Recovery of Internal Nylon 6 Discards

**Pre-consumer Discards** 

**Pre-and Post-Consumer Discards** 

#### **Fishing Nets Recovery**

US Carpet Waste Treatment Plant
ARC #1 (Phoenix) – ARC #2 (Sacramento)
– ACR#....

#### 2010-2016

 20,000 tons of recovered fishing nets from aquaculture and fishing industry



#### **2018 ONWARDS**

- Any single Plan to treat 16,000 tons of used carpets per year from
- Carpets from densely populated area with existing carpet collection networks (California)
- Securing cost reduction
- Up-side on public subsidies (California) related with carpet recycling





# The ACR#1, ARC#2, ARC#.. a new model for business.....

**Carpet Production in** 2017 1350 Km<sup>2</sup>



Carpet waste recycled back in a closed loop

1%

An unique and efficient solution for nylon 6 carpet regeneration, the AQUAFIL CARPET RECYCLING #ACR 1, located in proximity to California with the capacity to collect and treat 16 k tons of carpet per year

ACR#1 - Phoenix ARIZONA (USA) **ECONYL®** Slovenia ACR#2 - Sacramento CALIFORNIA (USA) ACR#3 - ..... Injection Moulding industry Road construction be used for road and cement manufacturing

Nylon 6 about 6 k tons «per unit» will be destined to our **ECONYL®** Regeneration System in Slovenia

#### Polypropylene About 2.5 k tons transformed into pellets to be sold to the injection moulding industry

Calcium carbonate: Will construction or cemen manufacturing

# **CAPEX**

for an ACR unit of ca 10 \$/million

**PUBLIC SUBSIDIES** on recycled carpet from California (California Legislation AB1158) equal to:

0,44 \$/Kg (0,22 \$/Kg as Processor and 0,22 \$/Kg as Manufacturer) on Nylon 6 recovered;

0,75 \$/Kg for no Nylon product recovered (excluded Calcium Carbonate);

0,37 \$/Kg for Calcium Carbonate recovered;

MAXIMUM value of public subsidies, in case of a recovery of 100% Californian Carpet eaual to



# **Technology mastering increasing barriers to entry**

**High Productivity** 

- High speed spinning technology, with high reliability and unmatched finishing technologies (cabling, heat-setting) developed internally
- Development of IT tools (e.g. to optimize color change in spinning)
- **Development of tailor-made machines** to ensure competitive advantage (e.g. one step multicolor yarn spinning and entangling machines)

**COST EFFICIENCY** 

Specific Product Range

- Proprietary color range
- Various technologies mastered enabling wider product range
- Flooring solutions know-how to improve product range

BROAD PRODUCT RANGE, HIGH VALUE PROPOSAL

Vertical Integration

- Integration in value added steps (masterbatch<sup>(1)</sup> production, caprolactam polymerization, anti-stain polymers etc.)
- Proprietary technologies differentiating Aquafil
- Advanced knowledge about raw material composition and influence on product quality and scrap rate

COST EFFICIENCY, VERY SHORT LEAD TIME, ECONYL®

**Production Flexibility** 

- Ability to produce small batches thus limiting inventory level
- **Limited color change time** as a result of specific machines
- Wide footprint close to customer and ensuring low cost production (e.g. labour intensive operations in Croatia)

COST EFFICIENCY, VERY SHORT LEAD TIME, ABILITY TO PRODUCE BROAD PRODUCT RANGE

**Capex investment reflects Aquafil's commitment to its technological leadership!!** 





Chairman
Chief Executive Officer
and President of
BCF Area Asia Pacific



Fabrizio CALENTI
Executive Director –
President of
NTF & ECONYL®
Technology



Adriano VIVALDI Executive Director Chief Financial Officer



Stefano LORO

President of

BCF Area EMEA



Sergio CALLIARI Senior Vice President of Finance



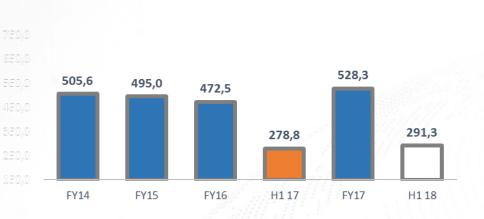
Franco ROSSI President of BCF Area USA



Giuseppe CRIPPA Senior Vice President of Industrial Operations BCF



# Revenues<sup>(1)</sup> (€m)



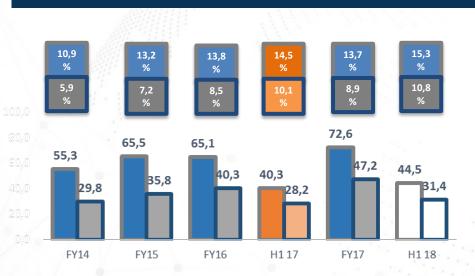
Revenues grew 4.5%, amounting to €291.3 million for H118 compared to €278,8 million for H117, of which a 3% as a result of sales increase of both BCF product in Asia Pacific and of Polymers and the remaining 1,5% as effect of selling price increase.

Turnover at 30<sup>th</sup> June 2018 is composed by **72,2% of BCF** product, including Engineering activities, **17,4% of NTF** product and **10,4% of Polymers**.

Turnover is carried out for **20,8%** in **Italy**, **46,0% EMEA** (excluding Italy), **16,6%** in **Asia and Oceania**, **16,5%** in **North America** and remaining portion in the rest of world.

Sales of ECONYL® branded products are growth of 6,3% in first half 2018 compared to same periods of 2017 and represent in the first half 2018 the 37% of fiber sales.

# EBITDA (€m), Adj. EBIT<sup>(2)</sup> (€m) and EBITDA and Adj. EBIT Margin on Revenues (%)



EBITDA grows in H118 of 10,3%, from €40,3m of H117 up to €44,5m reported in H118.

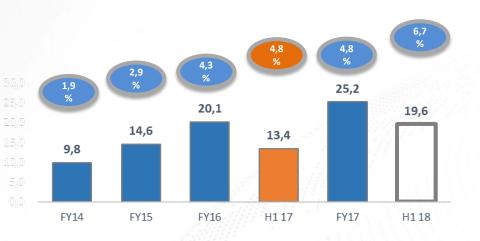
Adj. EBIT also grows of 11% from €28,3m of H117 up to €31,4m reported in H118.

EBITDA Margin growth from 14,7% of H117 to 15,3% of H118

Growth is driven by (a) increase of sold quantity and (b) improvement of production efficiency.



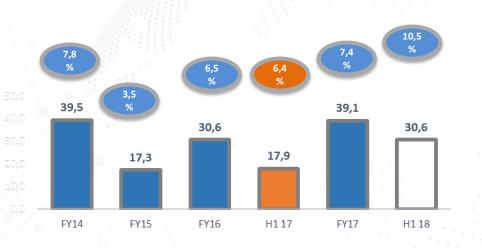
# Net Profit (€m) and Margin on Revenues (%)



#### NET PROFIT grows in H18 of 46,1% from €13,4m up to €19,6m.

Increase follows EBITDA trend and remain effect is mainly related to effect of exchange gains and losses.

# Gross Capex<sup>(1)</sup> (€m) and Capex as % of Revenue<sup>(2)</sup>



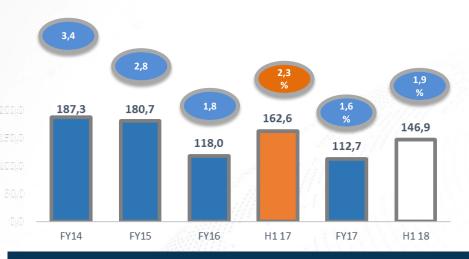
#### Gross CAPEX of H12018 is reported at a level of €30,6m.

Capital Expenditure amount is mainly related for:

- a) €21,2m with the acquisition of PA6 BCF Invista assets in Asia Pacific, in expansion production of Econyl® caprolactam also by the ACR#1 and ACR#2 in USA and other project related with increase of industrial efficiency;
- b) €1,4m with the bio-caprolactam project;
- c) ordinary capex for the remaining part



# Net Financial Debt (€m) and Net Financial Debt / EBITDA<sup>(1)</sup>



#### NET FINANCIAL DEBT increase in H117 from €112,7m to €146,9m.

The NET Financial Debt variation is mainly driven for:

- a) €7,7m of cash flow derived from operation including NWC variation;
- b) (€29,9m) of net capex;
- c) (€12,0m) of dividend distribution;

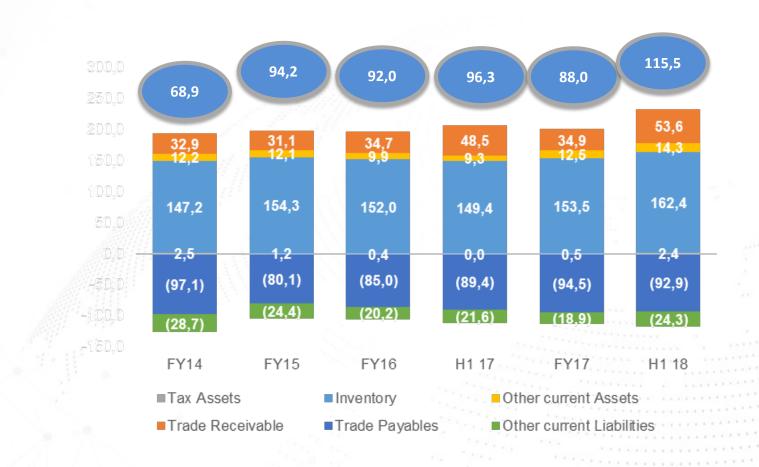
# Cash Flow from Operating Activities (€m) and Cash Return<sup>(2)</sup> (%)



The CASH FLOW from OPERATION is reported in H118 equal to €7,7m, lower than H117 of ca €13,0m.

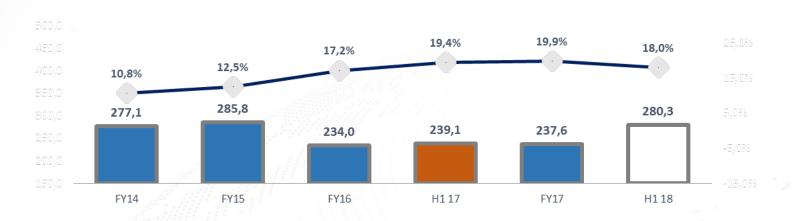


# **Net Working Capital (€m) composition**

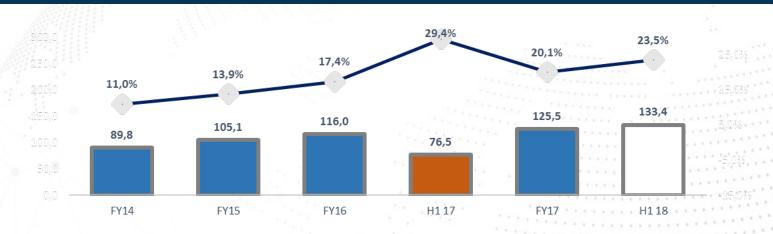




# Net Invested Capital (€m) & Adjusted ROI (1)

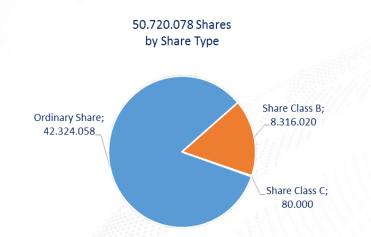


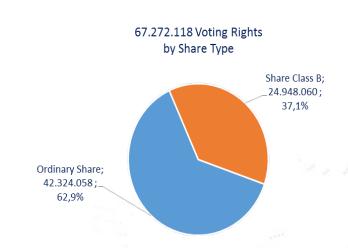
# Equity (€m) & ROE<sup>(2)</sup> (%)



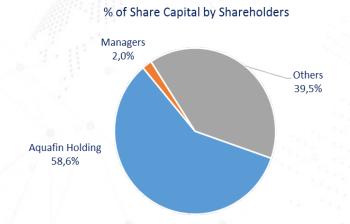


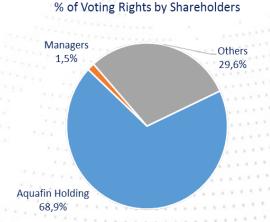
A capital structure with **3 type of Shares** (a) **Ordinary** Share, (b) **share B**: dedicated to Giulio Bonazzi family with the same economic right of ordinary share but with 3 voting right for any share and (c) **share C**: no transferable, no economic and voting right but at certain conditions convertible in ordinary share at a ratio of 4,5 ordinary share for 1 Share C. At 31<sup>st</sup> December 2017:





Main Aquafil's shareholders is Aquafin Holding S.p.A. (holding of Giulio Bonazzi family) and also Top Management is involved::







# **Board of Directors**

**Fabrizio Calenti** 

**Executive Director** 

Silvana Bonazzi

Director

**Margherita Zambon** 

# Chairman and CEO Independent Director(1) (6)

Giulio Bonazzi

Adriano Vivaldi **Executive Director** 

Franco Rossi **Executive Director** 

Carlo Pagliani Director(4)

Francesco Profumo Independent Director<sup>(1)</sup> (4) (5)

Simona Heidempergher Independent Director<sup>(1) (2) (3) (6)</sup>

Board of Directors defines the Group's global strategies by developing actions for growth, launching new activities in various sectors and implementing plans for investment, control and assessment of results.

# **Board of Statutory Auditors**

Stefano Poggi Longostrevi Chairman



**Bettina Solimando** Statutory Auditor

# **Auditors Firm**





# **APPENDIX**



RECONCILIATION FROM NET PROFIT TO	Half	Half	Second	Second
<b>EBITDA</b> €/000	<b>Year 2018</b>	Year 2017	Quarter 2018	Quarter 2017
Net Profit (Including Portion Attr. to Minority)	19.614	13.421	9.764	5.236
Income Taxes	4.975	5.888	2.378	2.728
Investment income and charges	-	(50)	-	(50)
Amortisation & Depreciation	12.364	11.807	6.292	5.860
Write-downs & Write-backs of intangible and tangible assets	769	301	469	153
Financial items (*)	4.455	7.524	1.362	4.367
No recurring items (**)	2.312	1.459	1.946	1.305
EBITDA	44.488	40.350	22.210	19.599
Revenue	291.291	278.836	150.484	137.268
EBITDA Margin	15,3%	14,5%	14,8%	14,3%

RECONCILIATION FROM EBITDA TO	Half	Half	Second	Second
EBIT ADJUSTED €/000	Year 2018	<b>Year 2017</b>	Quarter 2018	Quarter 2017
EBITDA	44.488	40.350	22.210	19.599
Amortisation & Depreciation	12.364	11.807	6.292	5.860
Write-downs & Write-backs of intangible and tangible assets	769	301	469	153
EBIT Adjusted	31.356	28.242	15.449	13.586
Revenue	291.291	278.836	150.484	137.268
EBIT Adjusted Margin	10,8%	10,1%	10,3%	9,9%

<sup>(\*)</sup> It includes: (i) financial income amounting to €0,01 million at June 30, 2018 and €0,2 million at June 30, 2017; (ii) interest expenses of €3,0 million at June 30, 2018 and €3,4 million at June 30, 2017 (iii) cash discounts to customers for €2,0 million for the reporting period at June 30, 2018 and €2,0 million at June 30, 2017 and (iv) FX gain amounting to €0,5 million at June 30, 2018 and FX losses amounting to €2,3 million at June 30, 2017;

A specific details of no recurring items is available in the First Half Notes.

<sup>(\*\*)</sup> It includes: (i) non-recurring charges related to expansion of Aquafil Group for €1,6 million at March 31, 2018 and €0,1 million at June 30, 2017; (ii) staff restructuring cost and regularization of expatriates staff amounting to €0,4 millions at June 30, 2018 and €1,3 millions at June 30, 2017; and (ii) other non-recurring costs and income for €0,3 million at June 30, 2018



CONSOLIDATED INCOME STATEMENT	Half		Half	, ,	Second	of uich	Second	1 -
€/000	Year 2018	non-current	Year 2017	non-current	Quarter 2018	non-current	Quarter 2017	non-current
Revenue	291.291		278.836	12	150.484		137.268	
of which related parties	188		152		47		80	
Other Revenue	145	143	3	3	144	143	3	3
Total Revenue and Other Revenue	291.436	143	278.839	15	150.628	143	137.271	3
Raw Material	(151.485)	(101)	(141.405)		(78.373)	(99)	(69.498)	
of which related parties	(0)		-		(0)		9	
Services	(49.420)	(1.584)	(47.278)	(139)	(26.052)	(1.381)	(23.268)	(139)
of which related parties	(1.790)		(1.797)		(897)		(960)	
Personel	(52.847)	(658)	(52.474)	(1.305)	(27.258)	(516)	(27.008)	(1.212)
of which related parties			(476)				(202)	
Other Operating Costs	(1.047)	(111)	(1.125)	(30)	(566)	(92)	(533)	43
of which related parties	(35)				(17)		17	
Depreciation and Amorti zation	(12.364)		(11.807)		(6.292)		(5.860)	
Provi s ions and Write-downs	(769)		(301)		(469)		(153)	
Capitalization of Internal Construction Costs	3.571		319		927		323	
EBIT	27.075	(2.312)	24.767	(1.459)	12.545	(1.946)	11.273	(1.305)
Income (loss) from Investments			50				50	
Other Financial Income	17		180		1		46	
of which related parties	(0)		144		(0)		36	
Interest Expenses	(3.027)		(3.359)		(1.651)		(1.718)	
of which related parties								
FX Gains and Losses	525		(2.329)		1.247		(1.687)	
Profit Before Taxes	24.589	(2.312)	19.309	(1.459)	12.142	(1.946)	7.965	(1.305)
Income Taxes	(4.975)		(5.888)		(2.378)		(2.728)	
Net Profit (Including Portion Attr. to Minority)	19.614	(2.312)	13.421	(1.459)	9.764	(1.946)	5.237	(1.305)
Net Profit Attributable to Minority Interest			26		(23)		2	
Net Profit Attributable to the Group	19.614		13.395		9.787		5.235	
Basic earnings per share	0,39		0,30		0,19		0,12	
Diluted earnings per share	0,39		0,30		0,19		0,12	



CONSOLIDATED BALANCE SHEET	At June 30,	At December 31
€/000	2018	2017
Intangible Assets	14.962	7.782
Tangible Assets	165.388	153.927
Financial Assets	574	408
of which related parties	79	79
Other Assets	2.189	
Deferred Tax Assets	8.357	11.356
Total Non-Current Assets	191.471	173.472
Inventories	162.418	153.499
Trade Reœivable	53.564	34.870
of which related parties	54	116
Financial Current Assets	1.657	988
of which related parties	(0)	(0)
Current Tax Receivables	2.359	524
Other Current Assets	14.325	12.517
of which related parties	403	1.688
Cash and Cash Equivalents	92.003	99.024
Total Current Assets	326.325	301.422
Total Current Assets	517.796	474.895
Share Capital	49.714	49.673
Reserves	63.110	54.772
Group Net Profit for the year	20.553	20.569
Group Shareholders Equity	133.377	125.014
Net Equity attributable to minority interest	1	386
Net Profit for the year attributable to minority interest	0	99
Total Sharholders Equity	133.378	125.499
Employee Benefits	5.780	5.876
Non-Current Financial Liabilities	180.767	159.973
Provisions for Risks and Charges	1.934	1.516
Deferred Tax Liabilities	3.334	3.533
Other Payables	9.662	7.858
Total Non-Current Liabilities	201.477	178.755
Current Financial Liabilities	59.854	52.111
Current Tax Payables	5.884	5.134
Trade Payables	92.915	94.477
of which related parties	716	716
Other Liabilities	24.288	18.919
of which related parties	457	457
Total Current Liabilities	182.941	170.641
Total Equity and Liabilities	517.796	474.895



CASH FLOW STATEMENT €/000	At June 30, 2018	At June 30, 2017
Operation Activities	2010	2017
Net Profit (Induding Portion Attr. to Minority)	19.614	13.421
of which related parties	-1.637	-1.977
Income Taxes	4.975	5.888
	4.973	-50
Income (loss) from Investments		
Other Financial Income	-17	-180
of which related parties		-144
Interest Expenses	3.027	3.359
FX Gains and Losses	-525	2.329
Gain/Loss on non - current asset Disposals	-133	132
Provisions & write-downs	769	301
Amortisation, depreciation & write-downs	12.364	11.807
Cash Flow from Operating Activities Before Changes in NWC	40.075	37.007
Change in Inventories	-8.919	2.620
Change in Trade and Other Receivables	-1.562	4.395
of which related parties		-17
Change in Trade and Other Payables	-19.038	-14.048
of which related parties	-62	3
Change in Other Assets/Liabilities	1.828	-5.277
of which related parties	1.282	-1.680
Net Interest Expenses paid	-2.586	-3.035
Income Taxes paid	-1.769	0
Change in Provisions for Risks and Charges	-308	-868
Cash Flow from Operating Activities (A)	7.721	20.794
Investing activities		
Investment in Tangible Assets	-22.295	-16.709
Disposal of Tangible Assets	860	1.006
	-8.334	-1.196
Investment in Intangible Assets		-1.190
Disposal of Intangible Assets	13	
Investment in Financial Assets	-166	
Disposal of Financial Assets  Cook Flow wood in Investing Activities (P)	-29.923	1.100 - <b>15.799</b>
Cash Flow used in Investing Activities (B)	-29.923	-13.799
Financing Activities	55,000	47,000
Increase in no current Loan and borrowing	55.000	47.000
Decrease in no current Loan and borrowing	-28.364 744	-35.293
Net variation in current fiancial Assets and Liability Dividends Distribution	-12.241	-2.514 -12.144
of which related parties	-12.241 -7.369	-12.144
Increase (decrease) Share Capital	42	
Cash Flow from Financing Activities ( C)	15.181	-2.951



NET FINANCIAL DEBT	At June 30, At December 31,			
€/000	2018	2018		
A. Cash	92.003	99.024		
B. Other cash equivalents	-	-		
C. Securities held-for-trading	-	-		
D. Liquidity $(A + B + C)$	92.003	99.024		
E. Current financial receivables	1.657	988		
F. Current bank loans and borrowing	(2.067)	(72)		
G. Current portion of non-current loans and borrowing	(55.895)	(50.199)		
H. Other current loans and borrowing	(1.892)	(1.840)		
I. Current financial debt (F+G+H)	(59.854)	(52.111)		
J. Net current financial debt (I + E+ D)	33.806	47.901		
K. Non-current bank loans and borrowing	(120.454)	(91.597)		
L. Bonds issued	(46.382)	(53.820)		
M. Other non-current loans and borrowing	(13.931)	(14.556)		
N. Non-current financial debt (K+L+M)	(180.767)	(159.973)		
O. Net financial debt (J+N)	(146.961)	(112.071)		



