## Aquafil Group

## 3Q2020 <br> Financial Results

$13^{\text {rd }}$ November 2020
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## Volume improvement enhanced Group actions

|  | REVENUES |  |  |
| ---: | :---: | :---: | :--- |
|  | 2019 | 2020 | $\Delta \%$ |
| 3QUARTER YTD | 419.5 | 327.9 | (21.8\%) |
|  |  |  |  |
| 3QUARTER | 132.9 | 105.2 | (20.8\%) |


|  | EBITDA |  |  |
| ---: | ---: | ---: | :--- |
|  | 2019 | 2020 | $\Delta \%$ |
| 3QUARTER YTD | 54.9 | 40.1 | $(27.0 \%)$ |
| \% on net sales | $13.1 \%$ | $12.2 \%$ |  |
| 3QUARTER | 15.8 | 13.2 | $(16.7 \%)$ |
|  | $11.9 \%$ | $12.5 \%$ |  |


|  | NET PROFIT |  |  |
| ---: | ---: | ---: | ---: |
|  | 2019 | 2020 | $\Delta \%$ |
| 3QUARTER YTD | 9.5 | $(2.9)$ | n.s. |
| $\%$ on net sales | $2.3 \%$ | $0.0 \%$ |  |
| 3QUARTER | $(1.1)$ | $(1.0)$ | $(14.0 \%)$ |
|  | $-0.8 \%$ |  |  |


| NFP |  |  |
| :---: | :---: | :---: |
| 31.12 .2019 | 30.09 .2020 | $\Delta \%$ |
| 249.6 | 246.8 | $(1.1 \%)$ |
|  |  |  |


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## Volumes improvement, higher prices adjustment

- 3Q volumes: improvement with different speed in the different regions
- Asia and North America recovery much stronger compared to Europe
- 3Q prices: BCF and Polymers product lines more impacted by prices adjustment
- in 2Q2020 caprolactam price decrease by around $20 \%{ }^{(1)}$


[^0]
## Volumes: stronger recovery in Asia Oceania and N.A.

- Asia Oceania: BCF volumes even above 2019 driven by automotive and residential
- North America: closing the gap thanks to NTF application
- Europe: the slowest restart due to contract weakness



## Revenues: volumes improvement, higher prices adjustment

| 3QUARTER | BCF |  |  |  | NTF |  |  |  | POLYMERS |  |  |  | TOTAL |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2019 | 2020 | $\triangle$ | $\Delta \%$ | 2019 | 2020 | $\triangle$ | $\Delta \%$ | 2019 | 2020 | $\triangle$ | $\Delta \%$ | 2019 | 2020 | $\triangle$ | $\Delta \%$ |
| EMEA | 46.6 | 33.3 | (13.2) | (28.4\%) | 19.6 | 14 | (5.7) | (28.9\%) | 8.0 | 6.2 | (1.8) | (22.5\%) | 74.1 | 53.5 | (20.7) | (27.9\%) |
| North America | 26.8 | 20.6 | (6.1) | (22.9\%) | 7.1 | 7.8 | 0.7 | 10.2\% | 1.4 | 1.1 | (0.3) | (21.2\%) | 35.3 | 29.5 | (5.7) | (16.2\%) |
| Asia \& Oceania | 22.3 | 21.2 | (1.2) | (5.2\%) | 0.3 | 0.4 | 0.1 | 36.1\% | 0.1 | 0.0 | (0.1) | (75.0\%) | 22.8 | 21.7 | (1.1) | (5.0\%) |
| ROW | 0.1 | 0.2 | 0.2 | n.s. | 0.5 | 0.3 | (0.2) | (36.5\%) | 0.0 | 0.0 | 0.0 | n.s. | 0.5 | 0.5 | 0.0 | 1.3\% |
| TOTAL | 95.8 | 75.4 | (20.3) | \% 21.2 | 27.5 | 22.5 | (5.0) | (18.1\%) | 9.4 | 7.3 |  | (26.5\%) | 132.7 | 105.2 | (27.5) | (20.7\%) |
| 3QUARTER YTD | BCF |  |  |  | NTF |  |  |  | POLYMERS |  |  |  | TOTAL |  |  |  |
|  | 2019 | 2020 | $\triangle$ | $\Delta \%$ | 2019 | 2020 | $\triangle$ | $\Delta \%$ | 2019 | 2020 | $\triangle$ | ム\% | 2019 | 2020 | $\triangle$ | $\Delta \%$ |
| EMEA | 155.3 | 115.8 | (39.5) | (25.4\%) | 68.4 | 51.3 | (17.0) | (24.9\%) | 27.2 | 19.6 | (7.5) | (27.8\%) | 250.8 | 186.7 | (64.1) | (25.5\%) |
| North America | 82.5 | 62.6 | (20.0) | (24.2\%) | 10 | 18.3 | 8.3 | 83.1\% | 4.7 | 4.4 | (0.4) | (7.8\%) | 97.3 | 85.2 | (12.0) | (12.4\%) |
| Asia \& Oceania | 68.4 | 52.6 | (15.8) | (23.1\%) | 1.6 | 2 | 0.4 | 26.7\% | 0.4 | 0.0 | (0.3) | (87.2\%) | 70.4 | 54.7 | (15.7) | (22.3\%) |
| ROW | 0.1 | 0.4 | 0.3 | n.s. | 0.9 | 0.9 | 0.0 | (3.8\%) | 0.0 | 0.0 | 0.0 | n.s. | 1.0 | 1.2 | 0.2 | 17.6\% |
| TOTAL | 306.4 | 231.4 | (75.0) | (24.5\%) | 80.9 | 72.5 | (8.4) | (10.3\%) | 32.3 | 24.0 | (8.3) | (25.5\%) | 419.5 | 327.8 | (91.6) | (21.8\%) |

## Revenues: stronger recovery in Asia Oceania and N.A.



##  <br> synthetic fibres and polymers <br> A different path for ECONYL®

- Sales: a decline of $31.3 \%$ in the quarter drove to a $19.9 \%$ reduction YTD
- Pandemic fully impact shifted to 3Q due to the end markets later reaction
- \% on net sales: $38.1 \%$ as of September end



## Group actions are paying off

- 3Q: EBITDA margin improvement, from $11.9 \%$ to $12.5 \%$
- Impact of Group actions strengthened by better volume
- On going focus on "shift" management to maximise labour efficiency
- Persistent attention on discretionary spending



## Depreciation material increase influenced net result

|  | QUARTER |  |  | 3QUARTER YTD |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2019 | 2020 | $\Delta \%$ | 2019 | 2020 | $\Delta \%$ |
| REVENUES | 132.9 | 105.2 | $(20.8 \%)$ | 419.5 | 327.9 | $(21.8 \%)$ |
|  |  |  |  |  |  |  |
| EBITDA | 15.8 | 13.2 | $(16.7 \%)$ | 54.9 | 40.1 | $(27.0 \%)$ |
| Margin \% | $11.9 \%$ | $12.5 \%$ |  | $13.1 \%$ | $12.2 \%$ |  |
| EBIT | $(0.2)$ | 0.2 | n.s. | 17.0 | 0.2 | n.s. |
| Margin \% | $(0.1 \%)$ | $\% 0.2$ |  | $4.0 \%$ | $0.0 \%$ |  |
| EBT | $(1.0)$ | $(1.4)$ | $(34.4 \%)$ | 13.2 | $(3.0)$ | n.s. |
| Margin \% | $(0.8 \%)$ | $(1.3 \%)$ |  | $3.2 \%$ | $(0.9 \%)$ |  |
| NET RESULT | $(1.1)$ | $(1.0)$ | $(14.0 \%)$ | 9.5 | $(2.9)$ | n.s. |
| Margin \% | $(0.8 \%)$ | $(0.9 \%)$ |  | $2.3 \%$ | $(0.9 \%)$ |  |

- Depreciation: +€ 6.5m driven
by 2018-2019 CAPEX peak and O’Mara consolidation
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## NFP evolution consistent with expectation

- Efficient inventories management and CAPEX discipline mitigated quarterly trend
- CAPEX: - $48.8 \%$ to $€ 23.7$ m, focus on operating CAPEX (almost 90\%)
- 2 new medium long-term for a total amount of $€ 25$ million
- $€ 150.9 \mathrm{~m}$ of liquidity as of 30 September

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## Recent evolution consistent with $3 \mathbf{Q}$ trends

- Volumes: recovery undergoing with ASIA BCF and North America NTF accelerating
- Prices: most recent prices in line with 3Q end
- Until now no significant impact from partial lockdowns in some European countries



## As of today, on track to deliver 2020 guidance

- High attention on Europe where uncertainty and low visibility increased again
- EBITDA: ready to enhance countermeasures to protect profitability
- NFP: ongoing CAPEX discipline and NWC efficiency

|  | SALES | $20 \%$ reduction |
| :---: | :---: | :---: |
| 2020 GUIDANCE $^{(2)}$ | EBITDA | $20 \%$ reduction ${ }^{(2)}$ |
|  | NFP | $10 \%$ improvement |

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## Definitions

$\left.\begin{array}{l|l}\text { «FIRST CHOICE } \\ \text { REVENUES» }\end{array} \begin{array}{l}\text { "First choice revenues" are revenues generated by the sale of fibers and polymers, gross of any } \\ \text { adjustments (for example, discounts and allowances), but excluding revenues generated by "non-first } \\ \text { choice products", revenues generated by Aquafil Engineering GmbH and "other revenues". On the basis } \\ \text { of the } 2019 \text { figures, these revenues accounted for more than } 95 \% \text { of the Group's consolidated revenues }\end{array}\right\}$
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## AQU/AIL 無 <br> synthetic fibres and polymers <br> Sector Data - Caprolactam price evolution



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## A@UAFIL M Consolidate Income Statement

| CONSOLIDATED INCOME STATEMENT €/000 | September $2020$ | of wich non- | September 2019 | of wich non- | $\begin{array}{r} \text { Third } \\ \text { Quarter } 2020 \end{array}$ | of wich non- | Third Quarter 2020 | of wich non- |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue <br> of which related parties <br> Other Revenue <br> Total Revenue and Other Revenue | $\begin{array}{r} \hline 327,930 \\ 80 \\ 4,322 \\ 332,252 \\ \hline \end{array}$ | 287 82 368 | $\begin{array}{r} 419,537 \\ 29 \\ 1,592 \\ \mathbf{4 2 1 , 1 2 9} \\ \hline \end{array}$ | $\begin{aligned} & 112 \\ & 112 \end{aligned}$ | $\begin{array}{r} \hline 105,197 \\ 53 \\ 951 \\ \mathbf{1 0 6 , 1 4 8} \\ \hline \end{array}$ | $\begin{array}{r} \hline 120 \\ 22 \\ 142 \\ \hline \end{array}$ | $\begin{gathered} 132,870 \\ - \\ 411 \\ 133,281 \\ \hline \end{gathered}$ | $\begin{aligned} & 17 \\ & 17 \end{aligned}$ |
| Raw Material | $(159,480)$ | (64) | $(217,206)$ | (116) | $(50,003)$ | (6) | $(68,981)$ | 3 |
| Services of which related parties | $\begin{array}{r} (63,509) \\ (319) \end{array}$ | $(1,693)$ | $\begin{array}{r} (75,587) \\ (343) \end{array}$ | $(3,383)$ | $\begin{array}{r} (21,213) \\ (108) \end{array}$ | (658) | $\begin{array}{r} (24,396) \\ (124) \end{array}$ | $(1,043)$ |
| Personel | $(75,764)$ | $(1,856)$ | $(84,741)$ | $(5,146)$ | $(24,129)$ | (688) | $(30,680)$ | $(4,407)$ |
| Other Operating Costs | $(3,382)$ | (790) | $(2,703)$ | (733) | (800) | (74) | $(1,392)$ | (440) |
| of which related parties | (52) |  | (38) | - | (17) | - | - | - |
| Depreciation and Amorti zation | $(32,506)$ |  | $(25,972)$ | - | $(10,752)$ | - | $(9,398)$ |  |
| Doubtful debt prevision | $(1,094)$ |  | (118) | - | (10) | - | (12) | - |
| Provisions for risks and charges | (454) |  | (118) | - | (451) | - | - | - |
| Capitalization of Internal Construction Costs | $4,099$ |  | $2,283$ |  | $1,433$ |  | $1,398$ |  |
| EBIT | 161 | $(4,035)$ | $16,966$ | $(9,265)$ | $223$ | $(1,284)$ | (182) | $(5,869)$ |
| Other Financial Income | 353 |  | 1,120 | 1,082 | 156 | - | 20 |  |
| Interest Expenses | $(6,137)$ |  | $(6,236)$ | - | $(1,896)$ | - | $(2,518)$ |  |
| of which related parties | (177) |  | (132) | - | (54) | - | - |  |
| FX Gains and Losses | 2,656 |  | 1,396 | - | 115 | - | 1,636 | - |
| Profit Before Taxes | $(2,966)$ | $(4,035)$ | 13,248 | $(8,183)$ | $(1,403)$ | $(1,284)$ | $(1,043)$ | $(5,869)$ |
| Income Taxes | 68 | - | $(3,714)$ | - | 439 | - | (77) | - |
| Net Profit (Including Portion Attr. to Minority ) | $(2,899)$ |  | 9,533 | $(8,183)$ | (964) | $(1,284)$ |  | $(5,869)$ |
| Net Profit Attributable to Minority Interest | 0 |  | 0 |  | - |  | - |  |
| Net Profit Attributable to the Group | $(2,899)$ |  | 9,533 |  | (964) |  | $(1,120)$ |  |

## A@U|A5|| (zns Consolidate Income Statement - EBITDA Adjusted

| RECONCILIATION FROM NET PROFIT TO EBITDA | €/000 | September | September | Third Quarter | Third Quarter |
| :--- | ---: | ---: | ---: | ---: | ---: |


| RECONCILIATION FROM EBITDA TO EBIT ADJUSTED €/000 | September 2020 | September 2019 | Third Quarter 2020 | Third Quarter 2019 |
| :---: | :---: | :---: | :---: | :---: |
| EBITDA | 40,075 | 54,911 | 13,199 | 15,841 |
| Amortisation \& Depreciation | 32,506 | 25,972 | 10,752 | 9,398 |
| Write-downs \& Write-backs of intangible and tangible assets | 1,548 | 236 | 461 | 12 |
| EBIT Adjusted | 6,021 | 28,703 | 1,986 | 6,431 |
| Revenue | 327,930 | 419,537 | 105,197 | 132,870 |
| EBIT Adjusted Margin | 1.8\% | 6.8\% | 1.9\% | 4.8\% |

${ }^{(*)}$ The financial items include: (i) financial income of Euro 0.4 million and Euro 1.1 million respectively in the periods ending September 30, 2020 and September 30, 2019 (ii) financial charges of Euro 6.1 million and Euro 6.2 million respectively in the periods ending September 30, 2020 and September 30, 2019, (iii) cash discounts of Euro 1.8 million end Euro 2.5 million respectively in the periods ending September 30 , 2020 and September 30, 2019, and (iv) exchange gains of Euro 2.6 million and Euro 1.4 million respectively in the periods ending September 30, 2020 and September 30, 2019.
$\left(^{* *}\right)$ This includes (i) non-recurring charges related to the expansion of the Aquafil Group and other corporate transactions for Euro 2.3 million and 3.7 million respectively in the periods ending September 30, 2020 and September 30, 2019, (ii) non-recurring industrial charghes of Euro 1.0 million for the period ending September 30, 2019, (iii) costs for restructuring for Euro 1.1 million and Euro 4.1 million respectively in the periods ending September 30, 2020 and September 30, 2019 and (iv) other non-recurring charges of Euro 0.6 million and Euro 0.5 million respectively in the periods ending September 30, 2020 and September 30, 2019.

## $\mathbb{R}$ @/fsll <br> synthetic fibres and polymers

| $\begin{aligned} & \text { CONSOLIDATED BALANCE SHEET } \\ & \text { G/000 } \end{aligned}$ | At September 30, $\qquad$ <br> 2020 | At December 31, $\qquad$ |
| :---: | :---: | :---: |
| Intangible Assets | 22,551 | 21,101 |
| Goodwill | 12,502 | 13,029 |
| Tangible Assets | 237,559 | 251,492 |
| Financial Assets | 630 | 765 |
| of which related parties | 318 | 313 |
| Other Assets | 1,336 | 2,189 |
| Deferred Tax Assets | 11,538 | 13,636 |
| Total Non-Current Assets | 286,115 | 302,212 |
| Inventories | 157,565 | 184,931 |
| Trade Receivable | 25,889 | 24,960 |
| of which related parties | 109 | 69 |
| Financial Current Assets | 844 | 1,637 |
| Current Tax Receivables | 1,871 | 1,639 |
| Other Current Assets | 12,510 | 12,126 |
| of which related parties | 2,527 | 2,231 |
| Cash and Cash Equivalents | 150,921 | 90,400 |
| Asset held for sales | - | 428 |
| Total Current Assets | 349,600 | 316,120 |
| Total Current Assets | 635,715 | 618,332 |
| Share Capital | 49,722 | 49,722 |
| Reserves | 92,391 | 81,813 |
| Group Net Profit for the year | $(12,678)$ | 10,799 |
| Group Shareholders Equity | 129,435 | 142,335 |
| Net Equity attributable to minority interest | 1 | 1 |
| Net Profit for the year attributable to minority interest | 0 | - |
| Total Sharholders Equity | 129,436 | 142,336 |
| Employee Benefits | 5,638 | 5,721 |
| Non-Current Financial Liabilities | 353,505 | 286,970 |
| of which related parties | 6,284 | 9,624 |
| Provisions for Risks and Charges | 1,979 | 1,508 |
| Deferred Tax Liabilities | 8,837 | 10,915 |
| Other Payables | 12,175 | 15,383 |
| Total Non-Current Liabilities | 382,135 | 320,497 |
| Current Financal Liabilities | 45,075 | 54,733 |
| of which related parties | 3,525 | 3,572 |
| Current Tax Payables | 1,072 | 1,127 |
| Trade Payables | 56,314 | 76,089 |
| of which related parties | 590 | 127 |
| Other Liabilities | 21,683 | 23,551 |
| of which related parties | 230 | 236 |
| Total Current Liabilities | 124,145 | 155,499 |
| Total Equity and Liabilities | 635,715 | 618,332 |


synthetic fibres and polymers

## Debt overview - Outstanding gross debt

| BORROWINGS - 30 June 2020 | ISSUE DATE | CURRENCY | COUPON ${ }^{(1)}$ | MATURITY | AMOUT |  |  | COVENANTS ${ }^{(2)}$ |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Total | Drawn | Undrawn | Parameters | Reference | Check |
| Private Placement B | Sept 2018 | EUR | 4.70\% | Sept 2028 | 50 | 50 | 0 | EBITDA / Net financial charges > 3.5 Net Debt/EBITDA < 3.75 |  |  |
| Private Placement C | May 2019 | EUR | 2.87\% | May 2029 | 40 | 40 | 0 | Minimum NET Equity threshold levels | Group | Half-yearly |
| Shelf facilities | Sept 2018 | EUR | Floating at use | Sept 2028 | 50 | 0 | 50 | To be defined at use |  |  |
| US Private Placement |  |  |  |  | 140 | 90 | 50 |  |  |  |
| Medium-long term loans - fixed rate | 2016-2020 | EUR | 1.25\% | 2021-2027 | 109 | 109 | 0 | Net Debt / Net Equity Net Debt / EBITDA | Group |  |
| Medium-long term loans - variable rate | 2018-2020 | EUR | 0.62\% | 2021-2026 | 139 | 139 | 0 | EBITDA / Financial charges |  |  |
| USD PPL | June 2019 | USD | 1.00\% | 2021 | 5 | 5 | 0 | N.A. |  |  |
| Medium-long term loans |  |  |  |  | 253 | 253 | 0 |  |  |  |
| Short term credit lines | N.A. | EUR | Floating at use | Revocable | 84 | 0 | 84 | N.A. |  |  |
| Leasing | 2007 | EURO | 0.00\% | 2021 | 9 | 9 | 0 | N.A. |  |  |
| TOTAL |  |  |  |  | 486 | 352 | 134 |  |  |  |



[^1]
## Debt overview - Net financial position

| NET FINANCIAL DEBT6/000 | At September 30, At December 31, |  |
| :---: | :---: | :---: |
|  | 2020 | 2019 |
| A. Cash | 150,921 | 90,400 |
| B. Other cash equivalents |  | - |
| C. Securities held-for-trading |  | - |
| D. Liquidity ( A + B + C) | 150,921 | 90,400 |
| E. Current financial receivables | 844 | 1,637 |
| F. Current bank loans and borrowing | (32) | (129) |
| G. Current portion of non-current loans and borrowing | $(36,711)$ | $(46,056)$ |
| H. Other current loans and borrowing | $(8,332)$ | $(8,547)$ |
| I. Current financial debt ( $F+G+H$ ) | $(45,075)$ | $(54,733)$ |
| J. Net current financial debt (I + E+ D) | 106,689 | 37,304 |
| K. Non-current bank loans and borrowing | $(240,567)$ | $(169,796)$ |
| L. Bonds issued | $(90,419)$ | $(90,458)$ |
| M. Other non-current loans and borrowing | $(22,520)$ | $(26,619)$ |
| N. Non-current financial $\operatorname{debt}(\mathbf{K}+\mathrm{L}+\mathrm{M}$ ) | $(353,505)$ | $(286,874)$ |
| O. Net financial debt ( $\mathrm{J}+\mathrm{N}$ ) | $(246,816)$ | $(249,570)$ |

## Debt overview - Net financial position - Details



## Cash Flow Statements

| CASH FLOW STATEMENT e/000 | At September 30, 2020 | $\begin{array}{r} \text { At September 30, } \\ 2019 \\ \hline \end{array}$ |
| :---: | :---: | :---: |
| Operation Activities |  |  |
| Net Profit (Induding Portion Attr. to Minority) | -2,899 | 9,533 |
| of which related parties | 468 | 484 |
| Income Taxes | -68 | 3,714 |
| Income (loss) from Investments | -353 | -1,120 |
| of which related parties |  |  |
| Other Finandal Income | 6,137 | 6,236 |
| of which relatedparties | -177 | -132 |
| FX (Gains) and Losses | -2,656 | -1,396 |
| (Gain)/Loss on non - current asset Disposals | -86 | -192 |
| Provisions \& write-downs | 1,094 | 118 |
| Amortisation, depreciation \& write-downs | 454 | 118 |
| Net variation non-monetary increase IFRS16 | 32,516 | 25,963 |
| Non-monetary decrease IFRS 16 | -2,119 | -4,614 |
| Cash Flow from Operating Activities Before Changes in NWC | 32,019 | 38,359 |
| Change in Inventories | 27,366 | -1,531 |
| Change in Trade and Other Receivables | -19,774 | -34,222 |
| of ubich related parties | 463 | -524 |
| Change in Trade and Other Payables | -1,383 | 4,710 |
| of which related parties | 40 | 20 |
| Change in Other Assets/Liabilities | -7,105 | 5,594 |
| of which related parties | -302 | 200 |
| Net Interest Expenses paid | -5,784 | -4,166 |
| Income Taxes paid | -271 | -821 |
| Change in Provisions for Risks and Charges | -773 | -473 |
| Cash Flow from Operating Activities (A) | 24,294 | 7,451 |
| Investing activities |  |  |
| Investment in Tangible Assets | -18,398 | -38,963 |
| Disposal of Tangible Assets | 762 | 277 |
| Investment in Intangible Assets | -4,019 | -3,421 |
| Disposal of Intangible Assets | 80 | 9 |
| Business Purchases Aquafil O'Mara | 0 | -37,225 |
| of ubich Asset | 0 | -15,715 |
| of ubich Gooduill | 0 | -14,673 |
| of which cash | 0 | 150 |
| of which other assets and liabilities | 0 | -6,988 |
| Disposal of Financial Assets | -5 | 0 |
| Cash Flow used in Investing Activities (B) | (21,581) | $(79,324)$ |
| Financing Activities |  |  |
| Increase in no current Loan and borrowing | 69,956 | 103,000 |
| Decrease in no current Loan and borrowing | -8,161 | -31,255 |
| Net variation in current fiancial Assets and Liability | -3,986 | -1,367 |
| of which related parties | -3,392 | 3,184 |
| Dividends Distribution | 0 | -12,273 |
| of ubich related parties | 0 | -7,316 |
| Cash Flow from Financing Activities ( C) | 57,808 | 58,104 |
| Net Cash Flow of the Year (A)+(B)+(C) | 60,521 | (13,769) |




[^0]:    ${ }^{(1)}$ Source: Tecnon Orbichem, $n^{\circ}$ 486, 28 October 2020 - Caprolactam, West Europe price, new contract, molten, monthly average
    ${ }^{(2)}$ Based on "First Grade Product" revenues - Index 100

[^1]:    Data in $€$ million - ${ }^{(1)}$ Actual coupon
    ${ }^{(2)}$ Please see 1H2020 Explanatory Notes to the Financial Statements for details on each medium-long term loans and short term credit credit lines
    ${ }^{(3)}$ Excluding lease liabilities and "right of use"

