# **Aquafil Group**

2020 Financial Results

11st March 2021

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### 2020 - Results improvement and "circularity path" right balance

EXTRAORDINARY REACTION
IN EXTRAORDINARY TIMES
THANKS TO AN EXTRAORDINARY TEAM

FAST AND EFFECTIVE ADOPTION
OF COUNTERMEASURES
TO MINIMISE PANDEMIC EFFECT
AND DELIVER OUR COMMITMENTS

CONSISTENCY
WITH STRATEGIC PATH
TROUGH SELECTIVE
ACQUISITION AND R&D

PROMPTLY BENEFITTING
OF RECOVERY TREND

#### IMPROVED BASES FOR GROUP FUTURE

STRATEGIC PATH TO "CIRCULARITY" ENHANCED BY PANDEMIC EVENT

FOCUS ON ON-GOING
IMPROVEMENT
PROCESS DELIVERY

READY TO BENEFIT FROM
SPECIFIC MARKET CONDITION
THROUGH SELECTIVE ACTIVITIES

TO BROAD ACTIVITIES

AND GEOGRAPHIES



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### 2020 – Strong Group reaction from all point of view

R	EVENUES	
2019	2020	Δ%
549.0	436.6	(20.5%)
129.4	108.7	(16.0%)
	2019 549.0	549.0 436.6

		EBITDA	
	2019	2020	Δ%
2020	69.4	58.4	(16.0%)
6 on net sales	12.6%	13.4%	
QUARTER	14.5	18.3	26.2%
6 on net sales	11.2%	16.8%	

	NET PROFIT						
	2019	2020	Δ%				
2020	9.0	0.6	(93.4%)				
% on net sales	1.6%	0.1%					
4QUARTER	3.5	(0.5)	n.s.				
% on net sales	(0.4%)	3.2%					

	2019	
·%)	249.6	
1.5.		

NFP

2020

218.8

Δ%

14.2%

#### **SALES**

Sales down by 20.5%

Volume -12% in 2020 and +3% in 4Q2020

During the year impact on final price of raw material price evolution

In 2H BCF most impacted busines line ("contract"), influencing ECONYL®

#### **EBITDA**

EBITDA down by 22.8% excluding PPP Loan

Business continuity and maximisation of labour efficiency key drivers

€ 11.3m delivered by 2019 savings plan

€ 15.9m generated YTD from strong focus on fix costs management

#### **NET PROFIT**

Lower EBITDA for sales reduction

Higher depreciation connected to 2018-2019 CAPEX program

Less one off costs

#### **NFP**

12.4% NFP improvement

Inventory improvement and CAPEX focus

€ 105m of new medium-term bank loan facilities

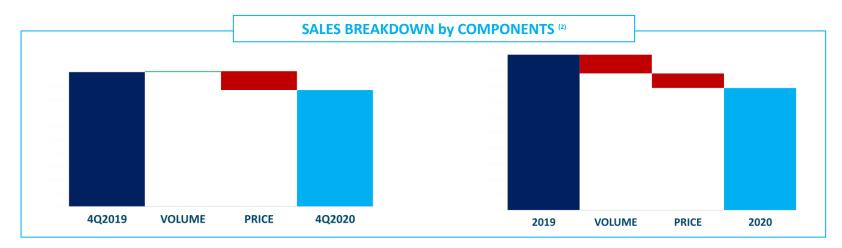
€ 209m of liquidity

Minimising leverage ratio increase



### Revenues – Double negative influence in 2020

- 2020: influenced both by COVID impact and raw material price adjustment
  - Volume (1): a constant recovery after lockdowns end brought decrease to 12%
  - Price: increasing negative impact among the year
    - Caprolactam price down by around 19% with the peak in the central part of the year
- 4Quarter: positive volume path
  - Volume: +3% growth at Group level
  - Price: still impact of caprolactam price adjustment
    - o 14% caprolactam price down in the period (2)



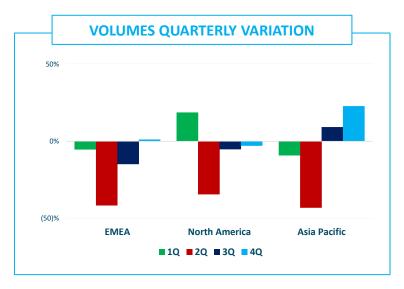
Based on "First Grade Product" revenues – Index 100

<sup>(2)</sup> Source: Tecnon Orbichem - Caprolactam, West Europe price, new contract, molten, monthly average



### Revenues – Different recovery speed by region

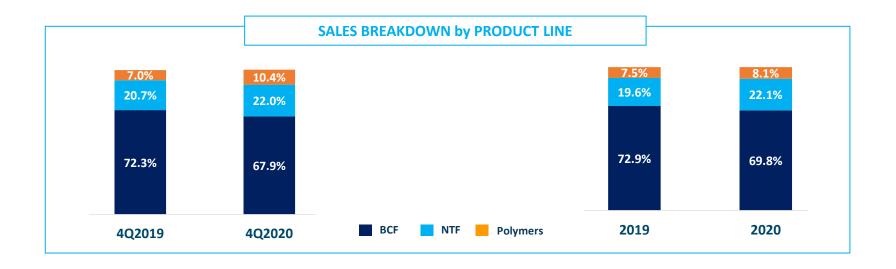
- 2020: fastest recovery in Asia Pacific thanks to BCF residential
  - EMEA: influenced by BCF due to "contract" final application
  - North America: driven by O'Mara, NTF growth mitigated BCF weakness
- 4Quarter: positive volume in EMEA driven by Polymers
  - Asia Pacific: BCF residential drove recovery acceleration
  - North America: NTF strong performance confirmed, BCF still lacking behind



<sup>(1)</sup> O'Mara consolidated since July 2019



#### Revenues – BCF most influenced business line





<sup>(1)</sup> Asia Pacific includes "Rest of the World"



## Revenues – Highest price adjustment in 2H

2020		ВС	F			NTI	F			POLYMI	ERS			тот	AL	
	2020	2019	Δ	Δ%	2020	2019	Δ	Δ%	2020	2019	Δ	Δ%	2020	2019	Δ	Δ%
EMEA	150.9	203.9	(53.0)	(26.0%)	67.2	87.9	(20.7)	(23.5%)	29.8	35.5	(5.6)	(15.9%)	247.9	327.2	(79.3)	(24.2%)
North America	80.6	106.1	(25.5)	(24.0%)	25.2	16.4	8.8	53.9%	5.4	5.4	0.1	1.4%	111.3	127.9	(16.6)	(13.0%)
Asia & Oceania	72.8	89.8	(16.9)	(18.9%)	2.7	1.9	0.8	42.5%	0.2	0.5	(0.4)	(70.0%)	75.7	92.2	(16.5)	(17.9%)
ROW	0.5	0.2	0.3	n.s.	1.3	1.5	(0.2)	(14.0%)	0.0	0.0		n.s.	1.8	1.7	0.1	5.6%
TOTAL	304.9	400.0	(95.1)	(23.8%)	96.4	107.7	(11.3)	(10.5%)	35.4	41.3	(5.9)	(14.3%)	436.7	549.0	(112.3)	(20.5%)
4QUARTER		ВС	F			NTI	F			POLYMI	ERS			тот	AL	
	2020	2019	Δ	Δ%	2020	2019	Δ	Δ%	2020	2019	Δ	Δ%	2020	2019	Δ	Δ%
EMEA	35.1	48.6	(13.5)	(27.7%)	15.9	19.6	(3.6)	(18.7)%	10.2	8.3	1.9	23.1%	61.2	76.4	(15.2)	(19.9%)
North America	18	23.6	(5.5)	(23.5%)	7	6.4	0.6	8.6%	1.1	0.6	0.4	71.8%	26.1	30.6	(4.5)	(14.8%)
Asia & Oceania	20.2	21.3	(1.1)	(5.4%)	0.6	0.3	0.4	n.s.	0.1	0.1	0.0	(28.5%)	21.0	21.8	(8.0)	(3.8%)
																(0.070)
ROW	0.2	0.1	0.1	n.s.	0.4	0.6	(0.2)	(30.9%)	0.0	0.0	0.0	n.s.	0.5	0.6	(0.1)	(14.1)%



### Revenues – ECONYL® – Pandemic impact in 2H on BCF

- 2020: different path among the year due to end market different timing reaction
  - 1H2020: strong orders increase in 1Q driven by clients' fears related to any production stops in Europe
  - 2H2020: pandemic full impact
- Completely different results among the business lines
  - BCF: down by around 25%, particularly influenced by "contract" final application
  - NTF: almost up by 20%, past marketing efforts and even increased attention versus "circular" products paying off

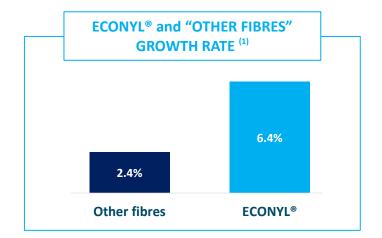


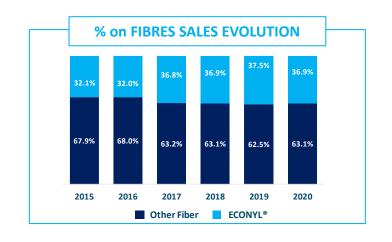
<sup>(1) %</sup> on Group fibres sales



### Revenues – ECONYL® – Consistent historical growth

- 2015-2019: consistent historical growth delivery
  - average increase was more than 2x total fibres growth
  - % on net sales increased from 32.5% to 37.5%
- 2020 decreased related to COVID impact in BCF
- ECONYL® accelerated growth through
  - Strengthening relationship with consolidated customers
  - Attracting new customers
- In BCF allowed to protect and even increase market share, especially on high end products
- In NTF attraction of new customers was a key element
  - Fashion and luxury brands sharing same "circularity" vision were attracted by ECONYL® value proposition
    - o E.g. Burberry, Gucci and Prada







### Revenues – ECONYL® – Consistent historical growth – Drivers

- Group was able to both influence and benefit from increased focus sustainability thanks to marketing efforts among the entire value chain
- Fundamental drivers of these results were
  - R&D activities
  - Capability to increase industrial capacity, especially in Ljubljana, consistently with demand growth
  - "Reverse supply chain" consistent development
    - December 2020 Planet Recycling: company with 35 years of experience in recycling residential and commercial carpet waste, increasing Group availability of used carpet material and creating a stable and competitive quantity of nylon waste to be supplied to the regeneration plant in Slovenia
- Actual industrial capacity increased significantly through 2018-2019 - will allow Group to both follow demand recovery and sustain medium-term growth





## **EBITDA** – **Effective** and consistent minimisation of flow through

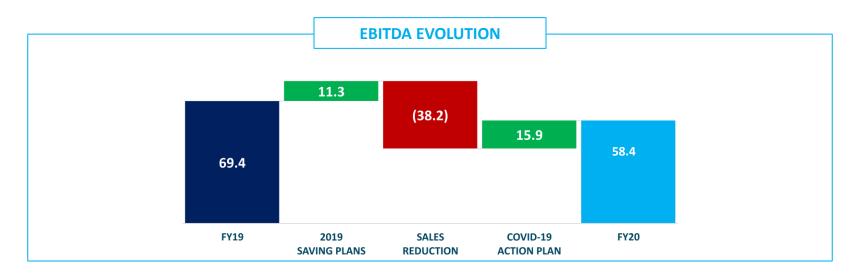
- Increasing effects among the year of actions promptly implemented in 2Q
  - 2Q: sales fall by 42.3%, EBITDA reduction by 52%
  - FY: sales decrease by 20.5%, EBITDA by 16%

PROFITABILITY	BUSINESS CONTINUITY	Sites: prompt adoption stricter safety measures, including new sites protocol and working practice  HQs progressive adoption of remote working, afterwards safe "back to office"  Customers: on-going support and services
	LABOUR	Precise and flexible "shift" management  Government social schemes and other employment support tools
	OTHER COST	Delete of all discretionally spending



### **EBITDA** – Effective and consistent minimisation of flow through

- 2020: contingency plan enhanced by 2019 saving plans implementation
  - 2019 delivery saving plans better than expected
  - Pandemic action plans includes various national grants to support employment
- 4Quarter: sales mix and US grants to support employment different influence
  - Slow recovery of BCF "contract"
  - PPP Loan: granted on the base of the commitment to maintain labour force



<sup>(1)</sup> Among them € 4.8m of US government and € 2.9 mainly from Slovenia (latest mostly incurred in 1H2020)



## P&L – Sales reduction and depreciation influence

		4Q2020			2020	
	2019	2020	Δ%	2019	2020	Δ%
REVENUES	129.4	108.7	(16.0%)	549.0	436.6	(20.5%)
EBITDA	14.5	18.3	% 26.1	69.4	58.4	(15.9%)
% on net sales	11.2%	16.8%		12.6%	13.4%	
EBIT	0.4	5.8	n.s.	17.4	5.9	n.s.
% on net sales	% 0.4	% 5.3		3.1%	0.0%	
EBT	(2.7)	3.0	n.s.	10.5	0.1	n.s.
% on net sales	(2.1%)	% 2.8		2.0%	(0.9%)	
NET RESULT	(0.5)	3.5	n.s.	9.0	0.6	n.s.
% on net sales	(0.4%)	% 3.3		1.6%	(0.9%)	

- Depreciation: + € 5.8m driven by 2018-2019 CAPEX peak and O'Mara consolidation
- One off cost: € 5.4m versus € 10.4m

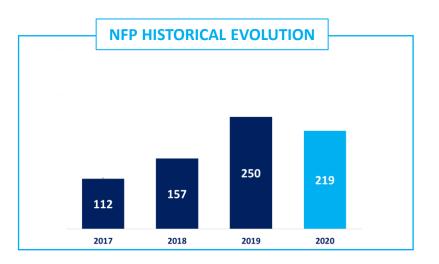
## NFP – Improvement of 12.4%

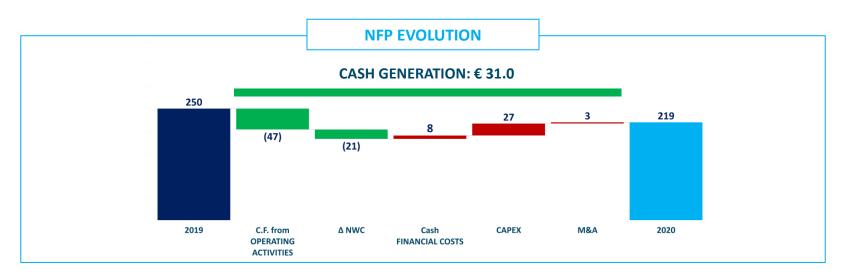
- From € 250m to € 219m
  - A broad and effective action plan, leveraging on steps already taken in 2019

	NWC	Proactive and efficient inventories management leveraging on raw material evolution too
CASH GENERATION	CAPEX	Balance between short and medium long term approach
	M&A	Selective and consistent with "circularity" vision
	NEW LOANS	€ 105m new medium-long term loans
FINANCIAL SOLIDITY	LEVERAGE RATION	Minimising increase
	DIVIDENDS	2019 profit entirely allocated to retained earnings



## NFP – Strong cash generation

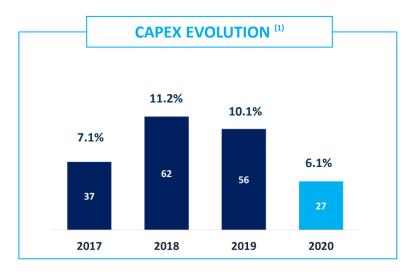


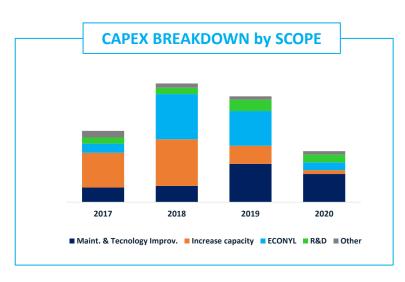




### **CAPEX – Development and circularity as milestones**

- Conclusion of past important development projects and strong focus drove material CAPEX reduction
  - Balance between short term needs and long-term approach
- Group CAPEX consistently driven by development, with circularity as milestones
  - Capacity increase in North America and moreover in China
  - Support to ECONYL® development and environmental KPI targets achievements





Data in € million



<sup>(1)</sup> Net CAPEX, IFRS16 impact excluded - % incidence on net sales

## **CAPEX – Development and circularity as milestone – R&D**

• "Circularity" as key milestone

	BCF	Project "Eco-design"  Flame retardant, anti-stain, and anti-static yarns
MAIN	NTF	Anti-bacterial and anti-viral PA6 yarns  Low thermal resistance PE yarns for apparels  High UV and thermal resistance PA6 yarns for outdoor applications
R&D PROJECTS	GROUP	Innovative natural pigments and dyes for solution dyed yarns ECONYL® for 3D printing applications Development of a methodology to determine microplastics in environmental matrices (solid, liquid, air) Bio based caprolactam and Nylon 6 Industry 4.0 (digitalization, online sensors, and industry automation)

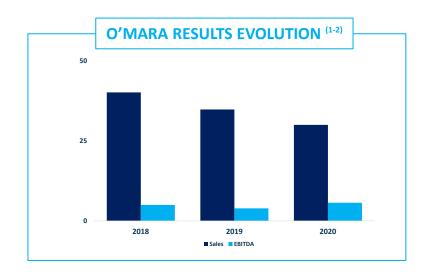


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## **Projects updating – O'Mara acquisition**

- Group acquired O'Mara in June 2019 to enter
   North American NTF market
  - Focus on interiors (furniture and mattresses application) and sportswear supply chain
- In the first full year inside the Group, Company
   achieved strong results despite market drop in 1H2020
   which drove to at 3 production weeks stop







### Projects updating – Bio based nylon project

- A pillar of Group "The ECO PLEDGE®» and one of the most relevant initiatives in which the Group takes part
  - 2 different path: Genomatica and Effective projects

#### Genomatica

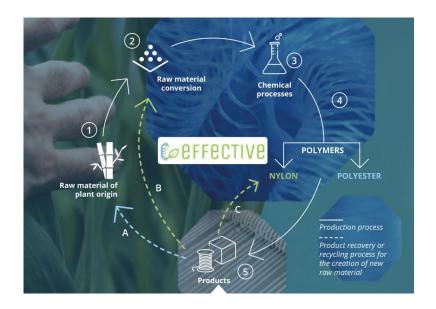
- Joint technological development to develop the first renewable raw-material based nylon 6
- Collaboration with Genomatica one of the leading bio technology company in the world started in 2017
- After a "pilot" phase, "industrial scale" activities were validated: PA6 and NTF and BCF yarns batches were
   produced and then used for carpets and circular knitted fabrics prototypes, with positive results
- 2021 step will be the construction and start-up of a demonstration plant





### **Projects updating – Bio based nylon project**

- Effective
  - To develop an economic and sustainable process based on renewable raw materials to produce bio
     caprolactam and bio-polyamide and bio-polyester fibers and films
    - o polymers versatility allow application in a wide variety of products and sectors (e.g. textiles and packaging)
  - Started in 2018, supported by the EU Horizon 2020 (Bio Based Industry joint undertaking) research program and involving 12 organizations from 7 countries





### Projects updating – ACR#1 and ACR#2

2017-2019

2020

2021

Plants and organisations defined and created to have an ECONYL® supply source in North America

Technical difficulties arose, as usual during new technologies development process (e.g. metal separation processes) Pandemic surge impacted demand but not improvement efforts whose benefits became more material in second part of the year

In the meantime Group
evaluated the most efficient
and effective short term setting
to enhance long term strategic approach
(e.g. capacity utilisation increase
by widening carpet type intake)

ACR#1 and #2
activities will be expanded,
becoming operating units
with a proper identity,
business model and reference markets
(e.g. post consumer pellets
sales outside the Group
and check of possible application in EP)

Benefit from Planet Recycling acquisition

- In 2021 Group will implement this new approach, leveraging on investments and costs already incurred in previous years
- Consistently with demand recovery
  - ACR#2 will start production, applying improvement activities tested in 2020 on ACR#1
  - ACR#1 will increase production, with a broad range of products (e.g. pellets, chips and fluff)



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### Aquafil sustainability path – Grounded on vision and business model

- Journey to circularity started with a deep business model review to prepare Group to next decades evolution based on cultural sensitiveness to environmental topics and Group R&D and technological strengths
- Aquafil correctly identified future trends which gradually became "secular" change drivers
  - Increasing volatility related to crucial raw materials both in term of availability and prices
  - Production process wastes management
  - Growing attention versus an "environmental" frame in the value chain and among stakeholders
    - Clients sharing the same vision
    - Many different regulators increasing focus to environmental laws all across Group presence countries
    - First steps versus Extended Production Responsibility ("EPR")
    - Civil society growing sensitiveness
- Eco-Design is next crucial step
  - from the "raw material-product-waste" linear model to the "closing the loop" paradigm
    - products build with raw materials which will become raw materials by themselves



### Aquafil sustainability path – A journey started in 1990













#### 1990

**«Lactamic waters» recovery** from polymerization process

#### 1998

**Waste recovery** for techno polymers production

#### 2007

The Eco Pledge® foundation



#### 2008

«Energy & Recycling» team: development of internal sustainability culture and related effective implementation (e.g. "green" energy and sustainable raw material procurement)

#### 2011

ECONYL®
Regeneration System:
a production model
to obtain regenerated
raw materials rom
nylon waste recycling



#### 2013

«The Healthy Seas – A journey from Waste to Wear» foundation: reduce abandoned at sea solid waste (fishing nets) through recovering and recycling

Publication of the **first ECONYL® polymer EDP** 



#### 2015

#### **Industrial symbiosis:**

AquafilSLO excess thermal energy to the Atlantis water park in Ljubljana to reduce impact and energy waste of the two activities

#### ECONYL® Qualified:

develop an environmental qualification protocol to increase sustainability of ECONYL® supply chain

#### 2018

"Sustainability" committee creation at management level

**EFFECTIVE** research project at European level: to develop nylon, starting from renewable raw materials



#### 2019

**SA 8000 certification** for Aquafil S.p.A., which guarantees respect for the rights of the Group's workers and those who operate in the supply chain

**Eco Pledge alignment to SDGs** 



#### 2020

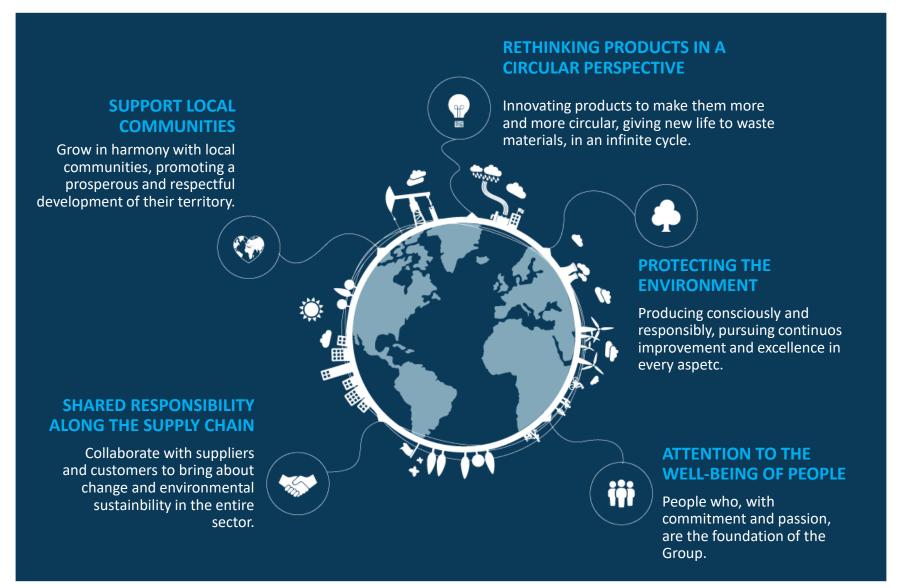
"Risk committee" board became "Risks and sustainability" committee

Eco Pledge alignment to GRIs





### Aquafil sustainability path – The ECO PLEDGE®



## **Aquafil sustainability path – The ECO PLEDGE®**

	SUSTAINABILITY PILLARS	IMPROVEMENT AREAS	TOPICS
Ō	RE THINKING PRODUCTS IN A CIRCULAR PERSPECTIVE	Creation of new sustainable value chains	<ul> <li>Creation of a new recycled products/ materials (PP, copper)</li> </ul>
~	CINCOLART ERSI ECTIVE	• Research other sustainable value chains	Bio bases nylon
	PROTECTING THE ENVIRONMENT	Investment in energy from renewable sources	<ul> <li>Procurement of electricity from renewable sources for the entire Aquafil group</li> </ul>
7		• Improving the impacts of production processes	<ul> <li>Energy efficiency of the production lines, reduction of the water consumption and discharge, ISO50001 (Energy) and ISO14001 (Environment) certification</li> </ul>
	ATTENTION TO THE WELL-BEING OF THE PEOPLE	<ul><li> Minimizing accidents (Zero accidents)</li><li> Supporting employees growth</li></ul>	<ul> <li>ISO45001 / OHSAS18001 certification</li> <li>Hours of training and single use plastic free</li> </ul>
A TON	SHARED RESPONSIBILITY ALONG THE SUPPLY CHAIN	<ul> <li>Integrating sustainability in purchasing procedures</li> </ul>	<ul> <li>Social Accountability certification (SA8000), ECONYL® qualified project and integration of safety, environmental and social criteria in supplier's qualification</li> </ul>
		Spreading the culture of sustainability	Healthy Seas Project
•	SUPPORT LOCAL COMMUNITIES	<ul> <li>Supporting local development and training young people</li> </ul>	<ul> <li>Support of local cultural and sports centers, contribution to youth development and support of vulnerable groups</li> </ul>



## The ECO PLEDGE® – SDGs and GRI alignment

**SUSTAINABILITY PILLARS SUPPORTED SDG**S **SUPPORTED GRI RE THINKING PRODUCTS IN A** Until now no GRI related **CIRCULAR PERSPECTIVE** to new material development PROTECTING THE ENVIRONMENT 302-1:2016 | 303-3:2018 303-4:2016 | 307-1:2016 ATTENTION TO THE **GRI** WELL-BEING OF THE PEOPLE 307-1:2016 | 404-1:2016 SHARED RESPONSIBILITY **ALONG THE SUPPLY CHAIN** 307-1:2016 | 308-1:2016 413-1:2016 | 414-1:2016 GRI SUPPORT LOCAL COMMUNITIES 413-1:2016



### The ECO PLEDGE® – Re-thinking products

Eco-Design aim is to create products which "will come back" because are conceived and built to become future resources and not wastes







Collaboration on the entire value chain is the crucial successful driver



TARKETT
Closing the loop in BCF

The collaboration allowed the development of an innovative technology which separates carpet tiles at the end of life into two main components, maintaining over 95% purity of the yarn. This level of purity ensures that the PA6 yarn can be recycled and transformed into new ECONYL® regenerated nylon



NAPAPIJRI Closing the loop in NTF

Creation of a completely circular product: the "Skidoo Infinity" jacket is "mono material" - done with ECONYL® yarn and standard nylon - and therefore designed to be completely recycled. Thanks to a take back program, it can be returned after two years of use and recycled into new ECONYL® yarn



CORAL EYEWEAR
Closing the loop in Polymers

"Endangered collection": glasses and sunglasses made with ECONYL® and completed with frame recycling scheme (2 year-guarantee, after this period frames can be returned for recycling)



### The ECO PLEDGE® – Protecting the environment

Aguafil is committed to respect the environment in every phase of its own production process





306-3:2020

2020

2.205.600

50.408

3.100

3.142

9.859

- Therefore, activities and to reduce impacts and recover energy are constant among years
  - E.g. installation of new heating systems with heat recovery, or sharing excess thermal energy with structures close to the factories and choosing energy from renewable sources
- From this point of view, below the most relevant Group KPI
  - 2020 data are influenced by volume drop determined by COVID pandemic

	Unit
ENERGY CARRIER	GJ
GREENHOUSE GAS EMISSION	tCO <sub>2</sub> eq
WATER CONSUMPTION	10 <sup>6</sup> liters
WATER DISCHARGE	10 <sup>6</sup> liters
WASTE PRODUCTION	t

2015	2019	Change	Comments 2015-2019
2.451.995	2.481.249	1.2%	Efficiency measures and consistent improvement of used "energy mix" mitigate capacity increase
173.850	51.512	(70.4%)	Increase of green energy use
4.759	3.119	(34.5%)	Implementation of resources efficiency measure
4.112	3,176	(22.8%)	Implementation of resources efficiency measure
2015 n.a. 2016: 13.387	13.631	1.8%	Increase of the ECONYL® regeneration System's capacity



## The ECO PLEDGE® – Share responsibility along the supply chain

 Aquafil establish solid relationships with its customers and suppliers, based on the commitment and desire to improve together, leveraging on constant comparison and collaboration















Some example of partnership with customers:



**ECONYL® Reclaiming Program** 

Leveraging on an internationally structured partnership network, Group can collect large quantities of waste to be regenerated into new ECONYL® yarn.



**PRADA** 

Prada announced the replacement of all the nylon yarn used for its products with ECONYL® regenerated nylon by 2021.

The Group has launched a collection in ECONYL®



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### 2021 Outlook - ITOCHU Memorandum of Understanding

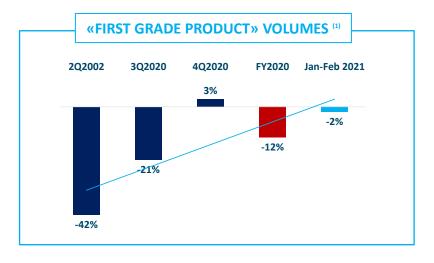
Main topics around of the working groups

#### • Evaluation of ITOCHU possible support in the fishing nets collection process, in Japan, then in the Asiatic area and finally in other parts of the world **FISHING NETS** Considerations on possibility to sell ECONYL® polymer to produce thread for the making of fishing nets through ITOCHU network Reflection on how ITOCHU could possibly support supply chain activities aimed at the creation of **APPAREL** garments and collections containing ECONYL® branded products and designed to be recycled at the end of their life/use **TEXTILE** Possibility to create relationships with Asian brands thanks to mutual contacts Evaluation of ITOCHU's support related to recent activities implemented by the Group to develop its **CARPET** own presence into the Japanese market **ENGINEERING** • Evaluation of possible ITOCHU's support on activities **PLASTIC**



# **2021 Outlook – Trading updating – Recovery trend ongoing**

- January-February 2020 "first grade product" volume still not impacted by COVID
- 2021 started with strong push on "first grade product" volume from Polymer market
  - price still impacted by raw material value compare to same period 2020
- Until now no significant impact from pandemic resurge in some European countries





<sup>(1)</sup> QTR/monthly variation

## **2021 Outlook – Group expectations**

- 2020 uncertainty and variability will continue in the current year in term of both pandemic course new strains spread and vaccinations timing of in many countries worldwide and economic scenario
- On the bases available data and information, assuming no worsening of the overall scenario,
   Group expects confirmation of the improvement path

	SALES	Growth to partially close the gap compared to 2019: Group marketing activities will be concentrated on of both volumes and "sales mix" recovery (particular focus on ECONYL®)				
2021 OUTLOOK	EBITDA	Profitability recovery leveraging on volume growth, expected "sales mix" and consolidation of some of the benefits of Group Covid-19 action plan				
	NFP	Improvement of PFN/EBITDA ratio thanks to previous profitability recovery and constant focus on NWC and CAPEX, safeguarding ability to adapt to markets evolution				



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Mr. Sergio Calliari, the Manager in charge of preparing the corporate accounting documents, declares that, pursuant to Article 154-bis, paragraph 2, of the Legislative Decree No. 58 dated February 24, 1998, the accounting information contained in the Presentation correspond to document results, books and accounting records.

The reader should, however, consult any further disclosure Aquafil may make in documents it files with the Italian Securities and Exchange Commission and with the Italian Stock Exchange.



## **Definitions**

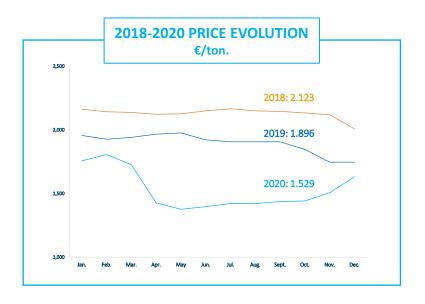
«FIRST CHOICE REVENUES»	"First choice revenues" are revenues generated by the sale of fibers and polymers, gross of any adjustments (for example, discounts and allowances), but excluding revenues generated by "non-first choice products", revenues generated by Aquafil Engineering GmbH and "other revenues". On the basis of the 2019 figures, these revenues accounted for more than 95% of the Group's consolidated revenues
EBITDA	This is an alternative performance indicator not defined under IFRS but used by company management to monitor and assess the operating performance as not impacted by the effects of differing criteria in determining taxable income, the amount and types of capital employed, in addition to the amortisation and depreciation policies. This indicator is defined by the Aquafil Group as the net result for the year adjusted by the following components: income taxes, investment income and charges, amortisation, depreciation and write-downs of tangible and intangible assets, provisions and write-downs, financial income and charges, non-recurring items.
NFP	This was calculated as per Consob Communication of July 28, 2006 and the ESMA/2013/319 Recommendations: A. Cash B. Other liquid assets C. Other current financial assets D. Liquidity (A+B+C) E. Current financial receivables F. Current bank payables G. Current portion of non-current debt H. Other current financial payables I. Current financial debt (F+G+H) J. Net current financial debt (I-D-E) K. Non-current bank payables L. Bonds issued M. Other non-current payables N. Non-current financial debt (K+L+M) O. Net financial debt (J+N)

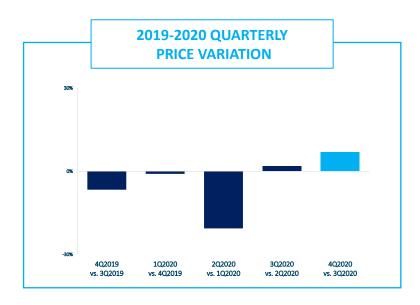


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# **Sector Data – Caprolactam price evolution**





<sup>(1)</sup> Source: Tecnon Orbichem - Caprolactam, West Europe price, new contract, molten, monthly average



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## **Consolidate Income Statements**

CONSOLIDATED INCOME STATEMENT	December	of wich	December	of wich	Fourth	of wich	Fourth	of wich
€/000	2020	non-	2019	non-	Quarter 2020	non-	Quarter 2019	non-
Revenue	436,602	458	548,955		108,672	171	129,418	
of which related parties	53		58		(27)	-	29	
Other Revenue	10,265	213	2,555	229	5,943	131	963	117
Total Revenue and Other Revenue	446,867	671	551,509	229	114,615	303	130,380	117
Raw Material	(209,825)	(101)	(282,841)	(124)	(50,345)	(37)	(65,634)	(8)
Services	(86,067)	(2,087)	(100,412)	(3,584)	(22,558)	(394)	(24,825)	(201)
of which related parties	(446)		(491)		(127)	-	(148)	
Personel	(101,867)	(3,056)	(113,281)	(5,849)	(26,103)	(1,200)	(28,540)	(703)
Other Operating Costs	(4,430)	(828)	(4,194)	(1,129)	(1,048)	(38)	(1,491)	(396)
of which related parties	(70)		(70)		(17)	-	(32)	
Depreciation and Amorti zation	(43,600)		(37,765)		(11,094)	-	(11,793)	
Doubtful debt prevision	(632)		(325)		462	-	(196)	
Provisions for risks and charges	(346)		(230)		108	-	(123)	
Capitalization of Internal Construction Costs	5,830		4,927		1,731	-	2,643	
EBIT	5,929	(5,402)	17,389	(10,457)	5,768	(1,367)	422	(1,192)
Other Financial Income	352	-	1,195	1,082	(1)	-	75	
Interest Expenses	(7,982)		(7,573)		(1,845)	-	(1,337)	
of which related parties	(226)		(252)		(49)	-	(120)	
FX Gains and Losses	1,780		(488)		(876)	-	(1,884)	
Profit Before Taxes	79	(5,402)	10,524	(9,375)	3,046	(1,367)	(2,723)	(1,192)
Income Taxes	517	-	(1,519)	750	449		2,195	750
Net Profit (Including Portion Attr. to Minority )	595	(5,402)	9,005	(8,625)	3,494	(1,367)	(528)	(442)
Net Profit Attributable to Minority Interest	0		0		-	-	-	
Net Profit Attributable to the Group	595		9,005		3,494	-	(528)	



#### **Consolidate Income Statements – EBITDA details**

RECONCILIATION FROM NET PROFIT TO EBITDA $\epsilon/000$	December 2020	December 2019	Fourth Quarter 2020	Fourth Quarter 2019
Net Profit (Including Portion Attr. to Minority )	595	9,005	3,494	(529)
Income Taxes	(517)	1,519	(449)	(2,195)
Amortisation & Depreciation	43,600	37,765	11,094	11,793
Write-downs & Write-backs of intangible and tangible assets	978	555	(570)	318
Financial items (*)	8,297	10,108	3,344	3,916
No recurring items (**)	5,402	10,457	1,367	1,192
EBITDA	58,356	69,408	18,281	14,497
Revenue	436,602	548,955	108,672	129,418
EBITDA Margin	13.4%	12.6%	16.8%	11.2%

RECONCILIATION FROM EBITDA TO EBIT ADJUSTED $\epsilon/000$	December	December	Quarto	Fourth Quarter
	2020	2019	Trimestre 2020	2019
EBITDA	58,356	69,408	18,281	14,497
Amortisation & Depreciation	43,600	37,765	11,094	11,793
Write-downs & Write-backs of intangible and tangible assets	978	555	(570)	318
EBIT Adjusted	13,778	31,088	7,757	2,385
Revenue	436,602	548,955	108,672	129,418
EBIT Adjusted Margin	3.2%	5.7%	7.1%	1.8%

(\*) The financial items include: (i) financial income of Euro 0.4 million and Euro 1.2 million respectively in the periods ending December 31, 2020 and December 31, 2019 (ii) financial charges and other other bank charges of Euro 8.0 million and Euro 7.6 million respectively in the periods ending December 31, 2020 and December 31, 2019, (iii) cash discounts of Euro 2.5 million end Euro 3.2 million respectively in the periods ending December 31, 2020 and December 31, 2019, and (iv) exchange gains of Euro 1.8 million and exchange loss of Euro 0.5 million respectively in the periods ending December 31, 2020 and December 31, 2020 and December 31, 2019.

(\*\*) This includes (i) non-recurring charges related to the expansion of the Aquafil Group for Euro 0.4 million and Euro 1.5 million respectively in the periods ending December 31, 2020 and December 31, 2019, (ii) non-recurring ECONYL\* development charges of Euro 2.4 million and Euro 3.1 million respectively in the period ending December 31, 2020 and December 31, 2019 (iii) non-recurring industrial charges of Euro 1.0 million in the period ending December 31, 2019 (iv) restructuring charges of Euro 1.9 million and Euro 4.2 million respectively in the periods ending December 31, 2019 and (v) other non-recurring charges of Euro 0.7 million and Euro 0.7 million respectively in the periods ending December 31, 2020 and December 31, 2019.



## **Consolidate Balance Sheet**

CONSOLIDATED BALANCE SHEET	At December 31,	At December 31,
€/000	2020	2019
Intangible Assets	23,578	21,101
Goodwill	13,600	13,029
Tangible Assets	229,495	251,492
Financial Assets	650	765
of which related parties	318	313
Other Assets	1,336	2,189
Deferred Tax Assets	14,563	13,636
Total Non-Current Assets	283,223	302,212
Inventories	150,920	184,931
Trade Receivable	22,015	24,960
of which related parties	66	69
Financial Current Assets	834	1,637
Current Tax Receivables	1,772	1,639
Other Current Assets	11,981	12,126
of which related parties	3,187	2,231
Cash and Cash Equivalents	208,954	90,400
Asset held for sales	, , , , , , , , , , , , , , , , , , ,	428
Total Current Assets	396,475	316,120
Total Current Assets	679,698	618,332
Share Capital	49,722	49,722
Reserves	92,585	81,813
Group Net Profit for the year	(15,411)	10,799
Group Shareholders Equity	126,897	142,335
Net Equity attributable to minority interest	1	1
Net Profit for the year attributable to minority interest	-	-
Total Sharholders Equity	126,897	142,336
Employee Benefits	5,969	5,721
Non-Current Financial Liabilities	352,560	286,970
of which related parties	5,406	9,624
Provisions for Risks and Charges	1,506	1,508
Deferred Tax Liabilities	11,761	10,915
Other Payables	11,848	15,383
Total Non-Current Liabilities	383,644	320,497
Current Financial Liabilities	75,964	54,733
of which related parties	3,361	3,572
Current Tax Payables	1,189	1,127
Trade Payables	69,168	76,089
of which related parties	403	127
Other Liabilities	22,835	23,551
of which related parties	230	236
Total Current Liabilities	169,157	155,499
Total Equity and Liabilities	679,698	618,332

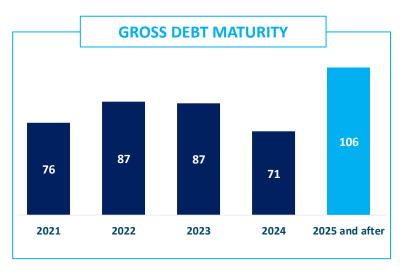




<sup>&</sup>lt;sup>(1)</sup> Data in € million

## **Consolidate Balance Sheet – Gross debt details**

BORROWINGS - 31 December 2020	ISSUE DATE	CURRENCY	COUPON (1)	MATURITY		AMOUT		COVENANTS (2)		
DOMESTINGS ST December 2020	Total Drawn Undrawn		Undrawn	Parameters	Reference	Check				
Private Placement B	Sept 2018	EUR	4.70%	Sept 2028	50	50	0	EBITDA / Net financial charges > 3.5		
Private Placement C	May 2019	EUR	2.87%	May 2029	40	40	0	Net Debt / EBITDA < 4,5x as of 31.12.2020 4,25x as of 30.6.2021 - 3,75x starting 31.12.2021	Group	Half-yearly
Shelf facilities	Sept 2018	EUR	Floating at use	Sept 2028	50	0	50	To be defined at use		
US Private Placement					140	90	50			
Medium-long term loans - fixed rate	2016-2020	EUR	1.25%	2021-2027	203	203	0	Net Debt / Net Equity		
Medium-long term loans - variable rate	2018-2020	EUR	0.62%	2021-2026	106	106	0	Net Debt / EBITDA Group EBITDA / Financial charges		
Medium-long term loans					309	309	0			
Short term credit lines	N.A.	EUR	Floating at use	Revocable	78	0	78	N.A.		
Leasing	2007	EURO	0.08%	2021	9	9	0	N.A.		
TOTAL					536	408	128			



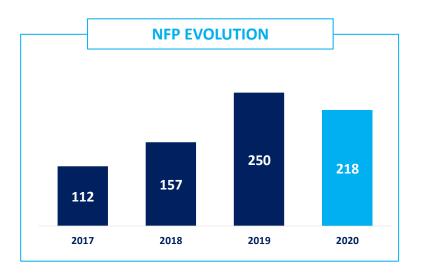


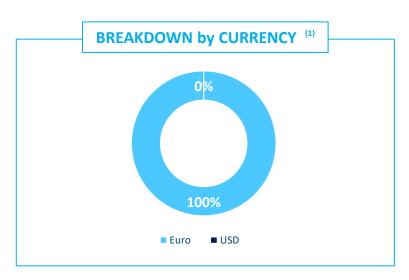
# **Net Financial Position**

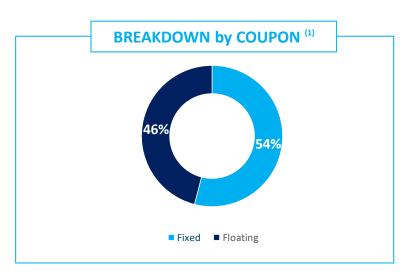
NET FINANCIAL DEBT	At December 31,	At December 31,
€/000	2020	2019
A. Cash	208,954	90,400
B. Other cash equivalents	-	-
C. Securities held-for-trading	-	-
D. Liquidity (A + B + C)	208,954	90,400
E. Current financial receivables	834	1,637
F. Current bank loans and borrowing	(131)	(129)
G. Current portion of non-current loans and borrowing	(67,480)	(46,056)
H. Other current loans and borrowing	(8,353)	(8,547)
I. Current financial debt (F + G + H)	(75,964)	(54,733)
J. Net current financial debt (I + E+ D)	133,824	37,304
K. Non-current bank loans and borrowing	(240,940)	(169,796)
L. Bonds issued	(90,406)	(90,458)
M. Other non-current loans and borrowing	(21,214)	(26,619)
N. Non-current financial debt (K+L+M)	(352,560)	(286,874)
O. Net financial debt (J+N)	(218,736)	(249,570)



## **Net Financial Position – Evolution and details**







Data in € million - (1) Excluding lease liabilities and liquidity



# **Consolidated Cash Flow Statement**

CASH FLOW STATEMENT	At December 31,	At December 31,
€/000	2020	2019
Operation Activities		
Net Profit (Including Portion Attr. to Minority)	595	9,005
of which related parties	-689	-755
Income Taxes	-517	1,519
Financial income	-352	-1,195
Financial charges	7,982	7,573
of which related parties	-226	-252
FX (Gains) and Losses	-1,780	488
(Gain)/Loss on non - current asset Disposals	-162	-476
Provisions & write-downs	978	555
Amortisation, depredation & write-downs	43,600	37,770
Net variation non-monetary increase IFRS16	-3,541	-901
Cash Flow from Operating Activities Before Changes in NWC	46,805	54,336
Change in Inventories	34,187	10,177
Change in Trade and Other Payables	-6,920	-32,905
of which related parties	276	-635
Change in Trade and Other Receivables	2,599	12,975
of which related parties	3	-3
Change in Other Assets/Liabilities	-7,510	5,440
of which related parties	-1,076	-366
Net Interest Expenses paid	-7,631	-6,377
Income Taxes paid	-326	-2,548
Change in Provisions for Risks and Charges	-945	-830
Cash Flow from Operating Activities (A)	60,258	40,267
Investing activities		
Investment in Tangible Assets	-21,851	-48,196
Disposal of Tangible Assets	1,121	1,017
Investment in Intangible Assets	-6,020	-7,876
Disposal of Intangible Assets	80	2
Business Purchases	-2,771	-36,076
of which Asset	-922	-18,687
of which Goodnill	-1,673	-13,029
of which cash	0	116
of which other assets and liabilities	-176	-4.476
Disposal of Financial Assets	-5	0
Cash Flow used in Investing Activities (B)	(29,445)	(91,130)
Financing Activities		
Increase in no current Loan and borrowing	105,000	103,000
Decrease in no current Loan and borrowing	-12,485	-45,425
Net variation in current fiancial Assets and Liability	-4,774	-7,317
of which related parties	4,428	1,275
Dividends Distribution	0	-12,273
of which related parties	0	-7,316
Cash Flow from Financing Activities ( C)	87,741	37,985
Net Cash Flow of the Year (A)+(B)+(C)	118,554	(12,877)

